SEGA SAMMY GROUP



# FY Ending March 2018 2<sup>nd</sup> Quarter Results Presentation

# November 6th, 2017 SEGA SAMMY HOLDINGS INC.

[Disclaimer]

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These contents involve risk and uncertainty and the actual results may differ materially from these contents/comments.

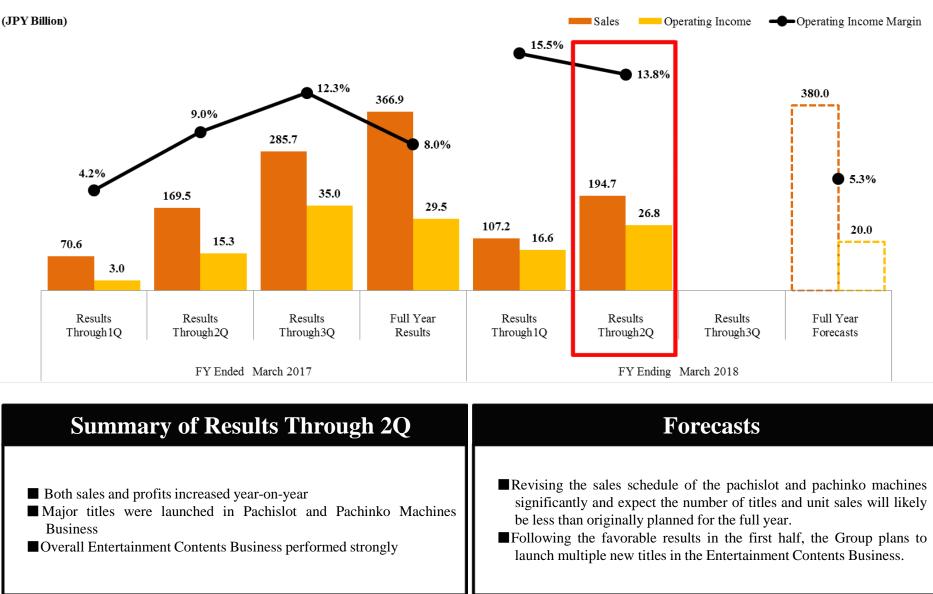
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# 1. FY Ending March 2018 2nd Quarter Results / Forecasts

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Sales: 194.7 JPY Billion Operating Income: 26.8 JPY Billion Operating Income Margin: 13.8%



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# **Consolidated Income Statements (Summary)**



PY Billion)	FY Ended March 2017		FY Ending March 2018				
	Results Through 2Q	Full Year Results	Results Through 2Q	YoY Change	Full Year Forecasts	YoY Change	
Sales	169.5	366.9	194.7	+15%	380.0	+4%	
Pachislot and Pachinko Machines	64.9	148.2	88.3	+36%	150.0	+]	
Entertainment Contents	97.8	205.7	101.5	+4%	220.0	+7	
Resort	6.7	13.0	4.7	-30%	10.0	-23	
<b>Operating Income</b>	15.3	29.5	26.8	+75%	20.0	-32	
Pachislot and Pachinko Machines	10.6	26.3	21.4	+102%	20.0	-24	
Entertainment Contents	9.1	11.1	10.1	+11%	10.0	-1	
Resort	-1.3	-2.2	-1.2	-	-3.0		
Other / Elimination	-3.1	-5.7	-3.4	-	-7.0		
Operating Income Margin	9.0%	8.0%	13.8%	+4.8pt	5.3%	-2.	
Ordinary Income	15.4	28.5	25.2	+64%	16.0	-44	
Extraordinary Gain	11.9	13.3	0.8	-	0.0		
Extraordinary Loss	0.3	8.1	0.4	-	0.0		
Income before income taxes	27.1	33.7	25.6	-6%	16.0	-53	
Profit attributable to owners of parent	24.2	27.6	17.7	-27%	11.0	-60	
Dividends per share (JPY)	20.00	40.00	20.00	-	40.00		
Earnings per share (JPY)	103.47	117.79	75.78	-	46.93		
Net Assets per share (JPY)	1,292.06	1,313.06	1,380.42	-	-		

# **Costs and Expenses**



PY Billion) FY Ended March 2017			FY Ending March 2018					
	Results Through 2Q	Full Year Results	Results Through 2Q	YoY Change	Full Year Forecasts	YoY Change		
R&D Expense / Content Production Expense	31.7	67.1	30.7	-3%	71.0	+6%		
Pachislot and Pachinko Machines	9.3	18.8	9.7	+4%	19.3	+3%		
Entertainment Contents	22.2	48.1	21.1	-5%	51.7	+7%		
Resort	0.1	0.2	0.0	-	0.0			
Other / Elimination	0.1	0.0	-0.1	-	0.0			
Cap-ex	13.8	27.0	10.3	-25%	24.4	-10%		
Pachislot and Pachinko Machines	3.0	5.8	1.9	-37%	5.7	-2%		
Entertainment Contents	8.0	16.6	7.3	-9%	16.4	-1%		
Resort	2.7	4.5	1.0	-63%	2.3	-49%		
Other / Elimination	0.1	0.1	0.1	-	0.0			
Depreciation	7.6	16.3	8.2	+8%	16.6	+2%		
Pachislot and Pachinko Machines	3.0	5.8	2.8	-7%	5.4	-7%		
Entertainment Contents	3.7	8.7	4.5	+22%	9.2	+6%		
Resort	0.5	1.1	0.5	-	1.3	+18%		
Other / Elimination	0.4	0.7	0.4	-	0.7			
Advertising	7.6	14.8	7.8	+3%	20.5	+39%		
Pachislot and Pachinko Machines	1.2	2.1	1.1	-8%	5.2	+148%		
Entertainment Contents	5.0	10.7	5.4	+8%	13.9	+30%		
Resort	0.3	0.5	0.2	-33%	0.2	-60%		
Other / Elimination	1.1	1.5	1.1	-	1.2			

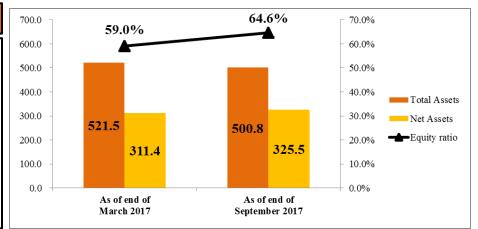
# **Consolidated Balance Sheet (Summary)**



(JPY billion)	[ Asse	ets ]		[ Liabilities and Net Assets ]			
Account	As of end of March 2017	As of end of September 2017	Change	Account	As of end of March 2017	As of end of September 2017	Change
Cash and Deposits	137.4	118.1	-19.3	Accounts Payable	45.6	24.4	-21.2
Accounts Receivable	44.5	50.1	+5.6	Corporate Bonds	19.5	18.8	-0.7
Securities	65.2	67.5	+2.3	Short Term Borrowings	6.3	11.7	+5.4
Inventories	47.4	34.8	-12.6	Other	41.1	40.0	1.1
Other	29.6	28.2	-1.4	Total Current Liabilities	112.5	94.9	-17.6
Total Current Assets	324.1	298.7	-25.4	Corporate Bonds	32.5	25.0	-7.5
Tangible Fixed Assets	81.6	79.4	-2.2	Long Term Debt	44.5	34.8	
Intangible Fixed Assets	22.1	23.6	+1.5	Other	20.5	20.5	
Investment Securities	69.8	75.0	+5.2	Total Noncurrent Liabilities	97.5	80.3	-17.2
Other	23.9	24.1	+0.2	Total Liabilities	210.1	175.2	-34.9
				Shareholders Equity	300.3	313.3	+13.0
				Total accumulated other comprehensive income	7.4	10.1	+2.7
				Warrants	0.3	0.5	0.2
				Non-controlling intesrests	3.4	1.4	-2.0
Total Noncurrent Assets	197.4	202.1	+4.7	Total Net Assets	311.4	325.5	+14.1
Total Assets	521.5	500.8	-20.7	Total Liabilities and Net Assets	521.5	500.8	-20.7

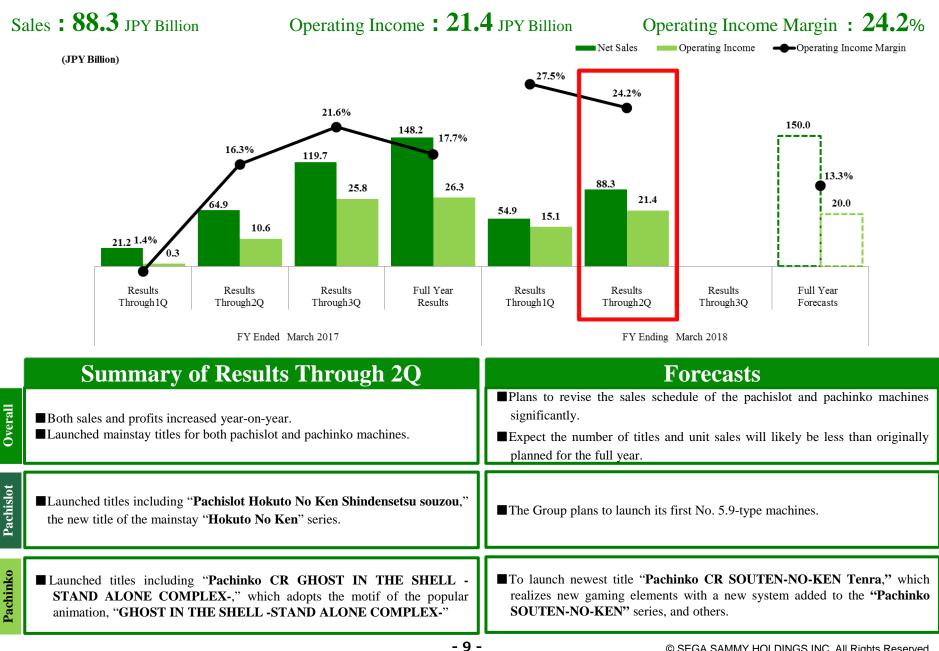
#### **Summary of Results Through 2Q**

- Total Assets: 500.8 billion yen (decreased by 20.7 billion yen )
- Current Assets: Down 25.4 billion yen due to decrease in Cash and Deposits, etc.
- Liabilities: Down 34.9 billion yen due to payment of trade payables, redemption of Corporate Bonds and repayment of Borrowings
- Equity Ratio: 64.6% (+5.6pt)
- Current Ratio: 314.6% (+26.7pt)



# 2. Segment Results / Forecasts





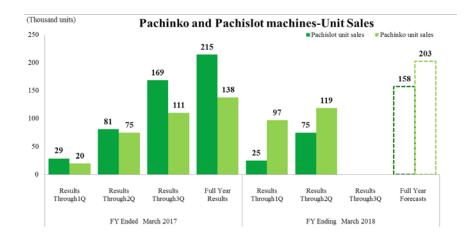


(JPY Billion	Y Billion) FY Ended March 2017			FY Ending March 2018				
		Results Through 2Q	Full Year Results	Results Through 2Q	YoY Change	Full Year Forecasts	YoY Change	
	Sales	64.9	148.2	88.3	+36%	150.0	+1%	
	Pachislot	31.8	86.2	32.3	+2%	63.1	-27%	
	Pachinko	26.4	48.3	48.8	+85%	71.6	+48%	
	Other / Elimination	6.7	13.7	7.2	-	15.3	-	
	Operating Income	10.6	26.3	21.4	+102%	20.0	-24%	
	Operating Income Margin	16.3%	17.7%	24.2%	+7.9pt	13.3%	-4.4pt	
Da altalat	Number of Titles	3 titles	10 titles	8 titles	+5 titles	11 titles	+1 title	
Pachislot	Unit Sales	81,895 units	215,736 units	75,380 units	-8%	158,000 units	-27%	
	Number of Titles	3 titles	9 titles	4 titles	+1 title	7 titles	-2 titles	
Pachinko	Unit Sales	75,542 units	138,321 units	119,312 units	+58%	203,000 units	+47%	
гасшико	Board + Frame	68,175 units	115,227 units	92,344 units	+35%	160,300 units	+39%	
	Board	7,367 units	23,094 units	26,968 units	+266%	42,700 units	+85%	

\* New series of title is counted as one title (Machines launched in the previous fiscal year/change of specification, etc. aren't included).

2Q Major titles and number of units sold		
Pachislot title	Total sales	Installed From
Pachislot Hokuto No Ken Shindensetsu souzou	45,220 units	September
A – SLOT ALIYAN EVOLUTION	2,381 units	July

Pachinko title	Total sales	Installed From
Pachinko CR Wataru seken wa oni bakari	9,323 units	July
Pachinko CR GHOST IN THE SHELL -STAND ALONE COMPLEX-	7,735 units	September
Dejihane CR Monster Hunter 4	4,320 units	August









"Pachislot Hokuto No Ken Shindensetsu souzou"

©Buronson & Tetsuo Hara/NSP 1983,©NSP 2007 Approved No.YBJ-918 ©Sammy



"Pachinko CR Wataru seken wa oni bakari"

©TBS ©Sammy



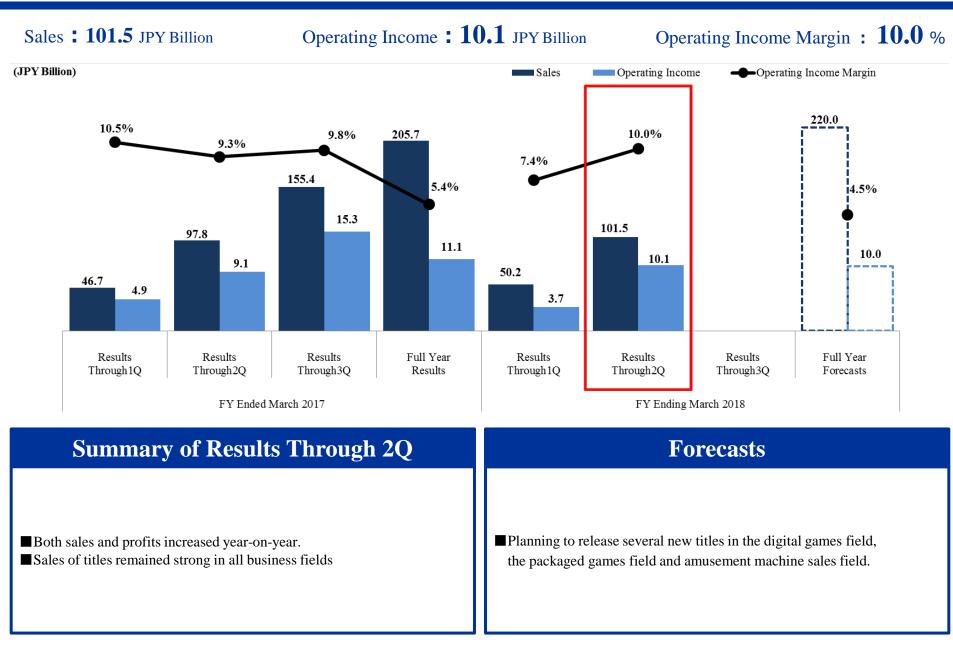
"Pachinko CR GHOST IN THE SHELL -STAND ALONE COMPLEX-" ©SHIROW MASAMUNE-Production LG'KODANSHA LTD. The Ghost in the Shell Production Committee ©Sammy



"Pachinko CR SOUTEN-NO-KEN Tenra"

©Tetsuo Hara & Buronson/NSP 2001, Approved No.YHK-818 ©Sammy

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(JPY Billion)	FY Ended M	larch 2017	FY Ending March 2018			
	Results	Full Year	Results	YoY	Full Year	YoY
	Through 2Q	Results	Through 2Q	Change	Forecasts	Change
Sales	97.8	205.7	101.5	+4%	220.0	+7%
Digital Games	23.0	47.3	19.3	-16%	59.0	+25%
Packaged Games	23.0	47.1	27.1	+18%	51.5	+9%
Amusement Machine Sales	22.5	49.4	22.6	-	43.5	-12%
Amusement Center Operations	19.0	37.2	19.6	+3%	38.0	+2%
Animation / Toy	9.4	22.7	10.3	+10%	24.5	+8%
Other / Elimination	0.9	2.0	2.6	-	3.5	-
Operating Income	9.1	11.1	10.1	+11%	10.0	-10%
Digital Games	3.8	4.9	2.0	-47%	7.3	+49%
Packaged Games	2.7	2.6	3.5	+30%	3.2	+23%
Amusement Machine Sales	0.8	1.7	2.4	+200%	-0.4	-
Amusement Center Operations	2.0	2.2	1.7	-15%	1.7	-23%
Animation / Toy	0.1	1.2	0.7	+600%	1.5	+25%
Other / Elimination	-0.3	-1.5	-0.2	-	-3.3	-
Operating Income Margin	9.3%	5.4%	10.0%	+0.7pt	4.5%	-0.9pt
Packaged Games Number of Titles *	21 titles	42 titles	16 titles	-5 titles	38 titles	-4 titles
Japan	3 titles	9 titles	3 titles	-	11 titles	+2 titles
Asia	7 titles	16 titles	6 titles	-1 title	17 titles	+1 title
North America / Europe	11 titles	17 titles	7 titles	-4 titles	10 titles	-7 titles
Packaged Games Sales in Units (Thousands)	4,650	10,280	8,650	+86%	11,600	+13%
Japan	1,000	1,850	420	-58%	2,000	+8%
New title	850	1,500	200	-76%	1,770	+18%
Repeat title	150	350	220	+47%	230	-34%
Asia	410	1,060	230	-44%	670	-37%
New title	240	700	100	-58%	640	-9%
Repeat title	170	360	130	-24%	30	-92%
North America / Europe	3,240	7,370	8,000	+147%	8,930	+21%
New title	1,460	3,040	2,850	+95%	5,170	+70%
Repeat title	1,780	4,330	5,150	+189%	3,760	-13%
Domestic Facilities	189	191	189	-	190	-
Same Store Sales Comparisons	110.8%	108.5%	101.5%	-9.3pt	101.3%	-7.2pt

\* Added the number of titles in Asia



#### **Digital**

				2nded 1 2017		FY E Marct	0
		1Q Results	2Q Results	3Q Results	4Q Results	1Q Results	2Q Results
Sales (JPYB	illion)	12.0	11.0	12.0	12.3	9.5	9.8
	Average MAU(Thousands, 3 months average)*1	4,640	3,690	4,140	4,560	3,440	3,310
Domestic	ARPMAU (JPY) *2	2,038	2,771	2,568	2,327	2,502	2,435
	Share of sales for top 3 titles *3	68.4%	70.3%	67.6%	64.6%	59.6%	57.7%
Overseas	Composition ratio of sales	19.5%	8.6%	10.5%	11.1%	10.4%	10.7%
	Number of Titles(Domestic) *4	34	30	28	27	25	21
Other indicators	Ratio of advertising expense to net sales	6.5%	7.9%	10.2%	9.2%	8.2%	11.2%
mucators	Noah Pass Average MAU(Thousands, 3 months average)*5	12,360	11,800	11,960	11,400	11,940	11,480
Accumulated	Downloads (Thousands) *6	22,320	32,650	33,370	30,040	28,420	21,940
	Domestic	2,860	4,720	8,230	9,410	2,120	2,080
	Overseas	19,460	27,930	25,140	20,630	26,300	19,860

Only free-to-play titles are covered for the calculation of Number of titles under service, Domestic MAU, Domestic ARP MAU and Number of downloads. (Pay-to-play models are not included.)

- \*1. Average MAU (Monthly Active Users) over 3 months
- \*2. Calculated from dividing sales by MAU (Monthly Active Users)
- \*3. Sales percentage for top 3 titles in sales
- \*4. As of the last day of each quarter

\*5. Noah pass is a marketing support tool for smart devices.

\*6. We've made a correction to the FY2017 3Q number of downloads.

Summary of Results Through 2Q	Fo
■Number of titles under service (Domestic): 25⇒21	Expect continuous profit contril
Held various events and conducted updates mainly for existing mainstay	titles
titles	■ Planning to release several new
The new title "Magia Record : Puella Magi Madoka Magica Side Story," which our group company f4samurai developed and is	<b>『PoPoLoCRoIS ∼Narcia's</b> t
commissioned to operate, kicked off to a good start	🛚 D × 2 Shin Megami Tensei

#### orecasts

ributions from events, etc. of existing

w titles including

tears & the Fairy's flute I

**D×2** Shin Megami Tensei Liberation ], etc.





"PHANTASY STAR ONLINE 2" **©SEGA** 



"Puyopuyo!! Quest" **©SEGA** 



"Hortensia Saga' ©SEGA / f4samurai

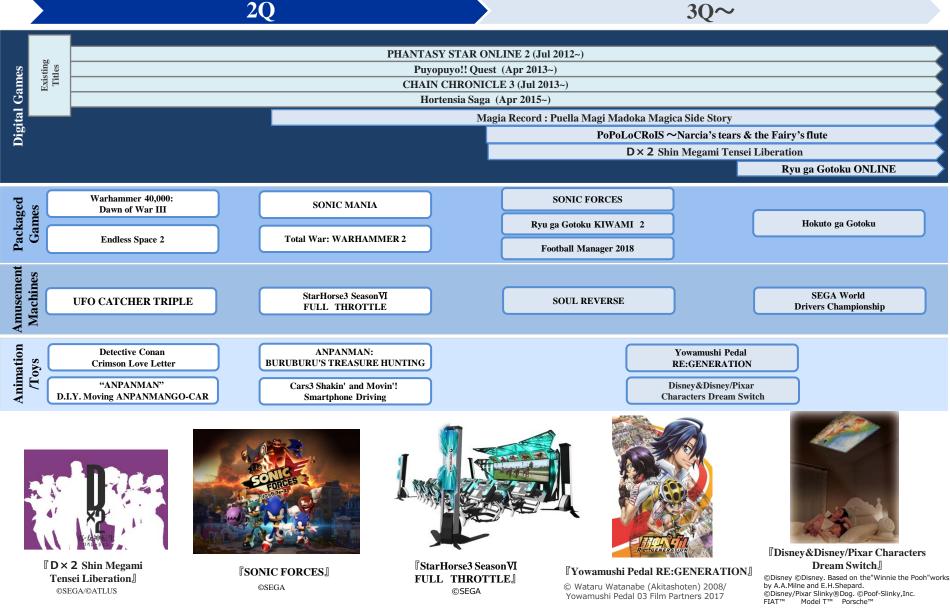
\*Sales top three titles in the period of July-September 2017



Summary of Results through 2Q	Forecasts
<ul> <li>"SONIC MANIA" performed strongly, becoming the most popular title among new SONIC titles released in the past 15 years, etc.</li> <li>New PC game title "Total War: WARHAMMER 2" had solid performance.</li> </ul>	<ul> <li>Planning to release several new titles including</li> <li>"SONIC FORCES" (November)</li> <li>"Football Manager 2018" (November)</li> <li>"Ryu ga Gotoku KIWAMI 2" (December)</li> <li>"Hokuto ga Gotoku" (February), etc.</li> </ul>
<ul> <li>Recorded distribution earnings from existing titles under revenue sharing model.</li> <li>Launched a CTV kit "StarHorse3 Season VI FULL THROTTLE."</li> <li>Sales of "UFO CATCHER 9" and "UFO CATCHER TRIPLE" were solid.</li> <li>Preliminary expenses for casino machine development and sales incurred</li> </ul>	<ul> <li>Expect to record earnings from existing titles under revenue sharing model.</li> <li>Planning to release new mainstay titles such as "SOUL REVERSE" and "SEGA World Drivers Championship."</li> <li>Preliminary expenses for casino machine development and sales to be incurred.</li> </ul>
<ul> <li>Store sales of domestic (amusement) facilities performed at 101.5% against last fiscal year's same-store sales.</li> <li>Reinforced facility operation focusing on the prize category.</li> <li>Reinforced measures for new-style stores such as "SEGA Collaboration Cafe" and "Sweets Spoon" in Ikebukuro and Akihabara.</li> <li>Started accepting e-money at existing stores. (4 stores as of September 30, 2017)</li> </ul>	<ul> <li>Continue to reinforce facility operation by introducing prize category machines and expanding prize category section.</li> <li>Reinforce measures for new-style stores such as "SEGA Collaboration Cafe."</li> <li>Continue to increase the number of existing stores accepting e-money. (6 stores as of October 31, 2017)</li> </ul>
<ul> <li>Recorded earnings from distribution of the movie "Detective Conan Crimson Love Letter" and others.</li> <li>Focused on sales of regular and mainstay products, such as "ANPANMAN" series.</li> </ul>	<ul> <li>Expect to record distribution earnings from a movie "Yowamushi Pedal RE:GENERATION" etc</li> <li>Planning to sell "ANPANMAN" series, "Disney&amp;Disney/Pixar Characters Dream Switch" and others.</li> </ul>
	<ul> <li>among new SONIC titles released in the past 15 years, etc.</li> <li>New PC game title "Total War: WARHAMMER 2" had solid performance.</li> <li>Recorded distribution earnings from existing titles under revenue sharing model.</li> <li>Launched a CTV kit "StarHorse3 Season VI FULL THROTTLE."</li> <li>Sales of "UFO CATCHER 9" and "UFO CATCHER TRIPLE" were solid.</li> <li>Preliminary expenses for casino machine development and sales incurred</li> <li>Store sales of domestic (amusement) facilities performed at 101.5% against last fiscal year's same-store sales.</li> <li>Reinforced facility operation focusing on the prize category.</li> <li>Reinforced measures for new-style stores such as "SEGA Collaboration Cafe" and "Sweets Spoon" in Ikebukuro and Akihabara.</li> <li>Started accepting e-money at existing stores. (4 stores as of September 30, 2017)</li> <li>Recorded earnings from distribution of the movie "Detective Conan Crimson Love Letter" and others.</li> <li>Focused on sales of regular and mainstay products, such as "ANPANMAN"</li> </ul>



#### ■ Major Titles in 2Q and newly titles to be launched in and after 3Q





Summary of Results Through 2Q	Forecasts
<ul> <li>Both sales and margin of loss decreased year-on-year.</li> <li>Profitability of "Phoenix Seagaia Resort" improved.</li> <li>Sales decreased due to partial transfer of shares of the subsidiary that operates indoor theme park (JOYPOLIS).</li> </ul>	<ul> <li>Conduct measures such as holding of events to draw customers at "Phoenix Seagaia Resort."</li> <li>Planning prior investments in the integrated resort business.</li> </ul>

# **Segment Results: Resort Business**



(JPY Billion)	FY Ended March 2017		FY Ending March 2018			
	Results Through 2Q	Full Year Results	Results Through 2Q	YoY Change	Full Year Forecasts	YoY Change
Sales	6.7	13.0	4.7	-30%	10.0	-23%
Operating Income	-1.3	-2.2	-1.2	-	-3.0	-
<phoenix resort=""></phoenix>	-				-	
Sales	3.5	8.4	4.2	+20%	10.0	+19%
Operating Income	-0.7	-0.8	-0.4	-	0.0	-
Number of facility users (thousand people)	259	561	296	+14%	651	+16%
3 accommodation facilities	134	293	156	+16%	332	+13%
2 golf courses	39	87	46	+18%	100	+15%
Other facilities	85	181	94	+11%	218	+20%
<paradise *="" ammy="" segas=""></paradise>	-	-	_		-	
Sales (Billion KRW)	46	95	62	+35%	-	-
Operating Income (Billion KRW)	3	-0	-30	-	-	_
Number of Casino visitors (Thousands)	24	57	59	+146%	-	-

\* PARADISE SEGASAMMY Co., Ltd. is an equity method affiliate

\* Figures for PARADISE SEGASAMMY Co., Ltd. are recorded with three months delay

#### **Summary of Results Through 2Q**

The number of guests increased at "Phoenix Seagaia Resort" from the same period of the previous year when the effects of the earthquake were seen, due to factors such as the large-scale renewal and summer holiday events.
 "PARADISE CITY," South Korea's first integrated resort, opened.

#### Forecasts

Planning to conduct various projects and programs only Seagaia can offer at "Phoenix Seagaia Resort" as a golf tournament is scheduled in the third quarter and the sports camp season is to start in the fourth quarter.

Planning prior investments in the integrated resort business.

# Segment Results: Resort Business



#### Major measures taken in 2Q and measures to be taken in 3Q

#### 3Q~

#### ■ "Summer Vacation at New Seagaia"

Held programs offering experiences unique to Seagaia as well as events making nights at the resort more enjoyable. Such measures led to the increase of guests who stay more than two nights.

2Q



Grand opening of "THE LIVING GARDEN" in October

The garden area exclusively for hotel guests was renovated under the concept of "a waterside living room to enjoy adult time." "Living room with bonfire" where you can relax watching the dancing flames and "KUROBAR" where you can have a view of the garden area are newly opened.







#### ■ The 44<sup>th</sup> DUNLOP PHOENIX TOURNAMENT

The tournament will be held from November 16 to 19 at the Phoenix Country Club. Hideki Matsuyama as well as last year's winner and the U.S. Open champion Brooks Koepka will take part. Heated competition not seen in recent years is expected.

#### Opened "PARADISE CITY," South Korea's first integrated resort (IR) in April 2017

Highest-quality, 5-star resort hotel and one of the largest foreigner-exclusive casinos in South Korea.

Convention halls with ballrooms of the largest scale are established as facilities attached to the highest-quality hotel in South Korea.





#### ■1-2 Phase (scheduled to open in the first half of 2018)

- •Spa •Club •Wonder Box (for-family facility)
- •Plaza (retail/culture facility, shopping mall)
- Boutique Hotel





Taken in mid-September 2017

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# **Segment Results: Resort Business (Phoenix Resort)**





Exterior

■ Golf Course

#### <Overview>

Facility name	Phoenix Seagaia Resort		
Operating company	Phoenix Resort Co., Ltd.		
Facility address	3083 Aza Hamayama	a, O-Aza Shioji, Miyazaki City, Miyazaki Prefecture	
Number of employees	747 (as of Sep 30, 2017) (including, concurrent officers, full-time employees, seconded employees, contract employees and part-time employees)		
Site area	2,511,144m <sup>2</sup>		
	Hotel	950 rooms (Sheraton Grande Ocean Resort, Luxze Hitotsuba and Cottage HIMUKA)	
	Golf courses45holes (Phoenix Country Club, Tom Watson Golf Course) Phoenix Golf Academy		
Facility composition	Convention Center	onvention Center Approx. 5,500 m <sup>2</sup> (capacity for approx. 5,000 people)	
	Entertainment facilities Spa, hot springs, fitness club and horse riding club		
	Other facilities	Tennis court and wedding halls	

<access></access>	
Miyazaki Airport	20-minute by car
■ JR Miyazaki train station	Approx. 25-minute by public bus
	(chargeable)
	15-minute by car
Express way	Approx. 25-minute drive from
	Miyazaki Interchange

# **Segment Results: Resort Business (PARADISE CITY)**





#### ■ Exterior

■ Casino Facility

■ Lobby lounge (Hotel)

#### <Overview>

Facility name	PARADISE CITY		<overview airport<="" incheon="" international="" of="" th=""></overview>		
Operating company	PARADISE SEGASAMMY Co.,Ltd.		<ul> <li>Number of users: 57.77 million (2016)</li> <li>Terminal 2, which will be able to</li> </ul>		
Facility address	186, Yeongjonghaea	nnam-ro 321-gil, Jung-gu, Incheon, Republic of Korea	accommodate 18 million passengers, is scheduled for completion in 2017		
Number of employees	· •	ember 30, 2017) (including, concurrent officers, full-time d employees, contract employees and part-time employees)			
Site area	330,000m²				
Investment amount	Approx. 1,420 billio KRW; shareholding	on KRW (amount invested by SEGA SAMMY: 286.9 billion ratio: 45%)	<access city="" paradise="" to=""></access>		
Facility composition	Open in April 2017	<ul> <li>Casino (table games: 158 units, electronic table games: 4 units 62 seats, slot machines: 291 units)</li> <li>Hotel (711 rooms; additional facilities: restaurant, banquet hall, indoor and outdoor pools, etc.)</li> <li>Convention</li> </ul>	<ul> <li>3-minute drive by car or shuttle bus (free of charge)</li> <li>5-minute ride on linear monorail (free of charge) and</li> <li>15-minute walk from Incheon International Airport</li> <li>Also a 5-minute drive from Incheon</li> <li>Interchange on the expressway</li> </ul>		
	Opening planned for first half of 2018	<ul> <li>SPA ·CLUB ·WONDER BOX (for families)</li> <li>PLAZA (Commercial facility / cultural center, shopping mall)</li> <li>Boutique Hotel</li> </ul>			

# **3. Future Outlook**



#### **Overview of revision to the rules**

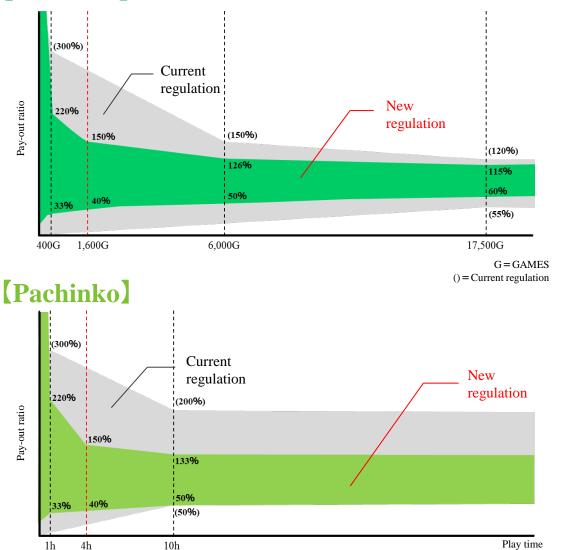
Date of enforcement	February 1, 2018	~
Pachislot and pachinko machine manufacturers	<ul> <li>(1) Matters related to regulations of pay-out balls/medals</li> <li>(2) Addition of standards for pachislot and pachinko machines with which pay-out balls/medals information can be easily checked</li> <li>(3) Introduction of "multi stage payout-ratio" to pachinko machines</li> </ul>	~
Pachinko halls	(4) Addition of responsibilities of administrators	

% (2) Able to play without touching balls and medals (record and pay-out electronically)

- Curbing of gambling element is intended in the matters related to regulations of pay-out balls/medals.
- "Multi stage payoutratio" is newly approved for pachinko machines.



### Comparisons of pay-out ratio (image) [Pachislot]



- ✓ Machines will be transformed to become more playable with the setting of the lower limit of pay-out probability.
- ✓ The introduction of "multi stage payout-ratio" will allow broader ways to play.

Balls and medals payed out

Balls and medals used

Pay-out ratio=



### <APPENDIX : Outline of revisions to regulations >

### **(Pachislot)**

Content					Number of pay-out medals when hitting a	
content	400G 1,600G		6,000G	17,500G	jackpot (Upper limit)	
Current regulation	Less than 300%	_	Less than 150%	Over 55% and less than 120%	480	
New regulation	Over 33% and less than 220%	Over 40% and less than 150%	Over 50% and less than 126%	Over 60% and less than 115%	300	

G=GAMES

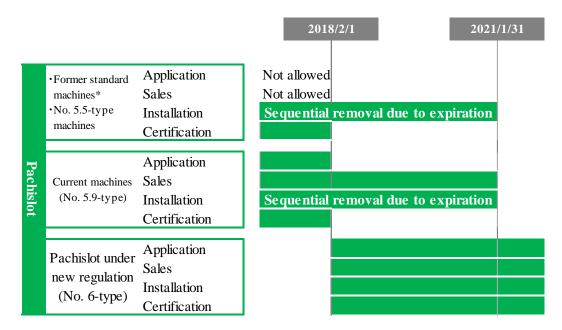
### [Pachinko]

Content				Multi stage	Number of pay-out balls when hitting a	
content	1 hour	4 hours	4 hours 10 hours		jackpot (Upper limit)	
Current regulation	Less than 300%	-	Over 50% and less than 200%	-	2,400	
New regulation	Over 33% and less than 220%	Over 40% and less than 150%	Over 50% and less than 133%	Up to 6 stages	1,500	





#### **Schedule for revision of rules(Pachislot)**



Current-format machines

 (No. 5.9-type machines) can
 be sold a certain period of
 time after the revision.

\* Regarding the old machines that acquired the certification by 2015/3/31, it is subject to certification

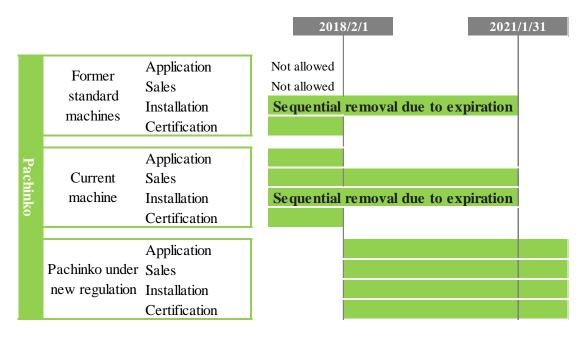
\* The deadline of application for certification is January 31, 2018

(Installation allowed for three years after becoming certified).





#### Schedule for revision of rules(Pachinko)



 ✓ Current-format machines can be sold a certain period of time after the revision.

\* The deadline of application for certification is January 31, 2018 (Installation allowed for three years after becoming certified).

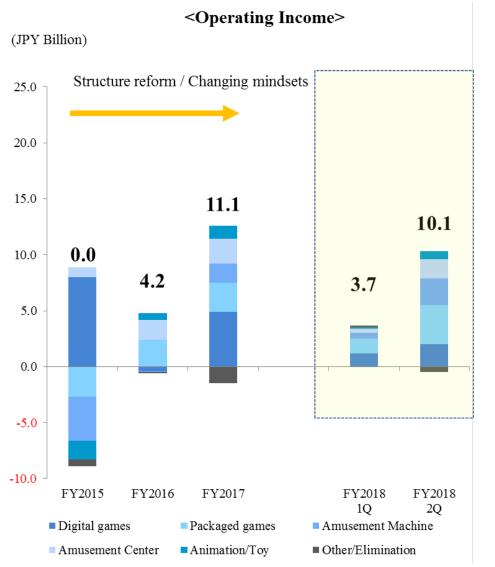


#### **Strategy going forward**

- ✓ Demand for the continuous installation of former standard machines with good utilization is high and remain installed until 2021 at the most.
  - Pachislot : Utilization of former standard machines is solid and new machine sales is weak.
  - Pachinko : Utilization of former standard machines is solid and some of the current standard machines were well received.
- ✓ New machine turnover is expected to relatively low going forward and centered on titles and manufacturers that have good track records.
- ✓ Focusing on to have as many as approval of prototype testing for current standard in the short term. At the same time, prepare for the development of new regulation machines.

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#### Progress of operating results from FY ended March 2015 to FY ending March 2018



- ✓ The Entertainment Contents Business has maintained strong performance overall after the implementation of structural reform.
- ✓ Performance in 2Q of FY ending March 2018 has surpassed that of the same quarter of the previous fiscal year.



### **Specific measures in the Entertainment Contents Business**

### ✓ Improve product quality and profitability

- •Develop products emphasizing on user evaluation
- •Establish a structure focusing on profitability

(Responsibility of profitability of development line, careful selection of titles, utilization of development engine)

### ✓ Strengthen overseas development

•Improve localization quality

(strengthen cooperation with Atlus U.S.A.)

• Promote global development at an early stage

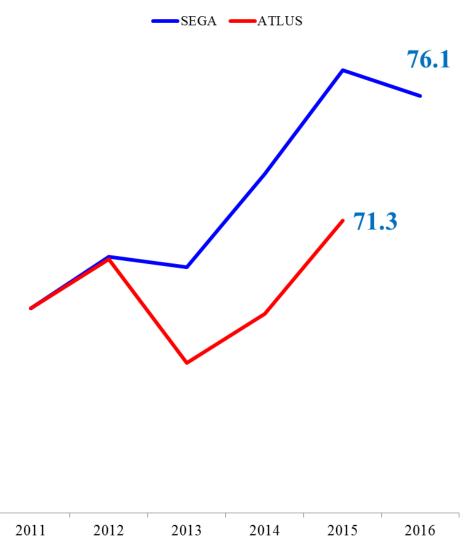
### ✓ Maximize IP value

- •Use outside IP proactively
- •Strengthen multi-device development

(development of PC/smartphone versions of console games)



#### Change in average external evaluation score



<Packaged Games Field>

External evaluation has been on an improving trend after bottoming out in 2013.

#### External evaluation of global titles

(Major highly evaluated titles in FY ending March 2018)

title	score
Persona5*	93
SONIC MANIA	86
Total War: WARHAMMER 2	86
Yakuza Kiwami	80

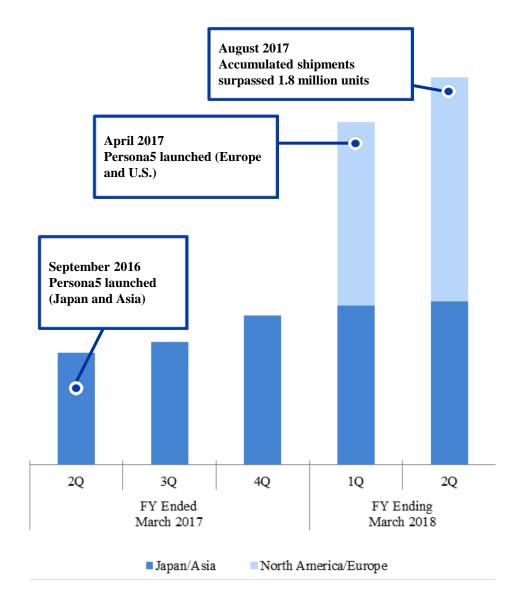
\*Persona5 was evaluated under the ATLUS brand. Others were evaluated under the Sega brand.

\*Source: Excerpt from Average Metascore of Metacritic's Game Publisher Rankings





### **Change in sales in units of Persona5**



### <Packaged Games Field>

 ✓ Sales of "Persona5" significantly increased after releasing Europe/U.S. versions.



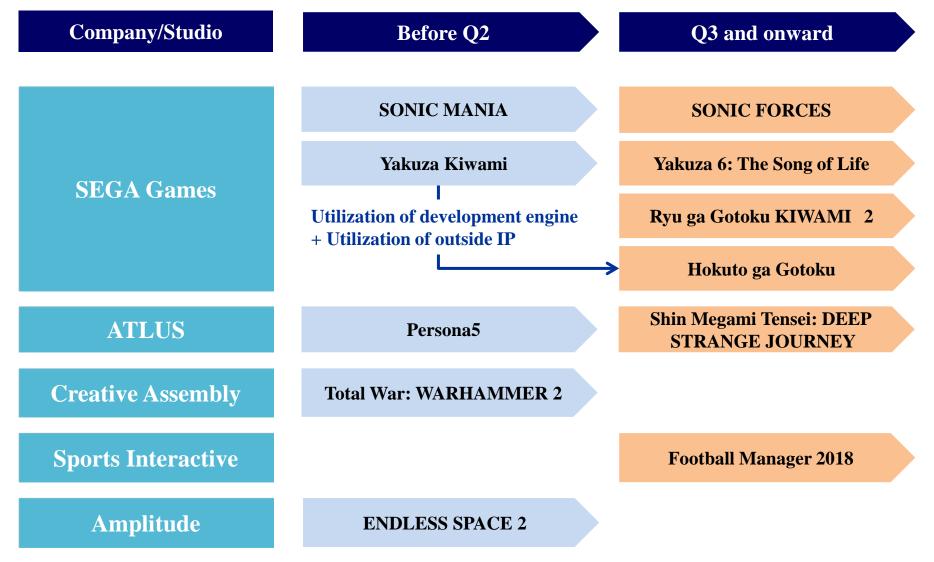
### <Appendix: Digital Games Field – Major Titles>

	Before Q2	Q3 and onward		
	PHANTASY S	✓ 4		
	Puyopuyo!! Q	uest	bı	
	CHAIN CHR	ONICLE 3	✓ M	
SEGA Games		PoPoLoCRoIS ~Narcia's tears & the Fairy's flute	f4 to	
		<b>D</b> ×2 Shin Megami Tensei Liberation		
		Ryu ga Gotoku ONLINE		
		New title	√ Se pl	
	Hortensia Sag	a	th	
f4samurai	(commissioned to develop and operate)	Magia Record : Puella Magi Madoka Magica Side Story	en	
Creative Assembly	(commission of operation )	Total War: ARENA		

- 4 existing titles are stable but also slowing gradually.
- Magia Record, which f4samurai is commissioned to develop and operate, kicked off to a good start in August 2017.
- Several more new titles are planned to be released in the second half of FY ending March 2018.



### <Appendix: Packaged Games Field – Major Titles >



222 セグメント別:エンタテインメントコンテンツ事業

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<Appendix: Amusement Machines Sales, Amusement Center Operations, Animation/Toy Field – Major Titles >

	Before Q2	Q3 and onward		
	UFO CATCHER 9		$\checkmark$	
	UFO CATCHER TRIPLE			machines and prize category section were solid
Amusement	StarHorse3 SeasonVI FULL	THROTTLE	,	<b>C</b>
Machine Sales/Amusem ent Center	KanColle Arcade			Continuous revenue contribution from revenue
Operations		SOUL REVERSE		share titles and CVT kit.
		SEGA World Drivers Championship	~	Plan to launch new titles
	E-money (Install sequentially)			and e-money installment.
	Detective Conan Crimson Love Letter			
Animation		Yowamushi Pedal RE:GENERATION	~	Mainstay series were robust
Tra-	regular products, such as "AN	NPANMAN''series	~	Plan to launch new
Тоу		Disney&Disney/Pixar Characters Dream Switch		products.
		- 35 -	-	© SEGA SAMMY HOLDINGS INC. All Rights Reserved.





### 1-2 Phase scheduled to open in the first half of FY2018

Draw a broader range of customer groups by raising competitiveness and appeal of 1-1 which  $\checkmark$ has already opened

Spa/Water park



Plaza (retail/culture facility, shopping mall)



**Boutique Hotel** 



Club



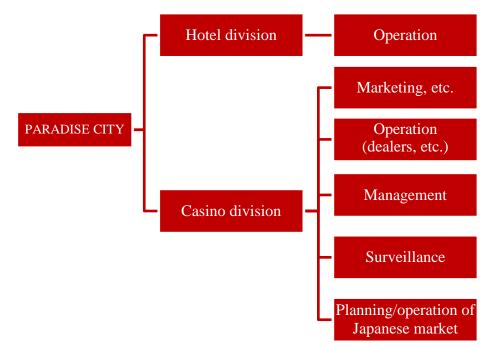
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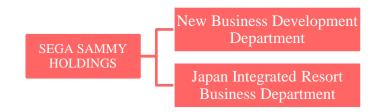
# Dispatching personnel to accumulate know-how of integrated resort business (64 people in total as of November 6)

**PARADISE CITY operational promotion team 45 members in total** 



- ✓ Steadily accumulating development/operational know-how for realization of IR in Japan
- ✓ Planning to dispatch more personnel going forward

**Operation site support/marketing team in Japan 19 members in total** 

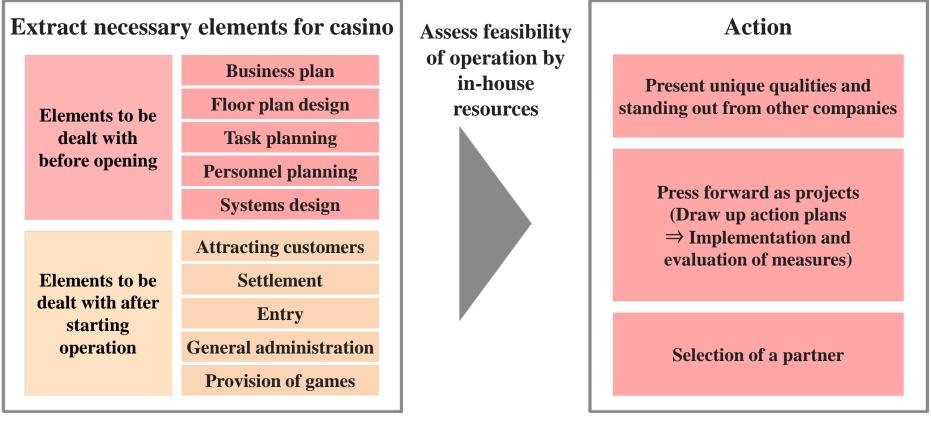






### Measures currently taken by SEGA SAMMY Group (part)

 Extract necessary elements for Integrated Resort operation and assess whether Integrated Resort operation by the company is feasible. (Value Chain Analysis)



# **Preparation for Japan IR**



## **Pachislot and Pachinko Machines**

- Consider major review of sales schedule over the short time
- **Entertainment Contents Business** 
  - ✓ Overall performance is strong.
     Planning to release several new titles

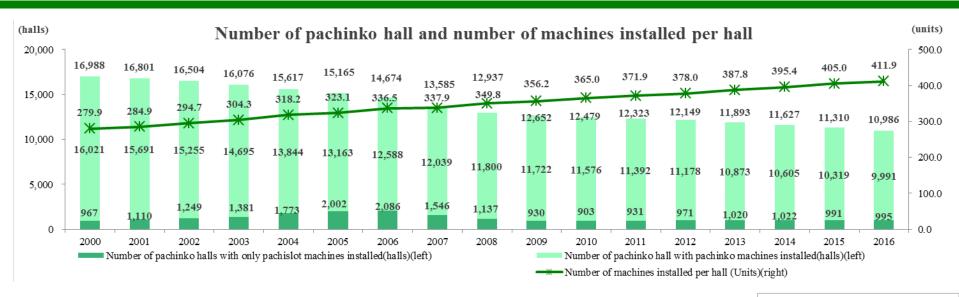
# **Resort Business**

 ✓ Continuously acquire know-how towards the launch of IR in Japan

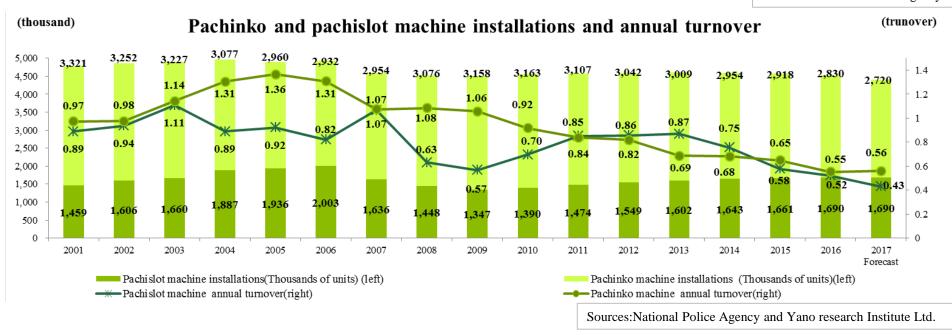
## **4.Supplementary Information on the Market**

# **Pachinko and Pachislot Machine Markets**

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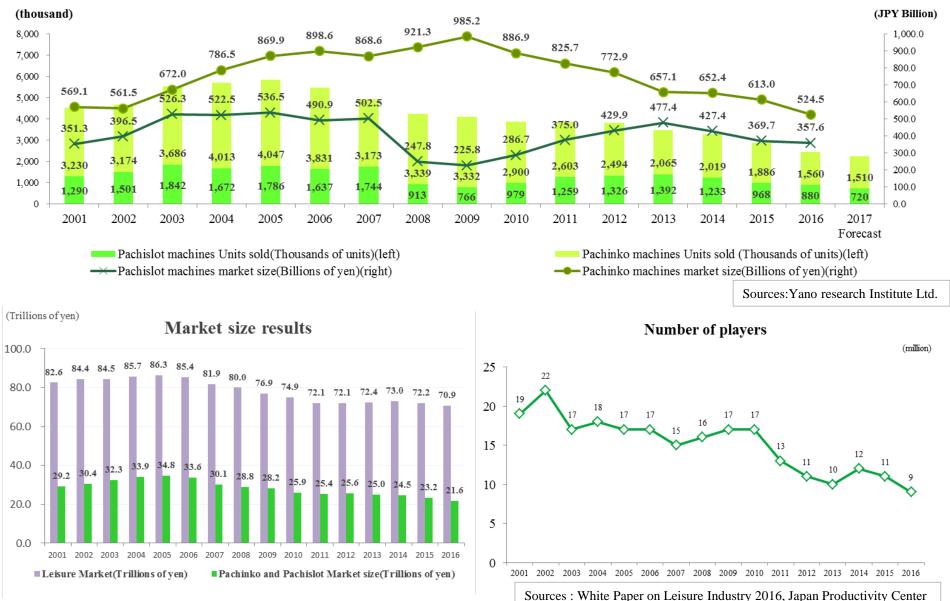
Sources : National Police Agency



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Pachinko and Pachislot machines-Unit Sales and Market Size





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120.0%

100.0%

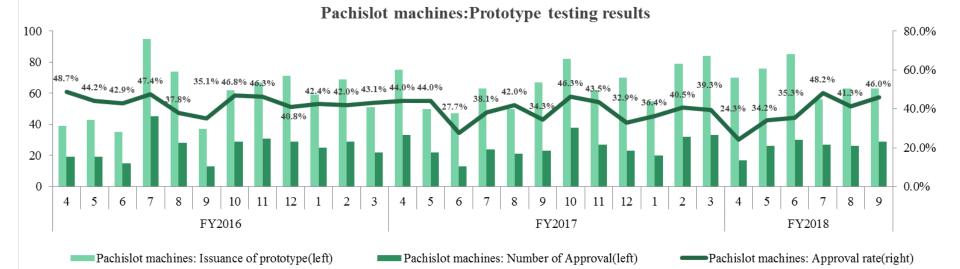
80.0%

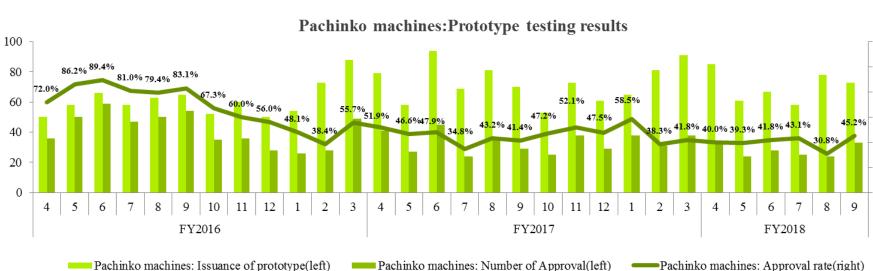
60.0%

40.0%

20.0%

0.0%





Pachinko machines: Issuance of prototype(left)

Pachinko machines: Approval rate(right)

Sources:Security Communications Association





#### Share of Annual Pachislot Machine Sales

		2011			2012			2013			2014			2015			2016	
Rank	Manufacturer	Units sold	Share															
1	Sammy	300,866	23.9%	U Company	236,000	17.8%	Sammy	301,575	21.7%	Sammy	207,828	16.8%	U Company	165,000	17.0%	Sammy	215,736	24.3%
2	D Company	200,000	15.9%	Sammy	202,221	15.3%	U Company	215,000	15.5%	U Company	205,000	16.6%	Sammy	142,337	14.7%	U Company	203,000	22.9%
3	Y Company	196,000	15.6%	Y Company	193,000	14.6%	H Company	120,000	8.6%	D Company	128,000	10.4%	H Company	113,997	11.8%	K Company	90,500	10.2%
4	U Company	172,000	13.7%	D Company	186,000	14.0%	S Company	116,291	8.4%	Y Company	108,000	8.7%	K Company	100,000	10.3%	H Company	80,953	9.1%
5	S Company	96,158	7.6%	K Company	110,000	8.3%	D Company	102,000	7.3%	H Company	92,763	7.5%	S Company	80,125	8.3%	E Company	57,000	6.4%

#### Share of Annual Pachinko Machine Sales

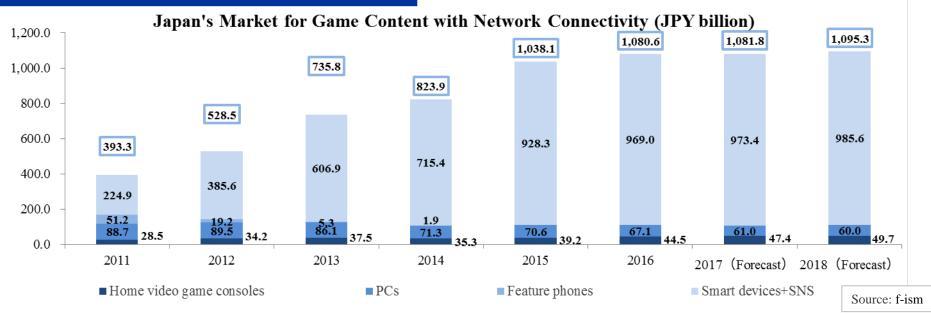
		2011			2012			2013			2014		2015			2016		
Rank	Manufacturer	Units sold	Share															
1	K Company	485,000	18.6%	S Company	544,000	21.8%	K Company	349,000	17.0%	S Company	330,000	16.4%	S Company	300,000	15.9%	S Company	306,000	19.5%
2	S Company	360,805	13.9%	K Company	507,000	20.3%	S Company	315,000	15.4%	S Company	329,892	16.4%	S Company	296,346	15.7%	S Company	209,000	13.3%
3	Sammy	332,288	12.8%	H Company	252,000	10.1%	S Company	291,967	14.3%	K Company	308,000	15.3%	S Company	275,000	14.6%	H Company	192,761	12.3%
4	S Company	332,000	12.8%	N Company	250,000	10.0%	Sammy	200,225	9.8%	H Company	252,103	12.5%	H Company	234,616	12.4%	S Company	172,954	11.0%
5	N Company	255,000	9.8%	Sammy	216,860	8.7%	H Company	197,000	9.6%	Sammy	242,847	12.0%	N Company	220,000	11.7%	N Company	160,000	10.2%
												6	Sammy	199,014	10.5%	Sammy	138,321	8.8%

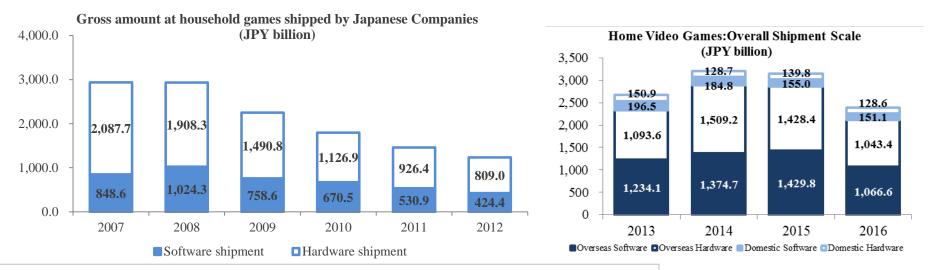
Source: Yano Research Institute Ltd.

\*Estimated by Yano Research Institute Ltd. with fiscal years from July of each year through June the following year as criteria



#### Home Video Game and Online Game Markets Scale



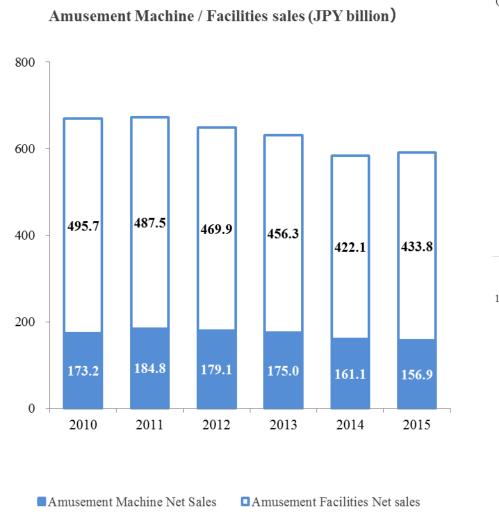


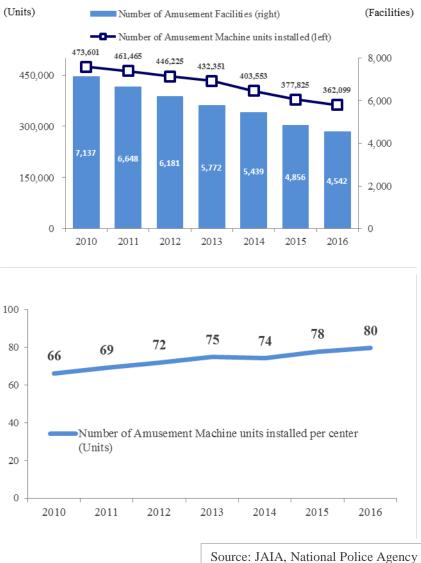
Source: CESA Games White Paper \*Chart is separated from 2013 due to the change of collection method of the data.





#### **Amusement Machine and Amusement Center Operations Markets Scale**



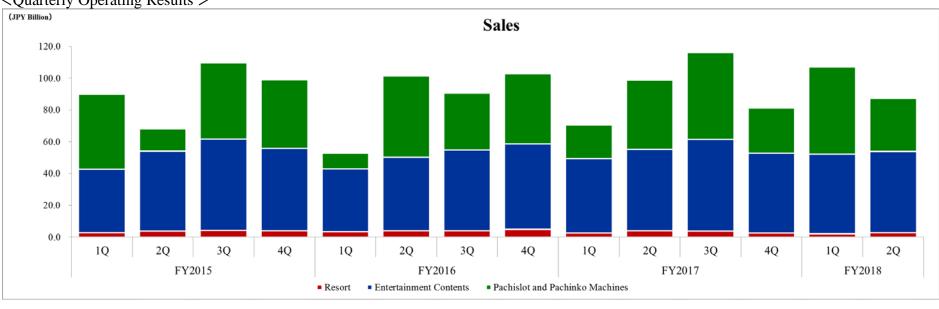


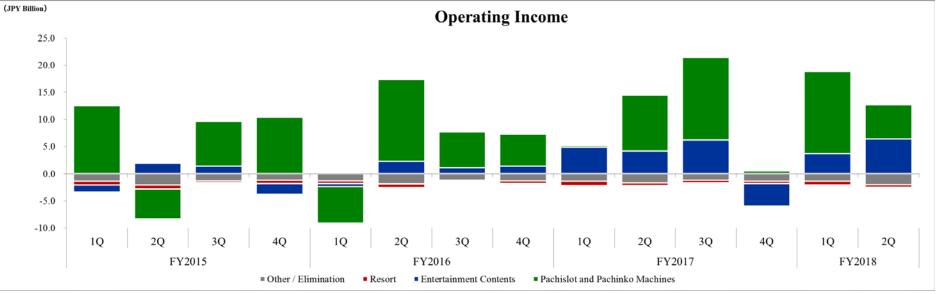
## **5.Past Operating Results/Company Profile**

### **Past Operating Results**



<Quarterly Operating Results >





### **Past Operating Results (Former Segment basis)**



#### From FY Ended March 2005 to FY Ended March 2015

\*The data in this page can be downloaded from following URL. (http://www.segasammy.co.jp/english/ir/library/pdf/settlement/2015/e\_201503\_4q\_transition.xls)

(JPY t	illion)	FY Ended	FY Ended	FY Ended	FY Er	nded	FY E	nded						
		March 2005	March 2006	March 2007	March 2008	March 2009	March 2010	March 2011	March 2012	March 2013	March		March	
		Full Year Results	Full Year Results	Full Year Results	Results Through 2Q	Full Year Results	Results Through 2Q	Full Year Results						
	Net Sales	515.6	553.2	528.2	458.9	429.1	384.6	396.7	395.5	321.4	162.2	378.0	154.2	354.9
	Pachislot and Pachinko Machines	280.1	265.6	211.5	145.5	161.6	160.3	212.0	212.1	142.2	71.2	181.8	60.6	149.1
Bre	Amusement Machines Sales	63.3	71.5	75.4	71.0	61.9	45.1	47.2	49.9	39.1	18.0	38.6	18.0	39.6
akd	Amusement Center Operations	83.1	106.2	103.8	91.2	71.3	54.7	45.6	44.6	42.7	21.9	43.2	20.8	41.4
Breakdown	Consumer Business	65.3	90.3	119.5	141.7	131.3	121.5	88.8	85.6	83.8	43.8	99.8	48.2	111.0
_	Other	23.7	19.4	17.8	9.3	2.9	2.8	2.8	3.0	13.4	7.1	14.5	6.4	13.6
	Operating Income	105.0	119.1	76.5	-5.8	8.3	36.7[31.0]	68.7	58.3	19.0	12.3	38.5	3.4	17.6
	Pachislot and Pachinko Machines	103.9	99.8	71.1	8.4	14.5	29.5	64.2	71.0	23.5	15.1	45.2	7.3	25.7
	Amusement Machines Sales	7.4	12.1	11.6	7.1	6.8	7.0[5.4]	7.3	7.4	1.9	-0.0	-1.2	0.1	-2.5
Bre	Amusement Center Operations	5.4	9.2	0.1	-9.8	-7.5	-1.3[-1.4]	0.3	0.3	1.1	0.2	0.0	-0.2	-0.9
Breakdown	Consumer Business	-8.8	1.9	1.7	-5.9	-0.9	6.3[2.4]	1.9	-15.1	-0.7	1.1	2.0	0.9	4.0
own	Other	-0.5	-1.7	-1.3	-0.0	-0.3	0.3	0.0	0.2	-0.4	-0.4	-1.2	-1.0	-2.0
	Eliminations	-2.3	-2.3	-6.7	-5.5	-4.9	-5.2	-5.1	-5.4	-6.3	-3.6	-6.4	-3.7	-6.5
	Operating Margin	20.4%	21.5%	14.5%	-	1.9%	9.5%[8.1%]	17.3%	14.7%	5.9%	7.6%	10.2%	2.2%	5.0%
	Ordinary Income	104.4	119.5	81.2	-8.2	6.6	35.9[30.2]	68.1	58.1	20.9	14.2	40.5	3.3	16.9
	Ordinary Income Margin	20.2%	21.6%	15.4%	-	1.5%	9.3%[7.9%]	17.2%	14.7%	6.5%	8.8%	10.7%	2.1%	4.8%
	Net Income	50.5	66.2	43.4	-52.4	-22.8	20.2[14.5]	41.5	21.8	33.4	11.3		-2.0	-11.2
	Net Income Margin	9.8%	12.0%	8.2%	-	-	5.3%[3.8%]	10.5%	5.5%	10.4%	7.0%	8.1%	-	-
	<u>ROA</u>			7.9%	-11.2%		4.8%	<u>11.7%</u> 16.2%	<u> </u>	6.3%		5.7%	·	-2.2%
	ROE Equity Ratio	<u> </u>	23.0%	61.5%	-17.6%	-9.5%	<u> </u>	60.0%		<u> </u>		9.3%		-3.4%
	Cash flows to interest bearing debt ratio	185.6%	230.2%	89.0%		218.9%	137.9%	58.9%	192.4%	524.9%	· – – – <u>-</u> †	127.7%		301.9%
	Interest coverage ratio	105.8 times	123.8 times	196.3 times		35.1 times	73.0 times	134.1 times	58.1 times	22.9 times		90.0 times		45.2 times
	R&D expense / content production expense *3	41.5	36.3	52.1	65.3	59.6	41.5[47.2]	41.1	53.3	45.2	25.1	59.2	28.4	67.6
	Cap-ex	32.4	38.5	36.6	50.4(*1)	26.6	16.1	19.6	36.1	32.8	22.6	38.1	14.7	28.7
	Depreciation *4	17.7	21.8	28.0	45.6(*2)	26.6	17.1	15.9	16.1	18.1	7.5	16.1	8.1	17.6
	Advertising *5	11.8	18.9	22.2	22.8	20.7	20.7	15.1	17.2	13.1	7.6	16.0	10.0	19.1
				-		•								
	# of pachislot titles	9 titles	14 titles	17 titles	22 titles	19 titles	12 titles	10 titles	11 titles	8 titles	3 titles	9 titles	4 titles	6 titles
	Unit sales	676,933 units	607,106 units	523,422 units	380,688 units	123,286 units	162,932 units	302,270 units	300,866 units	202,221 units	143,171 units	301,575 units	92,998 units	207,828 units
	# of pachinko titles	8 titles	8 titles	14 titles	9 titles	12 titles	13 titles	12 titles	14 titles	14 titles	4 titles	10 titles	9 titles	14 titles
	Unit sales	233,049 units	288,895 units	132,981 units	108,184 units	391,831 units	360,171 units	343,188 units	332,288 units	216,860 units	54,955 units	200,225 units	86,453 units	242,847 units
									I					
+ _	Same Store Sales Comparisons	98.5%	103.3%	95.8%	89.0%	92.4%	91.7%	99.3%	100.5%	93.8%	95.0%	96.1%	98.7%	100.1%
	Domestic Facilities	477 facilities	462 facilities	449 facilities	363 facilities	322 facilities	260 facilities	249 facilities	241 facilities	236 facilities	202 facilities	198 facilities	198 facilities	198 facilities
					1							r		
	# of game software titles	(84)	- (122)	- (140)	80 (138)	78 (122)	66 (105)	<u>51 (71)</u>	45 (86)	25 (49)	8 (8)	21 (32)	6(14)	30 (50)
	Sales (Thousand units)	11,790	16,400	21,270	26,990	29,470	26,750	18,710	17,240	10,780	3,230	8,730	4,100	12,300

\* Numbers shown in parentheses are based on previous accounting policy (For reference, unaudited)

\* Number of titles reflects products which begin sales in the period (Numbers shown in parentheses are based on SKU)

(\* 1): Includes rental assets of 17.1 billion Yen (full year) (\* 2): Includes rental assets of 17.3 billion Yen (full year)

\*3 In the fiscal year ended March 2014 and after, amortization cost of digital titles is included in R&D expense. (Up to the fiscal year ended March 2013, it was included in depreciation.)

\*4 In the fiscal year ended March 2014 and after, amortization cost of digital titles is not included in depreciation. (In the fiscal year ended March 2014 and after, it is included in R&D expense/content production expense.)

\*5 In the fiscal year ended March 2014 and after, advertising expenses are included in cost. (Up to the fiscal year ended March 2013, only selling, general and administrative (SG&A) expenses were included in cost.)

### Past Operating Results (New Segment basis)



\*The data in this page can be downloaded from following URL. (http://www.segasammy.co.jp/english/ir/library/pdf/settlement/2018/e\_201803\_2q\_transition.xls)

(JPY Billion)			FY E March				FY E March				FY E March			FY E March	
		Results Through 1Q	Results Through 2Q	Results Through 3Q	Full Year Results	Results Through 1Q	Results Through 2Q	Results Through 3Q	Full Year Results	Results Through 1Q	Results Through 2Q	Results Through 3Q	Full Year Results	Results Through 1Q	Results Through 2Q
	Net Sales	90.0	158.1	267.7	366.8	52.9	154.3	245.0	347.9	70.6	169.5	285.7	366.9	107.2	194.7
Bre	Pachislot and Pachinko Machines	47.2	61.1	108.9	152.1	7.6[9.8]*	56.6[60.9]*	90.4[96.7]*	132.7[141.0]*	21.2	64.9	119.7	148.2	54.9	88.3
Breakdown	Entertainment Contents	39.9	90.3	147.9	199.6	41.8[39.6]*	90.2[85.9]*	143.0[136.6]*	198.8[190.5]*	46.7	97.8	155.4	205.7	50.2	101.5
nwc	Resort	2.8	6.6	10.8	14.9	3.4	7.4	11.5	16.3	2.6	6.7	10.5	13.0	2.0	4.7
	Operating Income	8.9	2.7	10.8	17.4	-9.4	5.7	12.1	17.6	3.0	15.3	35.0	29.5	16.6	26.8
	Pachislot and Pachinko Machines	12.5	7.0	15.3	25.7	-6.7[-6.7]*	8.5[8.4]*	15.4[15.0]*	21.5[20.9]*	0.3	10.6	25.8	26.3	15.1	21.4
Bre	Entertainment Contents	-1.3	0.6	2.0	0.0	-0.7[-0.6]*	1.5[1.7]*	2.4[2.8]*	3.6[4.2]*	4.9	9.1	15.3	11.1	3.7	10.1
Breakdown	Resort	-0.7	-1.4	-1.7	-2.3	-0.5	-1.2	-1.3	-1.8	-0.8	-1.3	-1.8	-2.2	-0.7	-1.2
own	Other / Elimination	-1.4	-3.5	-4.8	-6.0	-1.3	-3.1[-3.2]*	-4.4	-5.7	-1.4	-3.1	-4.3	-5.7	-1.5	-3.4
	Operating Margin	9.9%	1.7%	4.0%	4.7%		3.7%	4.9%	5.1%	4.2%	9.0%	12.3%	8.0%	15.5%	13.8%
	Ordinary Income	9.6	2.6	10.7	16.8	-8.7	5.8	12.6	16.4	2.9	15.4	35.3	28.5	16.2	25.2
	Ordinary Income Margin	10.7%	1.6%	4.0%	4.6%		3.8%	5.1%	4.7%	4.1%	9.1%	12.4%	7.8%	15.1%	12.9%
	Profit attributable to owners of parent	5.1	-2.8	-2.7	-11.3	-7.9	0.9	6.4	5.3	4.1	24.2	36.5	27.6	11.5	17.7
	Net Income Margin	5.7%					0.6%	2.6%	1.5%	5.8%	14.3%	12.8%	7.5%	10.7%	9.1%
	ROA	_	-	-	-2.2%	-	-	-	1.0%	-	-	-	5.2%	-	-
	ROE				-3.4%				1.8%				9.2%		-
	Equity Ratio				60.0%				55.3%				59.0%		-
Γ –	Cash flows to interest bearing debt ratio				301.9%				798.8%	-	-		178.6%		-
	Interest coverage ratio				45.2 times				19.1 times	-	-		61.4times		-
	R&D expense / content production expense	12.4	28.4	48.8	67.6	12.8	24.7	40.3	58.0	13.9	31.7	48.8	67.1	15.3	30.7
	Cap-ex	6.9	14.7	20.5	28.7	6.8	12.5	21.0	28.0	6.1	13.8	20.8	27.0	5.0	10.3
	Depreciation	4.0	8.1	12.8	17.6	4.1	8.2	12.5	16.6	3.9	7.6	12.0	16.3	4.2	8.2
	Advertising	4.1	10.0	14.5	19.1	3.9	9.3	13.6	17.9	3.1	7.6	11.2	14.8	3.2	7.8
	# of pachislot titles	3 titles	4 titles	5 titles	6 titles		2 titles	6 titles	7 titles	2 titles	3 titles	6 titles	10 titles	3 titles	8 titles
	Unit sales	82,791 units	93,045 units	96,111 units	207,830 units		70,260 units	121,645 units	142,337 units	29,902 units	81,895 units	169,827 units	215,736 units	25,440 units	75,380 units
	Unit sales	62,791 units	93,045 units	90,111 units	207,850 units	102 units	70,200 units	121,045 units	142,337 units	29,902 units	81,895 units	109,827 units	215,750 units	23,440 units	73,380 units
	# of pachinko titles	5 titles	5 titles	8 titles	10 titles	2 titles	6 titles	7 titles	8 titles	1 titles	3 titles	6 titles	9 titles	2 titles	4 titles
	Unit sales	47,711 units	82,955 units	224,519 units	241,425 units	22,362 units	79,604 units	115,396 units	199,014 units	20,525 units	75,542 units	111,104 units	138,321 units	97,499 units	119,312 units
	Same Store Sales Comparisons	99.4%	98.7%	100.1%	100.1%	101.4%	102.2%	101.7%	103.1%	111.2%	110.8%	110.3%	108.5%	100.1%	101.5%
-	Domestic Facilities	201 facilities	198 facilities	198 facilities	198 facilities	198 facilities	198 facilities	198 facilities	194 facilities	193 facilities	189 facilities	190 facilities	108.3% 191 facilities	190 facilities	189 facilities
	Domestic Pacifices	201 facinties	196 facilities	196 facilities	176 facilities	170 facilities	196 facilities	196 facilities	174 facilities	155 facilities	107 facilities	190 facilities	171 facilities	190 facilities	109 facilities
	# of game software titles	3	6	25	30	5	12	24	29	9	21	33	42	6	16
	Sales (Thousand units)	1,700	4,100	8,910	12,280	1,830	3,280	6,120	9,220	2,410	4,650	8,130	10,280	4,560	865

\*Sales of new segment is changed to gross basis.

\*Basis for recording net sales was changed from shipment to delivery starting in FY ended March 2016.

\*In line with the change of accounting policy, contents of retroactive processing have been reflected on new segments since FY ended March 2015.

\*Part of Entertainment Contents Business has been transferred to Pachislot and Pachinko Machines Business since for FY ended March 2017.

\*Numbers shown in parentheses for FY 2016 results are retroactively adjusted values of estimates after changing the breakdown.

\*Added the number of titles in Asia from FY March 2017

### **Company Profile**



### **Company Profile**

(As of September 30, 2017)

Company Name	SEGA SAMMY HOLDINGS INC.
Address	Shiodome Sumitomo Building 21F, 1-9-2
	Higashi Shimbashi, Minato-ku, Tokyo
Established	October 1, 2004
Capital	¥29.9 billion
Number of Employees	7,737 (Consolidated)
Stock Exchange	Tokyo Stock Exchange (Stock Code: 6460)

#### Managements

Chairman and CEO (Representative Director)	Hajime Satomi
President and COO (Representative Director)	Haruki Satomi
Senior Executive Vice President (Director of the Board)	Naoya Tsurumi
Executive Vice President and CFO (Director of the Board)	Koichi Fukazawa
Executive Vice President (Director of the Board)	Hideki Okamura
Director of the Board (External)	Yuji Iwanaga
Director of the Board (External)	Takeshi Natsuno
Director of the Board (External)	Kohei Katsukawa
Standing Audit & Supervisory Board Member	Shigeru Aoki
Audit & Supervisory Board Member	Yukito Sakaue
Audit & Supervisory Board Member (External)	Tomio Kazashi
Audit & Supervisory Board Member (External)	Mineo Enomoto

### **Information on Outstanding Shares**

(As of September 30, 2017)

Number of shares authorized for issuance	800,000,000 shares
Total number of shares issued and outstanding	266,229,476shares
Number of Shareholders	84,172

#### ■ Principal Shareholders

Name of Shareholder	Shares Held	Shareholding Ratio (%)
Hajime Satomi	31,869,338	11.97
SEGA SAMMY HOLDINGS INC.	31,845,527	11.96
FSC Co., Ltd.	12,972,840	4.87
HS Company	11,750,000	4.41
Japan Trustee Services Bank, Ltd. (Trust account)	9,348,000	3.51

#### ■ Distribution of Shareholders

Financial Institutions	14.59%
Securities Companies	2.51%
Other Companies	12.00%
Foreign Institutions and Individuals	26.76%
Japanese Individuals and Other	32.17%
Treasury Stock	11.96%

\*Including the number of share less than 1 unit



http://www.segasammy.co.jp/

### [Disclaimer]

The contents in this material and comments made during the questions and
answers etc. of this briefing session are the judgment and forecasts of the
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