# FLASH REPORT <br> CONSOLIDATED FINANCIAL STATEMENTS [Japanese GAAP] 

Year Ended March 31, 2020

| Name of the Company : Code number : | SEGA SAMMY HOLDINGS INC. |
| :---: | :---: |
|  | 6460 |
|  | (URL https://www.segasammy.co.jp/ ) |
| Representative : | Haruki Satomi |
|  | President and Group COO (Representative Director) |
| Any inquiry to : | Yoichi Owaki |
|  | Vice President, Senior Executive Officer |
|  | Managing Director of the Finance \& Accounting Division |
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|  | Tel (03) 6864-2400 |

Annual Meeting of Shareholders : June 24, 2020 (plan)
Filing of Financial Report : June 25, 2020 (plan)
Start of cash dividend payments : June 4, 2020 (plan)
(Amounts below one million yen are rounded down)

## 1. Consolidated Operating Results for the Year Ended March 31, 2020

(1) RESULTS OF CONSOLIDATED OPERATIONS
(Percentage represents changes from the prior year)

|  | Net sales |  | Operating income |  | Ordinary income |  | Profit attributable to owners of parent |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Millions of yen | \% | Millions of yen | \% | $\begin{gathered} \hline \text { Millions of } \\ \text { yen } \end{gathered}$ | \% | Millions of yen | \% |
| For Year ended <br> March 31, 2020 | 366,594 | 10.5 | 27,643 | 111.3 | 25,296 | 237.5 | 13,775 | 421.3 |
| For Year ended <br> March 31, 2019 | 331,648 | 2.5 | 13,079 | (26.2) | 7,495 | (48.6) | 2,642 | (70.4) |

(Note) Comprehensive income:
For Year ended March 31, $2020 \quad: ¥(774)$ million (-\%)
For Year ended March 31, $2019: ~ ¥ 3,746$ million ((63.3)\%)

|  | Net income <br> per share | Net income per <br> share (Diluted) | Return on <br> equity | Return on <br> assets | Operating income <br> to net sales |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Yen | Yen |  | $\%$ |  | $\%$ |
| For Year ended <br> March 31, 2020 | 58.65 | 58.63 | 4.6 | 3.0 | 7.5 |
| For Year ended <br> March 31, 2019 | 11.27 | 11.24 | 0.9 | 0.6 | 3.9 |

(Reference) Equity in earnings of affiliates:

$$
\begin{array}{ll}
\text { For Year ended March } 31,2020 & : ¥(2,805) \text { million } \\
\text { For Year ended March } 31,2019 & : ¥(3,859) \text { million }
\end{array}
$$

(Note) The Group considers return on assets and the ratio of operating income to net sales as key performance indicators.
(2) CONSOLIDATED FINANCIAL POSITION

|  | Total assets | Net assets | Equity ratio | Net assets per share |
| :--- | :---: | :---: | :---: | :---: |
|  | Millions of yen | Millions of yen |  | $\%$ |
| Yen |  |  |  |  |
| March 31, 2020 | 458,268 | 296,858 | 64.2 | $1,251.02$ |
|  | 464,654 | 305,337 | 65.1 | $1,289.32$ |

(Reference) Shareholders' equity

| March 31, 2020 | $: ¥ 294,102$ million |
| :--- | :--- |
| March 31, 2019 | $: ¥ 302,648$ million |

(3) CONSOLIDATED CASH FLOWS

|  | Cash flows from <br> operating activities | Cash flows from <br> investing activities | Cash flows from <br> financing activities | Cash and cash <br> equivalents at the <br> year-end |
| :---: | :---: | :---: | :---: | :---: |
| For Year ended <br> March 31, 2020 <br> For Year ended <br> March 31, 2019 | Millions of yen | Millions of yen | Millions of yen | Millions of yen |

## 2. Cash Dividends

|  | Cash dividends per share |  |  |  |  | Total dividends paid (annual) | Payout ratio (Consolidated) | Dividends paid to net assets (Consolidated) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | First quarter | Second quarter | Third quarter | Yearend | For the year |  |  |  |
|  | Yen | Yen | Yen | Yen | Yen | Millions of yen | \% | \% |
| Year ended <br> March 31, 2019 | - |  |  |  |  |  | 355.0 | 3.1 |
| Year ended <br> March 31, 2020 | - | 20.00 | - | 20.00 | 40.00 | 9,397 | 68.2 | 3.1 |
| Year ending <br> March 31, 2021 (plan) | - | - | - | - | - |  | - |  |

(Note) Dividends for the fiscal year ending March 31, 2021 are not yet decided.

## 3. Forecast of Consolidated Operating Results for the Year ending March 31, 2021

The forecast of consolidated operating results for the fiscal year ending March 31, 2021 remains pending for the reason that it is difficult at the current time to reasonably calculate the impact on operating results. Going forward, we will carefully assess the impact on operating results, and will promptly announce the forecast of consolidated operating results once it becomes possible to disclose reasonable forecasts.

## 4. Other

(1) Significant changes in subsidiaries (scope of consolidation) during the year ended March 31, 2020: No
(2) Changes in accounting principles, procedures, disclosure methods, etc., for preparing the consolidated financial statements:

1. Changes associated with revision in accounting standards: Yes
2. Other changes: No
(3) Number of shares outstanding (common stock)
3. Number of shares outstanding at the end of the period (including treasury stock)

March 31, 2020 : 266,229,476
March 31, 2019 : 266,229,476
2. Number of treasury stock at the end of the period

March 31, $2020: 31,138,238$
March 31, 2019 : 31,493,927
3. Average number of shares during the period

For Year ended March 31, 2020 : 234,849,839
For Year ended March 31, 2019 : 234,541,743
(Note)

- This report is not required the auditing procedures by certified public accountants or accounting auditors.
- The forecast of consolidated operating results for the fiscal year ending March 31, 2021 remains pending for the reason that it is difficult at the current time to reasonably calculate the impact on operating results. Going forward, we will carefully assess the impact on operating results, and will promptly announce the forecast of consolidated operating results once it becomes possible to disclose reasonable forecasts. With regard to the business risks from the spread of COVID-19, refer to "Outlook for the fiscal year ending March 31,2021 " on page 8.
- The Company plans to hold a briefing on financial results for analysts on May 13, 2020. The contents of the meeting, such as explanations about financial results (video and audio), will be posted on the Company's website.


## 1. Operating Results and Financial Position

## (1) Operating results for the fiscal year ended March 31, 2020

With regard to the pachislot and pachinko industry, while the rate of machines that have been verified to be compatible through prototype testing, which was conducted by the Security Communications Association (Hotsukyo), remained low, the launch of machines that conform to the regulatory revision is progressing. The expectations for market revitalization are rising, with reviewed voluntary regulations of Nihon Dendo-shiki Yugiki Kyodo Kumiai (Nichidenkyo), a union of pachislot machine manufacturers, and Nihon Yugiki Kogyo Kumiai (Nikkoso), a union for pachinko machine manufacturers related to pachislot machines, and with a greater range of gameplay available through pachinko machine development, due in part to changes to the criteria for interpretation of technological standards related to pachinko machines.
Regarding the environment of the entertainment contents business, in the digital game software field, the strong competitive environment for mobile game continues, especially in Japan. With regard to the packaged game software field, in the market for hardware of home video game consoles, the game software sales market is expanding, mainly in overseas due to the growing penetration of current-generation video game console hardware. In addition, the expectations are rising for expanding overseas download sales and revenue opportunities from new business models with the launch of new platforms and services. As for the market for amusement centers and amusement machines, prizes still occupy a central position of the facility operations, but the number of visitors is decreasing due to the spread of the novel coronavirus disease (COVID-19).
In the resort industry, the foreign visitors to Japan which made a record 31,880 thousand in 2019, was in an increasing trend with numbers reaching record highs, while the hotel occupancy rate was also in an upward trend. However, there are also concerns that the number of foreign visitors to Japan which reached a record-high, may decline in 2020 due to the impact from the spread of COVID19 and travel restrictions imposed by each country. In addition, the enforcement order, etc. pertaining to the "Act on the Establishment of Specified Integrated Resort Areas" have been sequentially enforced from April 2019, including the establishment of the Japan Casino Regulatory Commission in January 2020, initiatives to enter the domestic integrated resort business are progressing.

With regard to the impact from the spread of COVID-19 on the current fiscal year, despite evidence of the amusement center operations field in the entertainment contents business, and the resort business were affected in March by a significant decrease in the number of visitors due to requests for people to stay home, voluntary avoidance of travel, and other factors, the impact on overall business activities was minimal. However, due to concerns over uncertainties associated with the spread of COVID-19, careful consideration of the recoverability of deferred tax assets resulted in a decrease in deferred tax assets.

In this business environment, net sales for the fiscal year ended March 31, 2020 amounted to $¥ 366,594$ million, (an increase of $10.5 \%$ from the previous fiscal year). The Group posted an operating income of $¥ 27,643$ million (an increase of $111.3 \%$ from the previous fiscal year), ordinary income of $¥ 25,296$ million (an increase of $237.5 \%$ from the previous fiscal year) and profit attributable to owners of parent of $¥ 13,775$ million (an increase of $421.3 \%$ from the previous fiscal year).

Result of each segment is as follows
Net sales in each segment here do not include Inter-segment sales between segments.

## «Pachislot and Pachinko Machines»

In the pachislot machine business, the Group has launched including mainstay titles "Pachislot Hokuto No Ken Tenshou" leading to overall sales of 123 thousand units (Overall sales of pachislot machines were 67 thousand units for the same period in the previous fiscal year). In the pachinko machine business, the Group has launched including "P Hokuto No Ken 8 Haou", leading to sales of 104 thousand units, (Overall sales of pachinko machines were 159 thousand units in the previous fiscal year).
As a result, net sales in this segment were $¥ 108,364$ million (an increase of $6.8 \%$ from the previous fiscal year) and operating income was $¥ 24,929$ million (an increase of $84.8 \%$ from the previous fiscal year).

## « Entertainment Contents»

In the digital game software field, the Group recorded transient sales such as title transfers and offering titles. Also sales of existing titles in operation have been performing solidly. Besides, expenses substantially decreased due to the impairment loss on fixed assets recorded in the previous fiscal year.
In the packaged game software field, the Group sold repeat titles steadily though expenses increased, partly as the result of the amortization of development expenses due to multiple releases of "Total War: THREE KINGDOMS", "Mario \& Sonic at the Olympic Games Tokyo 2020" etc. As a result, sales amounted to 26,760 thousand copies ( 23,440 thousand copies in the previous fiscal year).
In the amusement machine field, the Group implemented sales with a focus on prize game machines etc., but sales remained sluggish, partly due to the poor performance of video games.
In the amusement center operations field, the Group operated with a focus on prizes, however, like-for-like growth in sales were $97.7 \%$ compared with the previous fiscal year, due to a slump in the numbers of guests and visitors due to the impact from the consumption tax hike, multiple typhoons, and the spread of COVID-19 in March.
In the animated film and toy field, the Group recorded allocated revenue of movies, video distribution sales, and sales of new and mainstay toy products.
As a result, net sales in this segment were $¥ 247,749$ million (an increase of $12.8 \%$ from the previous fiscal year) and operating income was $¥ 14,874$ million (an increase of $50.9 \%$ from the previous fiscal year).

## «Resort»

In the resort business, at "Phoenix Seagaia Resort", though measures including accommodation packages focusing on the Kyushu region, and the 25 th anniversary commemorative project implemented, a sharp drop was seen in the number of customers in March owing to the spread of COVID-19, and the number of guests only increased $3.3 \%$ from the previous fiscal year. In addition, expenses for participating in the domestic integrated resort increased.
As a result, net sales in this segment were $¥ 10,478$ million (a decrease of $1.0 \%$ for the previous fiscal year) and operating loss was $¥ 3,667$ million (operating loss of $¥ 2,412$ million for the previous fiscal year).
Overseas, PARADISE SEGASAMMY Co., Ltd. (affiliate accounted for using the equity method) is operating South Korea's first integrated resort "PARADISE CITY" has attracted many guests, primarily Japanese VIPs, owing to the effects of promotional activities targeting the Japanese market. We endeavored to accumulate development and operational know-how for participating in the domestic integrated resort business through these facilities.

## (2) Financial positions as of March 31, 2020

(Assets and liabilities)
Total assets as of the end of the current fiscal year decreased $¥ 6,385$ million from the end of the previous fiscal year, to $¥ 458,268$ million.
Current assets increased $¥ 8,513$ million from the end of the previous fiscal year. This was attributable to increases in cash and deposits and other factors, despite a decrease in short-term investment securities, merchandise and finished goods.
Noncurrent assets decreased $¥ 14,899$ million from the end of the previous fiscal year. This was attributable to decreases in investments and other assets resulting from revaluation of investment securities and other factors, despite an increase in property, plant and equipment, and intangible assets.
Total liabilities as of the end of the current fiscal year increased $¥ 2,093$ million from the end of the previous fiscal year, to $¥ 161,410$ million. This was attributable to increases in other on current and noncurrent liabilities due to applying IFRS 16 "Leases" by certain overseas subsidiaries adopting the International Financial Reporting Standards, despite decreases in notes and accounts payable - trade, and loans payable.
(Net assets)
Net assets as of the end of the current fiscal year decreased $¥ 8,479$ million from the end of the previous fiscal year, to $¥ 296,858$ million.
This was attributable to a decrease in shareholders' equity due to cash dividends paid, decreasing valuation difference on available-for-sale securities and foreign currency translation adjustment, despite the recording of profit attributable to owners of parent.

## (Financial ratio)

The current ratio at the end of the current fiscal year increased 14.7 percentage points from the end of the previous fiscal year to $312.2 \%$, remaining at a high level.
The equity ratio at the end of the current fiscal year decreased 0.9 percentage points from the end of the previous fiscal year to $64.2 \%$.

## (3) Cash flows for the fiscal year ended March 31, 2020

Cash and cash equivalents at the end of the current fiscal year increased $¥ 10,552$ million from the end of the previous fiscal year, to $¥ 158,617$ million.

Cash flows in respect of each area of activities in the current fiscal year are as follows.

## (Cash flows from operating activities)

Factors including recording $¥ 27,104$ million of income before income taxes, $¥ 17,193$ million of depreciation and amortization, etc., despite $¥ 2,811$ million increase in notes and accounts receivable - trade, and $¥ 6,582$ million decrease in notes and accounts payable - trade, resulted in $¥ 38,537$ million net cash provided by operating activities in the current fiscal year ( $¥ 14,876$ million inflow in the previous fiscal year).
(Cash flows from investing activities)
Factors including investing of $¥ 10,036$ million for purchase of property, plant and equipment, $¥ 7,103$ million for purchase of intangible assets respectively, despite $¥ 4,315$ million proceeds from sales of property, plant and equipment, resulted in $¥ 15,464$ million net cash used in investing activities in the current fiscal year ( $¥ 22,113$ million outflow in the previous fiscal year).

## (Cash flows from financing activities)

Factors including $¥ 13,352$ million for repayment of long-term loans payable, $¥ 12,500$ million for redemption of bonds, and $¥ 9,395$ million in cash used to pay dividends, etc., despite financing of $¥ 14,956$ million through long-term loans payable, $¥ 9,933$ million through proceeds from issuance of bonds respectively, resulted in $¥ 10,956$ million net cash used by financing activities in the current fiscal year ( $¥ 20,668$ million outflow in the previous fiscal year),

## (4) Outlook for the fiscal year ending March 31, 2021

The current global pandemic of the COVID-19 is spreading and at this point it is not possible to predict when it will come to an end. In addition to this, there are concerns over other various uncertainties, including the impacts from the spread of COVID-19 on domestic and overseas economic activity, the sense of uncertainty over the economic outlook, and restrictions over consumer activities. Therefore, the forecast of consolidated operating results for the fiscal year ending March 31, 2021 remains pending for the reason that it is difficult at the current time to reasonably calculate the impact on operating results. Going forward, we will carefully assess the impact on operating results, and will promptly announce the forecast of consolidated operating results once it becomes possible to disclose reasonable forecasts.
The risks for each business segment from the spread of COVID-19 that are assumed at this time are as follows. In such an environment, the Group will undertake business operations with the highest priority on ensuring the safety of all customers, business partners, and employees.
[Impacts from the spread of COVID-19]

| Segment | Sub-segment | Elements | Details |
| :---: | :---: | :---: | :---: |
| Pachislot and Pachinko Machines |  | Development | Part of the development schedule has been delayed, and there is a possibility that it will impact the future business if suspension of operation and work from home continue in the future. |
|  |  | Production | Components have been secured for titles that have already been announced. <br> As for the future, we need to carefully observe the operation status of inhouse and partner plants. |
|  |  | Sales | Even for titles that have already been announced, launch and delivery timings have not been determined, and if suspension of operation in pachinko halls continue, there is a possibility that the schedule will be delayed and etc. |
|  |  | Other | Due to a temporary decline in the number of reception slots for reservation of prototype testing at Security Communications Association and may cause for the delay in obtaining the approval. <br> Suspension of operation in pachinko halls expanded nationwide. If the requests for suspension of pachinko hall continue to be issued, it may lead to a decline in the purchasing power of the machines for pachinko hall operators. |
| Entertainment Contents | Digital Games | Development | The development environment for employees working from home is being developed, but the development schedule is becoming delayed. |
|  |  | Operations | Some events and updates have been delayed due to development delays. |
|  | Packaged Games | Development | The development environment for employees working from home is being developed, but the development efficiency has begun to decline and there is concern about the impact on external development partners. If the current situation is prolonged, there may be the delay in development schedule. |
|  |  | Sales | Growth is seen mainly in overseas download sales. <br> If this situation prolongs, it could result in delays to sales schedules, including for new titles. |
|  | Amusement Machine Sales | Development | Delays in the development schedule have begun to occur due to factors such as a decline in development efficiency due to work from home and the inability to conduct location testing. |
|  |  | Production | There are some concerns about the supply of components. |
|  |  | Sales | Suspension of shipments of machines have begun due to closure of facilities. <br> There are concerns about a decline in orders and a decline in revenue from billing due to the drop of facility utilization. |


| Segment | Sub-segment | Elements | Details |
| :---: | :---: | :---: | :---: |
| Entertainment Contents | Amusement Center Operations | Facility operations | From March 3 to 24, suspended operations of 9 facilities for kids and VR section <br> From April 8, temporary closure of stores in areas where self-restraint on going outside is issued <br> From April 17, temporary closure of stores nationwide <br> From May 8, stores in some areas resumed operations <br> Even after the removal of the emergency declaration, there are concerns that the operation of facilities will be worsen and the ability to attract customers will decline. |
|  |  | Planning and development, Production | There is the possibility of delays in animation production, planning and development schedules if work from home period is prolonged. |
|  | Animation | Sales | Potential delay in recording of distribution revenues due to the delays of movie release. <br> There are concerns about an increase in the number of broadcast viewers and an excess supply of contents in the market.. |
|  |  | Development | There is the possibility of delays in development schedule. |
|  |  | Production | There are some concerns about procurement of materials. |
|  | Toys | Sales | The volume of orders is declining due to the shortening of operation time and the closures of the shops. <br> If the current situation is prolonged, there may be the delay in launch schedule. |
| Resort | Phoenix <br> Seagaia Resort | Facility Operation | Since March, limiting the operation format in some facilities, but there have been cancellations of reservations for accommodations, banquets, golfs, etc., and the number of visitors is declining. <br> From May 7, start the temporary closure of all resort facilities for the time being (Resumed the operation of limited facilities from May 11) <br> Demand for accommodations and banquets, etc. and hotel utilization rate may decline due to the restriction on traveling nationwide and overseas even after the removal of the emergency declaration. |
|  | PARADISE CITY | Facility operations | Casino section: From March 24 to April 20, closure of the operation; from AM 6:00 in April 20, operation resumed <br> Some facilities other than casino section <br> - CIMER (spa): <br> From March 2 to May 1: suspension of the operation; <br> From May 2, operation resumed <br> - WONDERBOX (theme park): <br> From March 2 to May 1: suspension of the operation; <br> From May 2, operation resumed <br> - CHROMA (club): <br> From March 2 suspension of operation; <br> Resumption timing not yet determined <br> As it is a casino exclusively for foreigners, there are concerns that demand will decrease due to the worldwide policy of self-restraint and/or prohibition on going out and restrictions to foreign visitors entering South Korea. |

## (5) Basic policy concerning distribution of earnings for the fiscal year ended March 31, 2020 and the fiscal year ending March 31, 2021

SEGA SAMMY HOLDINGS gives priority to returning profits to shareholders. The Company's basic policy is to pay an appropriate dividend that is commensurate with earnings.
For the distribution of surplus, the Company paid second quarter and plans to pay year-end dividends of $¥ 20$ per share, respectively. This reflects the Group's policy of paying dividends to shareholders stably.
Dividends for the fiscal year ending March 31, 2021 shall remain pending at this point due to difficulties over predicting the forecast of consolidated operating results for the full year. Going forward, we will announce the dividends once it becomes possible to disclose the forecast of consolidated operating results for the full year.
In addition, the Company has introduced the shareholder benefit program to express its sincere gratitude to all shareholders for their support and for the main purpose of letting numerous shareholders experience the Company's services and hold shares over the medium to long term. Hereby, the shareholders can select either from the shareholders benefit tickets or the option for donation to social contribution activities.

1. Shareholders benefit tickets

The tickets will be gifted annually, divided twice in a year, in accordance with the number of owned shares of the Company and holding periods of them as follows.

| Number of owned shares |  | Less than 2 consecutive years | More than 2 consecutive years |
| :---: | :---: | :---: | :---: |
| 100 shares or more Less than 1,000 shares | (1) 2,000 yen worth |  |  |
| 1,000 shares or more Less than 3,000 shares | (1) 2,000 yen worth <br> (2) 20,000 yen worth |  |  |
| 3,000 shares or more Less than 5,000 shares |  | 2,000 yen worth 40,000 yen worth | (1) 2,000 yen worth (2) 40,000 yen worth (3) 1 ticket |
| 5,000 shares or more Less than 20,000 shares | (1) <br> (2) <br> (3) <br> (4) | 2,000 yen worth 40,000 yen worth 2 tickets 2 tickets | (1) 2,000 yen worth <br> (2) 40,000 yen worth <br> (4) 2 tickets <br> (5) 2 tickets |
| 20,000 shares or more | (1) 2,000 yen worth <br> (2) 40,000 yen worth <br> (4) 2 tickets <br> (6) 2 tickets |  |  |

(1) Voucher for either UFO Catcher redeemable at SEGA game centers in Japan or redeemable at SEGA Catcher Online
(2) Facility use ticket redeemable at Phoenix Seagaia Resort (Miyazaki Prefecture)
(3) Free accommodation ticket (1 room, maximum 2 adults) usable at Sheraton Grand Ocean Resort in Phoenix Seagaia Resort (Miyazaki Prefecture)
(4) Free accommodation ticket (1 room, maximum 2 adults) usable at Paradise Hotel \& Resort in Paradise City (Incheon, Korea)
(5) Free accommodation ticket (1 room, maximum 2 adults) usable at premium category "Club Floor" of Sheraton Grande Ocean Resort in Phoenix Seagaia Resort
(6) Free accommodation ticket (1 room, maximum 2 adults) usable at premium category suite room of Sheraton Grande Ocean Resort in Phoenix Seagaia Resort
2. Donation to social contribution activities

Target: All shareholders who hold more than 100 shares of the Company
Contents: Shareholders who endorse social contribution activities of the Company and return unused shareholder benefit tickets, the Company will donate 1,000 yen per shareholder to social contribution activities. No receipts will be issued.
<Donation Partners> Shareholders can choose from the following organizations.

- Support for culture and arts (SEGA SAMMY Foundation for Culture and Arts)
- Support for addiction and solution of addiction related issues for pachinko and pachislot play (Recovery Support Network)
- Support for various activities including disaster, medical care, and welfare (Japan Red Cross)


## 2. Basic Approach Concerning Selection of Accounting Standards

To prepare for the future adoption of IFRS, the Group is working towards the establishment of internal manuals, guidelines among others. However, for the time being, Japanese GAAP is adopted.

## 3. Consolidated Financial Statements and Notes

> SEGA SAMMY HOLDINGS INC.
> CONSOLIDATED BALANCE SHEETS
> AS OF MARCH 31, 2019 AND 2020
(Unit: Millions of yen)

|  | Prior year <br> (As of March 31, 2019) | Current year <br> (As of March 31, 2020) |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets |  |  |
| Cash and deposits | 137,425 | 159,013 |
| Notes and accounts receivable - trade | 39,209 | 40,408 |
| Short-term investment securities | 14,500 | 5,398 |
| Merchandise and finished goods | 9,800 | 8,218 |
| Work in process | 25,028 | 20,235 |
| Raw materials and supplies | 15,192 | 18,554 |
| Income taxes receivable | 4,539 | 4,836 |
| Other | 15,026 | 12,613 |
| Allowance for doubtful accounts | (259) | (302) |
| Total current assets | 260,462 | 268,976 |
| Noncurrent assets |  |  |
| Property, plant and equipment |  |  |
| Buildings and structures | 89,166 | 88,143 |
| Accumulated depreciation | $(50,775)$ | $(50,703)$ |
| Buildings and structures, net | 38,391 | 37,439 |
| Machinery, equipment and vehicles | 12,845 | 12,530 |
| Accumulated depreciation | $(10,384)$ | $(10,739)$ |
| Machinery, equipment and vehicles, net | 2,460 | 1,790 |
| Amusement machines and facilities | 43,826 | 46,066 |
| Accumulated depreciation | $(32,111)$ | $(32,927)$ |
| Amusement machines and facilities, net | 11,715 | 13,139 |
| Land | 21,352 | 21,177 |
| Construction in progress | 1,483 | 1,418 |
| Other | 49,641 | 53,997 |
| Accumulated depreciation | $(41,027)$ | $(42,314)$ |
| Other, net | 8,614 | 11,683 |
| Total property, plant and equipment | 84,017 | 86,649 |
| Intangible assets |  |  |
| Goodwill | 6,448 | 5,878 |
| Other | 8,848 | 12,090 |
| Total intangible assets | 15,297 | 17,969 |
| Investments and other assets |  |  |
| Investment securities | 73,478 | 55,046 |
| Long-term loans receivable | 1,014 | 1,117 |
| Lease and guarantee deposits | 13,843 | 13,888 |
| Net defined benefit assets | 2,570 | 3,076 |
| Deferred tax assets | 4,098 | 1,215 |
| Other | 10,308 | 10,779 |
| Allowance for doubtful accounts | (438) | (450) |
| Total investments and other assets | 104,876 | 84,673 |
| Total noncurrent assets | 204,191 | 189,292 |
| Total assets | 464,654 | 458,268 |

## SEGA SAMMY HOLDINGS INC. CONSOLIDATED BALANCE SHEETS <br> AS OF MARCH 31, 2019 AND 2020

(Unit: Millions of yen)

|  |  | (Unit: Millions of yen) |
| :--- | ---: | ---: |
| Prior year | Current year |  |
| (As of March 31, 2020) |  |  |

## SEGA SAMMY HOLDINGS INC. CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME FOR THE YEAR ENDED MARCH 31, 2019 AND 2020

(Unit: Millions of yen)

|  | Prior year <br> From April 1, 2018 <br> To March 31, 2019 | Current year <br> From April 1, 2019 <br> To March 31, 2020 |
| :---: | :---: | :---: |
| Net sales | 331,648 | 366,594 |
| Cost of sales | 211,199 | 230,092 |
| Gross profit | 120,449 | 136,502 |
| Selling, general and administrative expenses |  |  |
| Advertising expenses | 15,554 | 17,003 |
| Sales commission | 1,724 | 2,011 |
| Salaries and allowances | 16,087 | 17,086 |
| Provision for bonuses | 2,476 | 4,188 |
| Provision for directors' bonuses | 470 | 778 |
| Retirement benefit expenses | 1,544 | 1,157 |
| Research and development expenses | 23,252 | 24,721 |
| Provision of allowance for doubtful accounts | 35 | 118 |
| Other | 46,224 | 41,791 |
| Total selling, general and administrative expenses | 107,369 | 108,859 |
| Operating income (loss) | 13,079 | 27,643 |
| Non-operating income |  |  |
| Interest income | 265 | 247 |
| Dividends income | 468 | 435 |
| Foreign exchange gains | - | 329 |
| Gain on investments in partnership | 495 | 616 |
| Gain on valuation of compound financial instruments | 15 | - |
| Other | 872 | 1,605 |
| Total non-operating income | 2,117 | 3,234 |
| Non-operating expenses |  |  |
| Interest expenses | 532 | 475 |
| Equity in losses of affiliates | 3,859 | 2,805 |
| Commission fee | 179 | 137 |
| Loss on investments in partnership | 700 | 421 |
| Foreign exchange losses | 2 | - |
| Loss on retirement of noncurrent assets | 132 | 193 |
| Settlement package | 631 | - |
| Rent expenses | 996 | 84 |
| Other | 667 | 1,463 |
| Total non-operating expenses | 7,702 | 5,581 |
| Ordinary income (loss) | 7,495 | 25,296 |

## SEGA SAMMY HOLDINGS INC.

## CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME

 FOR THE YEAR ENDED MARCH 31, 2019 AND 2020|  |  |
| :--- | ---: | ---: |
|  | Prior year <br> Current year <br> (Unit: Millions of yen) |
| From April 1, 2018 | From April 1, 2019 <br> To March 31, 2020 |
| To March 31, 2019 |  |

## SEGA SAMMY HOLDINGS INC

## CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS

 FOR THE YEAR ENDED MARCH 31, 2019 AND 2020Prior year (From April 1, 2018 to March 31, 2019)
(Unit: Millions of yen)

|  | Shareholders' equity |  |  |  |  | Accumulated other comprehensive income |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Capital stock | Capital surplus | Retained earnings | Treasury stock | Total shareholders' equity | Valuation difference on available-forsale securities | Deferred gains or losses on hedges |
| Balances as of April 1, 2018 | 29,953 | 117,345 | 207,174 | $(54,781)$ | 299,691 | 10,528 | 17 |
| Changes of items during the period |  |  |  |  |  |  |  |
| Dividends from surplus |  |  | $(9,377)$ |  | $(9,377)$ |  |  |
| Profit attributable to owners of parent |  |  | 2,642 |  | 2,642 |  |  |
| Purchase of treasury stock |  |  |  | (11) | (11) |  |  |
| Disposal of treasury stock |  | (18) |  | 624 | 605 |  |  |
| Purchase of shares of consolidated subsidiaries |  | (184) |  |  | (184) |  |  |
| Reversal of revaluation reserve for land |  |  | 1,450 |  | 1,450 |  |  |
| Net changes of items other than shareholders' equity |  |  |  |  |  | 3,826 | (17) |
| Total changes of items during the period | - | (203) | $(5,284)$ | 613 | $(4,874)$ | 3,826 | (17) |
| Balances as of March 31, 2019 | 29,953 | 117,142 | 201,889 | $(54,168)$ | 294,816 | 14,354 | - |


|  | Accumulated other comprehensive income |  |  |  | Subscription rights to share | Noncontrolling interests | Total net assets |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revaluation reserve for land | Foreign currency translation adjustment | Remeasureme nts of defined benefit plans | Total accumulated other comprehensive income |  |  |  |
| Balances as of April 1, 2018 | 340 | $(2,147)$ | (479) | 8,259 | 819 | 1,685 | 310,456 |
| Changes of items during the period |  |  |  |  |  |  |  |
| Dividends from surplus |  |  |  |  |  |  | $(9,377)$ |
| Profit attributable to owners of parent |  |  |  |  |  |  | 2,642 |
| Purchase of treasury stock |  |  |  |  |  |  | (11) |
| Disposal of treasury stock |  |  |  |  |  |  | 605 |
| Purchase of shares of consolidated subsidiaries |  |  |  |  |  |  | (184) |
| Reversal of revaluation reserve for land |  |  |  |  |  |  | 1,450 |
| Net changes of items other than shareholders' equity | $(1,450)$ | $(2,741)$ | (45) | (427) | 93 | 90 | (244) |
| Total changes of items during the period | $(1,450)$ | $(2,741)$ | (45) | (427) | 93 | 90 | $(5,119)$ |
| Balances as of March 31, 2019 | $(1,109)$ | $(4,888)$ | (524) | 7,832 | 912 | 1,776 | 305,337 |

Current year (From April 1, 2019 to March 31, 2020)
(Unit: Millions of yen)

|  | Shareholders' equity |  |  |  |  | Accumulated other comprehensive income |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Capital stock | Capital surplus | Retained earnings | Treasury stock | Total shareholders' equity | Valuation difference on available-forsale securities | Deferred gains or losses on hedges |
| Balances as of April 1, 2019 | 29,953 | 117,142 | 201,889 | $(54,168)$ | 294,816 | 14,354 | - |
| Cumulative effects of changes in accounting policies |  |  | 135 |  | 135 | (283) |  |
| Restated balance | 29,953 | 117,142 | 202,024 | $(54,168)$ | 294,952 | 14,071 | - |
| Changes of items during the period |  |  |  |  |  |  |  |
| Dividends from surplus |  |  | $(9,390)$ |  | $(9,390)$ |  |  |
| Profit attributable to owners of parent |  |  | 13,775 |  | 13,775 |  |  |
| Effect of changes in accounting period of consolidated subsidiaries |  |  | 10 |  | 10 |  |  |
| Purchase of treasury stock |  |  |  | (8) | (8) |  |  |
| Disposal of treasury stock |  | (39) |  | 622 | 582 |  |  |
| Change in scope of consolidation |  |  | (85) |  | (85) |  |  |
| Purchase of shares of consolidated subsidiaries |  | (33) |  |  | (33) |  |  |
| Change in ownership interest of parent due to transactions with noncontrolling interests |  | 880 |  |  | 880 |  |  |
| Tax effect adjustments relating to changes in past years' equity |  | 614 |  |  | 614 |  |  |
| Net changes of items other than shareholders' equity |  |  |  |  |  | $(9,600)$ | (596) |
| Total changes of items during the period | - | 1,421 | 4,309 | 613 | 6,344 | $(9,600)$ | (596) |
| Balances as of March 31, 2020 | 29,953 | 118,564 | 206,334 | $(53,555)$ | 301,296 | 4,470 | (596) |


|  | Accumulated other comprehensive income |  |  |  | Subscription rights to shares | Noncontrolling interests | Total net assets |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revaluation reserve for land | Foreign currency translation adjustment | Remeasureme nts of defined benefit plans | Total accumulated other comprehensive income |  |  |  |
| Balances as of April 1, 2019 | $(1,109)$ | $(4,888)$ | (524) | 7,832 | 912 | 1,776 | 305,337 |
| Cumulative effects of changes in accounting policies |  |  |  | (283) |  |  | (147) |
| Restated balance | $(1,109)$ | $(4,888)$ | (524) | 7,548 | 912 | 1,776 | 305,189 |
| Changes of items during the period |  |  |  |  |  |  |  |
| Dividends from surplus |  |  |  |  |  |  | $(9,390)$ |
| Profit attributable to owners of parent |  |  |  |  |  |  | 13,775 |
| Effect of changes in accounting period of consolidated subsidiaries |  |  |  |  |  |  | 10 |
| Purchase of treasury stock |  |  |  |  |  |  | (8) |
| Disposal of treasury stock |  |  |  |  |  |  | 582 |
| Change in scope of consolidation |  |  |  |  |  |  | (85) |
| Purchase of shares of consolidated subsidiaries |  |  |  |  |  |  | (33) |
| Change in ownership interest of parent due to transactions with noncontrolling interests |  |  |  |  |  |  | 880 |
| Tax effect adjustments relating to changes in past years' equity |  |  |  |  |  |  | 614 |
| Net changes of items other than shareholders' equity |  | $(3,591)$ | (954) | $(14,742)$ | (98) | 165 | $(14,676)$ |
| Total changes of items during the period | - | $(3,591)$ | (954) | $(14,742)$ | (98) | 165 | $(8,331)$ |
| Balances as of March 31, 2020 | $(1,109)$ | $(8,480)$ | $(1,478)$ | $(7,193)$ | 813 | 1,941 | 296,858 |

## SEGA SAMMY HOLDINGS INC.

## CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEAR ENDED MARCH 31, 2019 AND 2020

(Unit: Millions of yen)

|  | Prior year <br> From April 1, 2018 <br> To March 31, 2019 | Current year <br> From April 1, 2019 <br> To March 31, 2020 |
| :---: | :---: | :---: |
| Net cash provided by (used in) operating activities |  |  |
| Income (loss) before income taxes | 6,981 | 27,104 |
| Depreciation and amortization | 18,819 | 17,193 |
| Impairment loss | 8,334 | 371 |
| Amount of transfer of equipment by amusement center operation business | $(4,585)$ | $(4,317)$ |
| Loss (gain) on sales of noncurrent assets | $(5,177)$ | $(2,916)$ |
| Loss on retirement of noncurrent assets | 132 | 193 |
| Loss (gain) on liquidation of subsidiaries and affiliates | $(1,219)$ | - |
| Loss (gain) on sales of investment securities | $(1,562)$ | (2) |
| Loss (gain) on valuation of investment securities | - | 281 |
| Loss (gain) on investments in partnership | 204 | (195) |
| Amortization of goodwill | 2,064 | 2,043 |
| Increase (decrease) in allowance for doubtful accounts | (16) | 70 |
| Increase (decrease) in provision for directors' bonuses | (130) | 339 |
| Increase (decrease) in net defined benefit liability | 791 | 81 |
| Increase (decrease) in provision for bonuses | (352) | 2,450 |
| Interest and dividends income | (734) | (682) |
| Interest expenses | 532 | 475 |
| Foreign exchange losses (gains) | 212 | 69 |
| Equity in (earnings) losses of affiliates | 3,859 | 2,805 |
| Decrease (increase) in notes and accounts receivable - trade | $(10,203)$ | $(2,811)$ |
| Decrease (increase) in inventories | $(10,004)$ | 2,862 |
| Increase (decrease) in notes and accounts payable - trade | 3,021 | $(6,582)$ |
| Increase (decrease) in guarantee deposits received | (674) | (770) |
| Other, net | 6,975 | 4,955 |
| Subtotal | 17,268 | 43,019 |
| Interest and dividends income received | 757 | 728 |
| Interest expenses paid | (544) | (460) |
| Income taxes paid | $(5,250)$ | $(6,955)$ |
| Income taxes refund | 2,646 | 2,205 |
| Net cash provided by (used in) operating activities | 14,876 | 38,537 |

## SEGA SAMMY HOLDINGS INC

## CONSOLIDATED STATEMENTS OF CASH FLOWS

## FOR THE YEAR ENDED MARCH 31, 2019 AND 2020

|  |  | (Unit: Millions of yen) |
| :---: | :---: | :---: |
|  | Prior year <br> From April 1, 2018 <br> To March 31, 2019 | Current year <br> From April 1, 2019 <br> To March 31, 2020 |
| Net cash provided by (used in) investing activities |  |  |
| Payments into time deposits | (36) | (36) |
| Proceeds from withdrawal of time deposits | 11 | - |
| Purchase of short-term investment securities | $(3,000)$ | $(5,000)$ |
| Proceeds from redemption of securities | 3,000 | 3,000 |
| Purchase of trust beneficiary right | $(2,697)$ | $(1,894)$ |
| Proceeds from sales of trust beneficiary right | 2,453 | 2,514 |
| Purchase of property, plant and equipment | $(18,235)$ | $(10,036)$ |
| Proceeds from sales of property, plant and equipment | 10,342 | 4,315 |
| Purchase of intangible assets | $(10,274)$ | $(7,103)$ |
| Proceeds from sales of intangible assets | 36 | - |
| Purchase of investment securities | (849) | (566) |
| Proceeds from sales of investment securities | 6,017 | 410 |
| Proceeds from redemption of investment securities | 700 | 821 |
| Payments for investment in partnerships | $(2,082)$ | $(1,257)$ |
| Proceeds from distribution of investment in partnerships | 909 | 1,279 |
| Purchase of investments in subsidiaries resulting in change in scope of consolidation | (32) | $(1,383)$ |
| Payments for sales of shares of subsidiaries resulting in change in scope of consolidation | - | (85) |
| Proceeds from sales of shares of subsidiaries resulting in change in scope of consolidation | - | 640 |
| Purchase of stocks of subsidiaries and affiliates | $(5,282)$ | (157) |
| Payments of loans receivable | (559) | $(2,704)$ |
| Collection of loans receivable | 409 | 2,689 |
| Reduction of investments in trusts | 400 | 1,000 |
| Payments for lease deposits | $(2,554)$ | (659) |
| Collection of lease deposits | 3,494 | 875 |
| Other, net | $(4,284)$ | $(2,129)$ |
| Net cash provided by (used in) investing activities | $(22,113)$ | $(15,464)$ |
| Net cash provided by (used in) financing activities |  |  |
| Proceeds from long-term loans payable | 14,971 | 14,956 |
| Repayment of long-term loans payable | $(15,844)$ | $(13,352)$ |
| Proceeds from issuance of bonds | - | 9,933 |
| Redemption of bonds | $(10,000)$ | $(12,500)$ |
| Purchase of treasury stock | (11) | (8) |
| Proceeds from exercise of stock options | 512 | 430 |
| Cash dividends paid | $(9,379)$ | $(9,395)$ |
| Dividends paid to non-controlling interest | (7) | - |
| Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation | - | (47) |
| Other, net | (909) | (971) |
| Net cash provided by (used in) financing activities | $(20,668)$ | $(10,956)$ |
| Effect of exchange rate change on cash and cash equivalents | (595) | $(1,574)$ |
| Net increase (decrease) in cash and cash equivalents | $(28,501)$ | 10,541 |
| Cash and cash equivalents at beginning of period | 176,566 | 148,064 |
| Increase in cash and cash equivalents from newly consolidated subsidiaries | - | 16 |
| Increase (decrease) in cash and cash equivalents resulting from change in accounting period of consolidated subsidiaries | - | (5) |
| Cash and cash equivalents at end of period | 148,064 | 158,617 |

## [Notes]

(Assumptions for going concern)
Not applicable.
(Changes in accounting policies)

1. Application of IFRS 16 "Leases"

Subsidiaries applying the International Financial Reporting Standards, shall apply IFRS 16 "Leases" from the current fiscal year. Herewith, lessees, in principle, record all leases as assets and liabilities on the balance sheets. In initially applying the accounting standard, retained earnings have been adjusted for the cumulative effects of the application at the beginning of the fiscal year with the transitional treatment of the standard.
As a result, "Other, net" in noncurrent assets increased by $¥ 3,569$ million, and "Other" in current liabilities and in noncurrent liabilities increased by $¥ 581$ million and $¥ 2,979$ million, respectively, for the end of the fiscal year. Also retained earnings decreased by $¥ 147$ million at the beginning of the fiscal year. The impact of these changes on the profit for the fiscal year under review was immaterial.
2. Application of ASU 2016-01 "Recognition and Measurement of Financial Assets and Financial Liabilities"

Subsidiaries applying the U.S. Accounting Standards, shall apply the U.S. FASB (Financial Accounting Standards Board) Accounting Standards Update (ASU) No. 2016-01 "Recognition and Measurement of Financial Assets and Financial Liabilities" (hereinafter, "ASU No. 2016-01") as of the fiscal year under review. As a result, investments in equity securities, with the exception of equity-method investments and consolidated investments, are measured at fair value and their fluctuations recognized in net profit. In initially applying ASU No. 2016-01, retained earnings have been adjusted for the cumulative effects of the application at the beginning of the fiscal year under review with the transitional treatment of the standard.

As a result, retained earnings increased by $¥ 283$ million, and the valuation difference on available-for-sale securities decreased by $¥ 283$ million at the beginning of the fiscal year. The impact of these changes on the profit for the fiscal year under review was immaterial.

## (Additional information)

Accounting estimates associated with the spread of COVID-19
Due to the impact from the spread of COVID-19, a state of emergency was declared in Japan on April 7, 2020. As a result, the Group is experiencing delays in parts' procurement, changes to development schedules, and the suspension of operations at various facilities.
For this reason, in light of the Group's assumption that COVID-19 will continue to spread until at least June 2020, accounting estimates are reflected in accounting treatment based on certain assumptions, including those used to determine the recoverability of deferred tax assets and those used to determine impairment losses.
However, there are many uncertainties over the impact from the spread of COVID-19, which could affect the Group's financial position and operating results for the fiscal year ending March 31, 2021.

## (Segment information)

1. Outline of reporting segments

Reporting segments of the Group are the organizational units for which separated financial information is available, and on the basis of which the Board of Directors makes decision on the allocation of management resources and examines financial performance on a regular basis.
Planning of business development and strategies as well as execution of business activities in respect of each product and service, is carried out by each Group company that provides such product and service.
As such, the Group is comprised of segments classified by product and service provided through the business run by each company, in which "Pachislot and Pachinko Machines Business", "Entertainment Contents Business" and "Resort Business" are the reporting segments.

Line of business at each reporting segment is as follows:

| Segment | Main product and business |
| :--- | :--- |
| Pachislot and Pachinko Machines <br> Business | Development, manufacture and sales of pachislot and pachinko machines |
| Entertainment Contents Business | Development and sales of digital game software serving as the main axis of <br> segments, development and sales of packaged game software and amusement <br> machines, development and operation of amusement centers, planning, production <br> and sales of animated films, development, manufacture and sales of toys |
| Resort Business | Development and operation of hotels and golf courses, etc. in the integrated <br> resorts business and other facilities businesses |

2. Method of calculating the amounts of net sales, income or loss, assets and other items by each reporting segment

The accounting methods used for reporting segments are generally the same as those described in "Significant matters forming the basis of preparing the consolidated financial statements" on annual securities reports for the previous fiscal year.
3. Information on the amounts of net sales, income or loss, assets and other items by each reporting segment

Prior year (From April 1, 2018 to March 31, 2019)
(Unit: Millions of yen)

|  | Reporting segment <br> Net sales <br> (1) Sales to third parties <br> (2) Inter-segment sales and <br> transfers |  |  | Pachislot <br> Pachinko | Entertainment <br> Contents | Resort |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |

(Notes) 1. Elimination of inter-segment transactions of $¥(7)$ million and general corporate expenses of $¥(7,848)$ million which are not allocated to the reporting segment are included in the adjustment to segment income (loss) of $¥(7,855)$ million. General corporate expenses are mainly consisted of the expenses of the Group management incurred by the Company.
2. Adjustments for segment assets of $¥ 163,398$ million includes elimination of inter-segment transactions of $¥(16,326)$ million and general corporate assets of $¥ 179,724$ million which are not allocated to each reporting segment. General corporate assets are mainly assets of the Company that are not allocated to each segment.
3. The adjustment to depreciation is mainly consisted of depreciation associated with the Company.
4. Adjustments for investments in affiliates accounted for using equity method are investments in affiliates accounted for using equity method that are not attached to each reporting segment.
5. The adjustment to property, plant and equipment and intangible assets is mainly consisted of purchase of noncurrent assets associated with the Company.
6. Adjustment has been made to segment income (loss) and operating income in the consolidated financial statements.

Current year (From April 1, 2019 to March 31, 2020)
(Unit: Millions of yen)

(Notes) 1. Elimination of inter-segment transactions of $¥(7)$ million and general corporate expenses of $¥(8,485)$ million which are not allocated to the reporting segment are included in the adjustment to segment income (loss) of $¥(8,492)$ million. General corporate expenses are mainly consisted of the expenses of the Group management incurred by the Company.
2. Adjustments for segment assets of $¥ 158,503$ million includes elimination of inter-segment transactions of $¥(15,394)$ million and general corporate assets of $¥ 173,897$ million which are not allocated to each reporting segment. General corporate assets are mainly assets of the Company that are not allocated to each segment.
3. The adjustment to depreciation is mainly consisted of depreciation associated with the Company.
4. Adjustments for investments in affiliates accounted for using equity method are investments in affiliates accounted for using equity method that are not attached to each reporting segment.
5. The adjustment to property, plant and equipment and intangible assets is mainly consisted of purchase of noncurrent assets associated with the Company.
6. Adjustment has been made to segment income (loss) and operating income in the consolidated financial statements.
(Per share information)

| Items | Prior year (From April 1, 2018 to <br> March 31, 2019) | Current year (From April 1, 2019 to <br> March 31, 2020 |
| :--- | ---: | ---: |
| Net assets per share | $¥ 1,289.32$ | $¥ 1,251.02$ |
| Net income per share | $¥ 11.27$ | $¥ 58.65$ |
| Net income per share (diluted) | $¥ 11.24$ | $¥ 58.63$ |

(Notes) 1. The calculation basis for net assets per share is as follows.

| Items | Prior year <br> (As of March 31, 2019) | Current year <br> (As of March 31, 2020) |
| :--- | ---: | ---: |
| Total of net assets in the consolidated balance <br> sheets (Millions of yen) | 305,337 | 296,858 |
| Amounts deducted from net assets in the <br> consolidated balance sheets (Millions of yen) | 2,688 | 2,755 |
| (Subscription rights to shares (Millions of <br> yen)) | 912 | 813 |
| (Non-controlling interests (Millions of yen)) | 1,776 | 1,941 |
| Net assets available for common stock <br> (Millions of yen) | 302,648 | 294,102 |
| Number of common stock used to calculate net <br> assets per share (Thousands of shares) | 234,735 | 235,091 |

2. The calculation basis for net income per share and net income per share (diluted) is as follows.

| Items | Prior year <br> (As of March 31, 2019) | Current year <br> (As of March 31, 2020) |
| :---: | :---: | :---: |
| Net income per share |  |  |
| Profit attributable to owners of parent (Millions of yen) | 2,642 | 13,775 |
| Amount not attributable to common stockholders (Millions of yen) | - |  |
| Profit attributable to owners of parent available for common stock (Millions of yen) | 2,642 | 13,775 |
| Average number of shares of common stock during the period (Thousands of shares) | 234,541 | 234,849 |
| Net income per share (diluted) |  |  |
| Adjustment for profit attributable to owners of parent (Millions of yen) | - | - |
| Increase in common stock (Thousands of shares) | 575 | 97 |
| (Subscription rights to shares (Thousands of shares)) | 575 | 97 |
| Outline of potential shares not included in calculation of net income per share (diluted) because of no dilutive effect | - | - |

1. Merger between consolidated subsidiaries

The merger between consolidated subsidiaries completed as of April 1, 2020 based on the resolution of the Company's Board of Directors' meeting on December 24, 2019.
(1) Objectives of the merger

The Company expects for the global game market to continue expanding as new game platforms and business models become more widespread with the development of technologies and infrastructures such as 5 G and the Cloud. In order to increase the presence of the Group and realize further growth, the Company decided to reorganize the Group because of the necessity of integrating the two major consolidated subsidiaries of the Company, SEGA Games Co., Ltd. and SEGA Interactive Co., Ltd., in order to make reallocation of the domestic R\&D resources of the Group more flexibly than ever before, thereby strengthening our competitiveness in global markets.
(2). Overview of the merger
i) Legal form of business combination

SEGA Interactive Co., Ltd. was disappeared on the effective date through an absorption-type merger with SEGA Games Co., Ltd. as the surviving company.
ii) Overview of the companies involved in the merger (As of March 31, 2020)

| Name | SEGA Games Co., Ltd. <br> (The surviving company) | SEGA Interactive Co., Ltd. <br> (The disappearing company) |
| :--- | :--- | :--- |
| Details of business | Planning, development, and sales of game- <br> related contents for mobile phones, PCs, smart <br> devices, and home video game consoles | Development and sales of amusement machines |
| Location | Sumitomo Fudosan Osaki Garden Tower, 1-1-1, <br> Nishi-Shinagawa, Shinagawa-ku, Tokyo | Sumitomo Fudosan Osaki Garden Tower, 1-1-1, <br> Nishi-Shinagawa, Shinagawa-ku, Tokyo |
| Capital stock | $¥ 100$ million | $¥ 100$ million |

(Note) SEGA Games Co., Ltd. changed the company name to SEGA CORPORATION as of April 1, 2020.
(3) Overview of the accounting treatment adoption

The merger will be treated as a transaction under common control in accordance with the Accounting Standard for Business Combinations (ASBJ Statement No. 21, January 16, 2019), and Implementation Guidance on Accounting Standard for Business Combinations and Accounting Standard for Business Divestitures (ASBJ Guidance No. 10, January 16, 2019).
2. Changes to business segments etc.

The business operated by SEGA SAMMY CREATION INC., which has been included in the Entertainment Contents Business, will be changed to the Pachislot and Pachinko Machines Business from the fiscal year ending March 31, 2021 in order to further promote the synergic effects of the Pachislot and Pachinko Machines Business in the development of gaming machines.
In addition, as an evaluation index for the performance-based remuneration component of bonuses paid to the Company's officers, the method of measuring segment income will be changed from "operating income" to "ordinary income" from the fiscal year ending March 31, 2021 from the perspective of a management approach that the company positions "ordinary income", which is the income obtained by the Group on a recurring basis from the overall business, including equity in earnings and losses of affiliates, etc., as an important target figure.

