

# Fiscal Year Ending March 2023 Q1 Results Presentation

2022/8/4

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# FY2023/3 Q1 Results / Forecast

## Results Highlights



(Billion yen)	202	2/3	202	3/3
	Q1	Full Year	Q1	Full Year
		Results		Forecast
Sales	59.4	320.9	66.1	375.0
Entertainment Contents	47.4	235.9	52.7	277.0
Pachislot and Pachinko Machines	10.3	75.8	10.5	86.0
Resort	1.5	8.6	2.6	11.5
Other / Elimination	0.2	0.6	0.3	0.5
Operating Income	3.8	32.0	2.7	40.0
Entertainment Contents	8.4	33.9	6.5	39.0
Pachislot and Pachinko Machines	-1.6	9.3	-0.9	11.5
Resort	-1.1	-2.5	-0.3	-1.2
Other / Elimination	-1.9	-8.7	-2.6	-9.3
Non-operating income	0.7	5.9	2.5	2.0
Non-operating expenses	1.1	4.6	1.0	2.0
Ordinary Income	3.4	33.3	4.2	40.0
Entertainment Contents	8.5	36.8	8.1	40.0
Pachislot and Pachinko Machines	-1.4	10.2	-0.6	12.0
Resort	-1.9	-6.7	-1.1	-3.0
Other / Elimination	-1.8	-7.0	-2.2	-9.0
Ordinary Income Margin	5.7%	10.4%	6.4%	10.7%
Extraordinary income	0.0	5.2	-	-
Extraordinary losses	0.2	0.6	0.1	-
Income before income taxes	3.2	37.9	4.1	40.0
Profit attributable to owners of parent	2.9	37.0	3.1	28.0
ROE	-	12.7%	-	-
Dividends per share (JPY)	-	40.00	-	41.00

#### FY2023/3 Q1 Results

# Overall results were generally in line with expectations

- Steady performance overall, despite repeat sales slightly went below expectations (CS\*)
- Went in line with expectation (Pachislot & Pachinko)
- Domestic was in recovery trend centered on individual customers (Resort)

#### **Forecast**

## > New title launches will proceed in each business

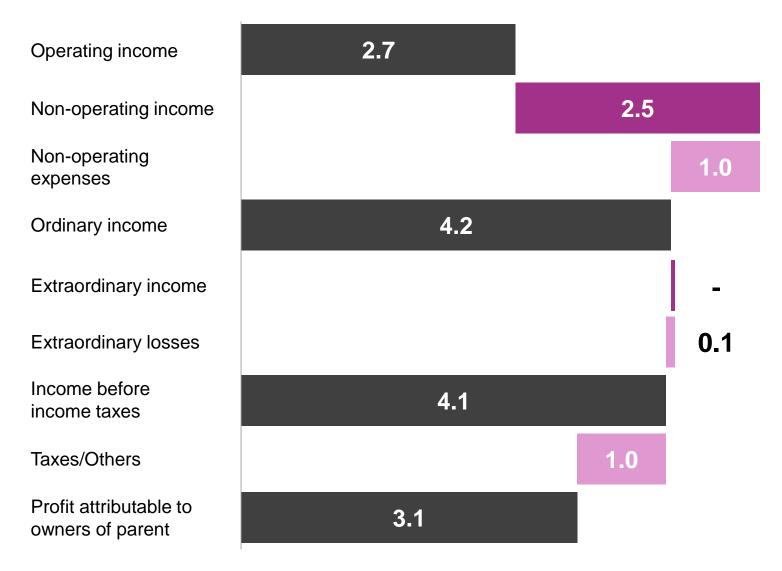
- Full-scale sales of mainstay new titles start from Q2 onward (CS)
- Start the launch of models responding to the revision of regulation from July (Pachislot & Pachinko)
- Loss margin is expected to narrow under the assumption of relaxation of behavioral restrictions (Resort)

\*CS = Consumer Area

# Breakdown of Income (FY2023/3 Q1 results)



(Unit: billion yen)



# Breakdown of non-operating income/losses and extraordinary income/losses

Non-operating income	2.5
Foreign exchange gains	1.5
Dividends income	0.4
Non-operating expenses	1.0
Equity in losses of affiliates	0.6

## Impact of Exchange Rate Fluctuations



## [Impact of foreign exchange on Q1 results]



- ➤ Positive impact of approx. 1.5 billion yen for sales and approx. 0.8 billion yen for operating income (vs. forecast)
  - 1 USD: Forecast 114 yen → AR128 yen (Mainly affected sales increase)
  - 1 GBP: Forecast 157 yen → AR162 yen (Mainly affected cost increase)
  - 1 Euro: Forecast 130 yen → AR138 yen (Mainly affected sales increase)

# Non-operating income

- ➤ Recorded foreign exchange gains of 1.5 billion yen due to the exchange of assets and liabilities denominated in foreign currencies
  - Entertainment Contents: 0.9 billion yen
  - Pachislot & Pachinko: 0.3 billion yen
  - Consolidation / Elimination: 0.2 billion yen

<sup>\*</sup>The above foreign exchange differences are included in "Others" in CS.

<sup>\*</sup>Reference: Recorded with exchange rate of 1 USD = ¥105 for FY2020/3 to FY2022/3 and 1 USD = ¥114 for FY2023/3

# Costs and Expenses, etc.



## **■**Entertainment Contents

(Billion yen)	2021/3				2022/3				2023/3	2023/3
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Full Year Forecast
R&D / Content production expenses	9.2	9.8	11.8	14.7	9.9	13.5	12.7	18.3	11.9	66.6
Advertising expenses	1.7	2.8	3.3	3.7	2.2	3.9	3.7	4.4	2.7	19.0
Depreciation	2.2	2.3	0.7	1.5	8.0	0.9	0.9	1.1	0.9	3.5
Cap-ex	2.2	2.8	3.5	1.9	1.5	1.4	1.6	2.8	1.1	7.5

### **■**Pachislot & Pachinko

(Billion yen)	2021/3				2022/3				2023/3	2023/3
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Full Year Forecast
R&D / Content production expenses	5.4	3.9	3.3	3.7	3.4	3.2	3.4	4.4	3.0	14.3
Advertising expenses	0.1	0.6	0.3	0.2	0.2	0.6	0.5	0.3	0.3	3.3
Depreciation	8.0	0.9	0.9	8.0	0.5	0.7	0.7	0.8	0.6	2.1
Cap-ex	1.1	0.7	0.7	0.8	1.2	1.1	0.8	1.0	1.0	4.0

# Costs and Expenses, etc.



## **■** Resort

(Billion yen)		2021/3			2022/3				2023/3	2023/3
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Full Year Forecast
R&D / Content production expenses	0.0	0.0	0.1	0.1	0.0	0.0	0.0	0.1	0.0	0.0
Advertising expenses	0.0	0.1	0.1	0.0	0.0	0.2	0.1	0.0	0.0	0.4
Depreciation	0.2	0.2	0.3	0.2	0.1	0.2	0.2	0.1	0.1	0.8
Cap-ex	0.0	0.0	0.1	0.0	0.1	0.1	0.1	0.1	0.5	1.3

## **■**Other / Elimination

(Billion yen)	2021/3			2022/3				2023/3	2023/3	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Full Year Forecast
R&D / Content production expenses	0.1	-0.1	0.0	-0.1	0.1	-0.1	0.1	-0.1	0.0	0.0
Advertising expenses	0.2	0.1	0.2	0.2	0.4	0.4	0.2	0.3	0.3	1.2
Depreciation	0.4	0.3	0.3	0.1	0.4	0.1	0.3	0.2	0.5	0.9
Cap-ex	0.3	0.1	-0.1	0.4	0.3	0.0	0.3	0.6	0.2	0.5

## Consolidated Balance Sheet Summary



(Billion yen)	[Assets]			(Liabilities a	nd Net Assets]		
Account	As of end of March 2022	As of end of June 2022	Increase /Decrease	Account	As of end of March 2022	As of end of June 2022	Increase /Decrease
Cash and Deposits	152.4	111.5	-40.9	Accounts Payable	24.4	21.5	-2.9
Accounts Receivable	38.9	36.0	-2.9	Short Term Borrowings	10.0	10.0	-
Short term investment securities	-	12.0	+12.0	Other	52.5	39.7	-12.8
Inventories	67.5	77.3	+9.8				
Other	28.9	32.7	+3.8	Total Current Liabilities	86.9	71.2	-15.7
<b>Total Current Assets</b>	287.7	269.5	-18.2	Corporate Bonds	10.0	10.0	-
Tangible Fixed Assets	60.3	61.1	+0.8	Long Term Borrowings	32.0	32.0	-
Intangible Fixed Assets	13.1	12.8	-0.3	Other	13.8	14.7	+0.9
Investment Securities	40.6	38.9	-1.7	Total Noncurrent Liabilities	55.8	56.7	+0.9
Other	33.7	36.8	+3.1	Total Liabilities	142.8	127.9	-14.9
				Shareholders Equity	294.4	288.2	-6.2
				Total accumulated other comprehensive income	-2.0	2.6	+4.6
				Share acquisition rights	0.1	0.2	+0.1
				Non-controlling intesrests	0.0	0.0	+0.0
<b>Total Noncurrent Assets</b>	147.7	149.6	+1.9	Total Net Assets	292.6	291.1	-1.5
Total Assets	435.4	419.1	-16.3	Total Liabilities and Net Assets	435.4	419.1	-16.3

	As of end of March 2022	As of end of June 2022	Increase /Decrease	(Current Assets)
Cash, deposits and cash equivalents	152.4	123.5	-28.9	(Lighilities)
Interest bearing debt	52.0	52.0	-	(Liabilities)

100.4

67.1%

Net cash

Equity ratio

52.0 - (Liabilities) 71.5 -28.9 69.4% +2.3p (Net assets)

#### Main factors for increase / decrease

Cash and deposits decreased while securities and inventories increased

Decrease in allowance for bonuses and accrued expenses

Shareholders' equity decreased due to dividend payments and share buybacks while profit attributable to owners of parent was recorded





Per Segments Results / Forecast

## **Entertainment Contents Business**



(Billion yen)	202	2/3	202	3/3
	Q1	Full Year Results	Q1	Full Year Forecast
Sales	47.4	235.9	52.7	277.0
Consumer	29.5	158.3	34.7	192.0
Amusement Machine Sales	11.4	49.7	13.1	55.8
Animation / Toy	5.5	25.6	4.7	28.7
Other / Elimination	1.0	2.3	0.2	0.5
Operating Income	8.4	33.9	6.5	39.0
Consumer	6.5	29.3	5.3	34.5
Amusement Machine Sales	1.6	2.5	0.5	3.3
Animation / Toy	0.5	3.0	0.2	3.0
Other / Elimination	-0.2	-0.9	0.5	-1.8
Non-operating income	0.1	3.3	1.6	1.0
Non-operating expenses	0.1	0.5	0.0	0.0
Ordinary Income	8.5	36.8	8.1	40.0
Ordinary Income Margin	17.9%	15.6%	15.4%	14.4%

<sup>\*</sup>CS = Consumer Area, AM = Amusement Machine Area

### FY2023/3 Q1 Results

# Overall results were generally in line with expectations

- Despite repeat sales slightly went below expectations, F2P performed strongly and remained steady overall (CS\*)
- While sales of UFO Catcher ® series went strong, the impact of raw material price hikes became apparent (AM\*)
- Recorded non-operating income (foreign exchange gains on assets denominated in foreign currencies, dividends income, etc.)

#### **Forecast**

## > New title launches will proceed in each area

- Full-scale sales of mainstay new titles start from Q2 onward (CS)
- Strengthen sales in the prize category while closely monitoring the impact of supply chain disruptions, exchange rate fluctuations, and raw material price hikes (AM)

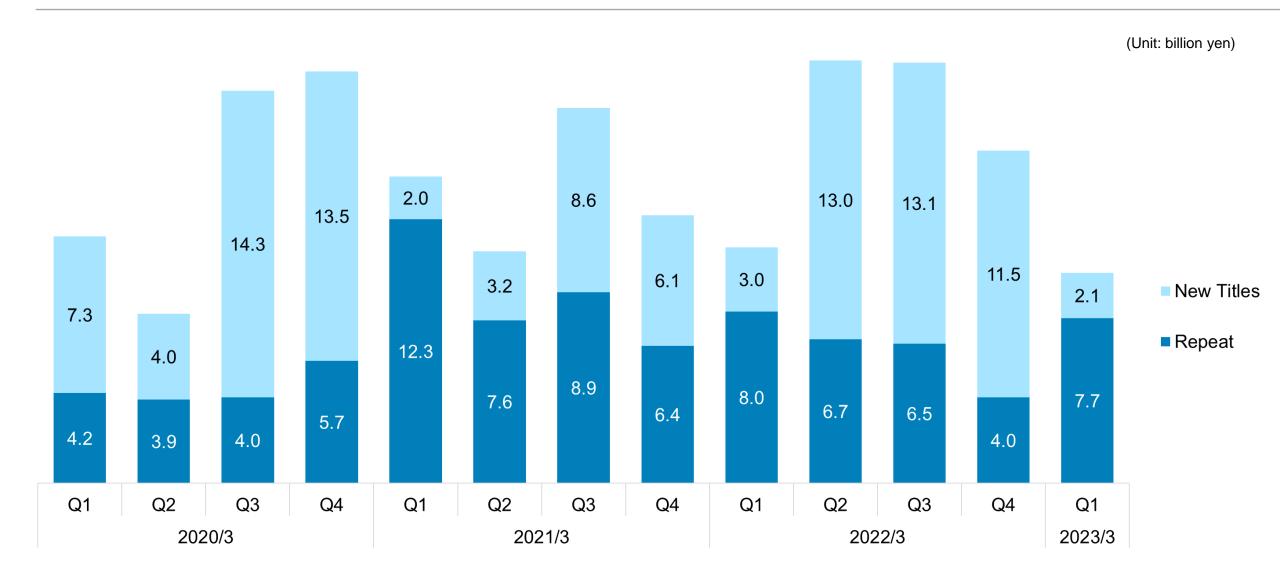
# Entertainment Contents Business: Per Subsegments



		FY2023/3 Q1 Results	Forecast
	Full Game	<ul> <li>Released three new titles</li> <li>Repeat sales slightly went below expectations</li> </ul>	<ul> <li>Full-scale sales of mainstay new titles start from Q2 onward; "SONIC FRONTIERS", Persona Series (Remaster), etc.</li> </ul>
Consumer	F2P	Strong performance of "HATSUNE MIKU: COLORFUL STAGE!"	<ul> <li>Enhance the operation of existing titles</li> <li>Scheduled to release one new title</li> </ul>
	Other	<ul> <li>Strong sales of titles developed by other companies</li> <li>Recorded foreign exchange differences</li> </ul>	Plan to sell titles developed by other companies and expect licensing revenues, etc.
<b>Amusement Machine</b>		<ul> <li>Sold centered on UFO Catcher ® series and prizes</li> <li>Impact of raw material price hikes became apparent</li> </ul>	<ul> <li>Strengthen sales of UFO Catcher® series, prizes, etc.</li> <li>Closely monitor supply chain disruptions, exchange rate fluctuations, and the impact of raw material price hikes</li> </ul>
Animation /	Animation	Released the theatrical version of "Detective Conan: The Bride of Halloween"	Expect the revenue from animation production and distribution, etc.
Toy	Тоу	Sold new products and regular products, etc.	<ul> <li>Plan to sell new product, "With a front camera! Fun to change mouse covers! Sumikkogurashi Personal Computer Premium Design by yourself", and regular products, etc.</li> </ul>

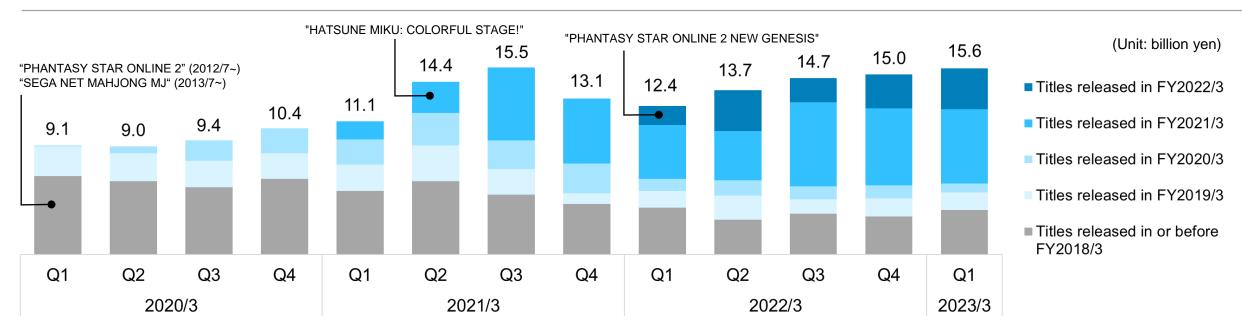
## Consumer Area / Full Game: Sales Trend



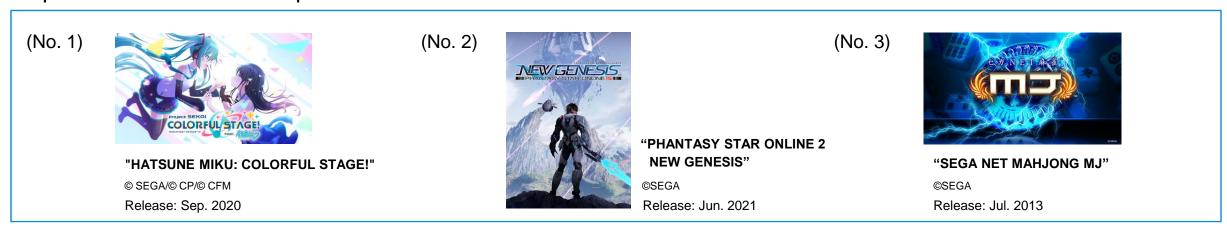


## Consumer Area / F2P: Sales Trend





Top 3 titles in sales from Apr. - Jun. 2022



# (Reference) Consumer Area: Sales Trend



Billion yen)		2022/	3		2023/3		
	Q1	Through Q2	Through Q3	Through Q4	Q1	Full Year Forecast	
ales	29.5	71.2	119.6	158.3	34.7	192.0	
Domestic	13.0	30.9	50.3	66.6	15.7	66.1	
Overseas	16.7	40.3	69.4	92.0	19.2	126.1	
Overseas sales ratio	56.6%	56.6%	58.0%	58.1%	55.3%	65.7%	
Other / Elimination	-0.2	0.0	-0.1	-0.3	-0.2	-0.2	
Full Game	11.0	30.7	50.3	65.8	9.9	98.4	
New titles	3.0	16.0	29.1	40.6	2.1	62.2	
Japan	0.2	2.4	5.4	5.7	0.5	5.1	
Asia	0.1	0.9	2.0	3.0	0.5	4.9	
North America / Europe	2.7	12.7	21.7	31.9	1.0	52.3	
Repeat titles	8.0	14.7	21.2	25.2	7.7	36.2	
Japan	0.8	2.0	2.8	3.4	0.8	3.3	
Asia	0.7	1.4	1.8	2.3	0.8	4.5	
North America / Europe	6.4	11.3	16.6	19.5	6.1	28.3	
Download sales ratio	61.6%	65.3%	63.8%	69.5%	74.9%	79.4%	
F2P	12.4	26.1	40.8	55.8	15.6	56.8	
Japan	10.9	23.2	36.6	50.1	13.0	50.6	
Asia	0.0	0.0	0.3	0.5	0.5	0.5	
North America / Europe	1.4	2.9	3.9	5.2	2.0	5.7	
Other	6.2	14.5	28.6	37.0	9.2	37.0	

<sup>•</sup>Full Game = Mainly physical sales and download sales of full game for home video game consoles and PCs. (Additional download content sales are not included.)

<sup>•</sup>F2P = Mainly sales of contents offering free basic play and microtransaction for smartphones and PCs.

<sup>•</sup>Other = Sales of additional download contents, consignment sales of 3rd party titles, revenue from consignment development, transfer of titles, offering of titles in batches to 1st parties, sales of products other than game software, etc.

# (Reference) Consumer Area / Full Game: Unit Sales Trend



		2022/3	3		2023/3	
	Q1	Through Q2	Through Q3	Through Q4	Q1	Full Year Forecast
Full Game: Number of Titles						
Japan	0 title	3 titles	5 titles	6 titles	3 titles	15 titles
Asia	1 title	4 titles	7 titles	9 titles	3 titles	15 titles
North America / Europe	3 titles	6 titles	11 titles	13 titles	3 titles	16 titles
Full Game: Unit sales (Thousands)	6,580	14,040	21,970	27,200	5,140	34,250
Total New titles	1,060	3,500	6,630	8,770	440	13,950
Japan	50	410	780	850	90	1,040
Asia	50	250	500	760	110	1,570
North America / Europe	960	2,840	5,350	7,160	230	11,330
Total Repeat titles	5,520	10,540	15,340	18,430	4,700	20,300
Japan	290	660	950	1,140	260	1,240
Asia	340	680	880	1,170	410	2,110
North America / Europe	4,890	9,200	13,500	16,130	4,030	16,960

<sup>\*</sup>Unit sales don't include the figure for free download

### [Unit sales of major IPs]

(Thousands units)		2022/3			
	Q1	Through Q2	Through Q3	Through Q4	Q1
Sonic series	1,000	2,900	4,900	5,800	1,460
Total War series	600	1,000	1,300	2,600	420
Persona series	400	700	1,000	1,300	270
Yakuza series	700	1,800	2,500	2,900	470

<sup>\*</sup>Yakuza series includes the JUDGMENT series.

<sup>\*</sup>As for Numbers of Titles above, for the same title released in multiple regions, the title number is counted 1 per each sales region (Japan, Asia and NA/EU)

# (Reference) Consumer Area / Full Game: Major New Titles



## [FY2023/3 Q1 New titles]



"13 Sentinels: Aegis Rim" (for Nintendo Switch™)

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"Hatsune Miku: Project DIVA Mega Mix+" (for PC)

© SEGA / © Crypton Future Media, INC. www.piapro.net **PiQPf0** 



"Sonic Origins"

**©SEGA** 

## (Reference) Consumer Area / Full Game: Major New Titles



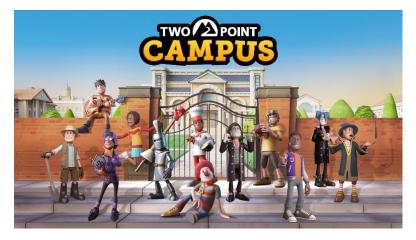
## [FY2023/3 New titles (plan)]

\*Only announced titles are listed



"Soul Hackers 2"

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"Two Point Campus"

©Two Point Studios 2022. Published by SEGA.



"SONIC FRONTIERS"

**©SEGA** 



"Persona 5 Royal" (Remaster)

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"Persona 3 Portable" (Remaster)

©ATLUS.

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"Persona 4 Golden" (Remaster)

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"Humankind™" (for Console)

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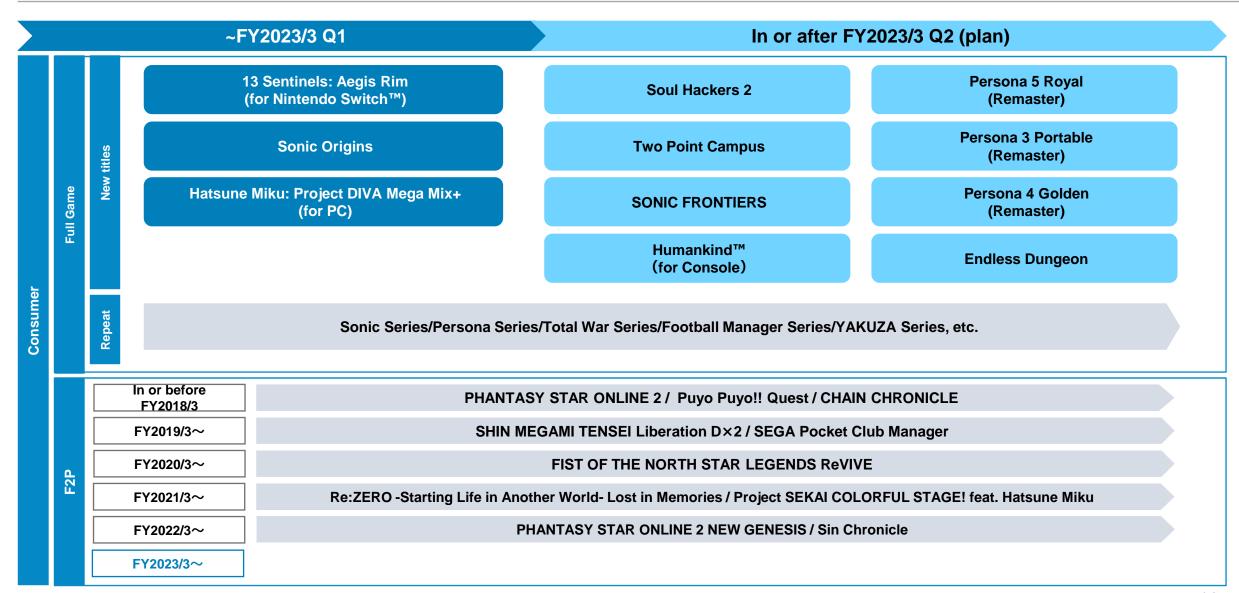


"Endless Dungeon"

©Amplitude Studios SAS. ©SEGA

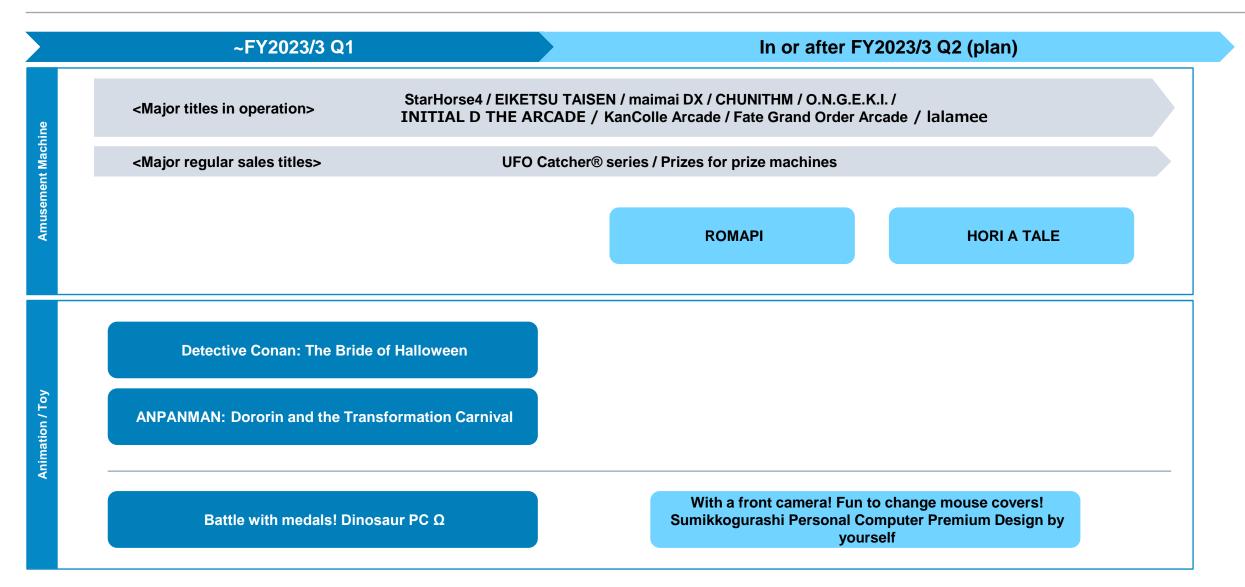
## (Reference) Entertainment Contents Business: Sales Schedule





## (Reference) Entertainment Contents Business: Sales Schedule





## Pachislot and Pachinko Machines Business



(Billion yen)	2022/3		2023/3	
	Q1	Full Year Results	Q1	Full Year Forecast
Sales	10.3	75.8	10.5	86.0
Pachislot	3.4	30.6	3.3	32.7
Pachinko	4.7	37.1	5.1	44.5
Other / Elimination	2.2	8.1	2.1	8.8
Operating Income	-1.6	9.3	-0.9	11.5
Non-operating income	0.2	1.0	0.3	0.5
Non-operating expenses	0.0	0.1	0.0	0.0
Ordinary Income	-1.4	10.2	-0.6	12.0
Ordinary Income Margin	-	13.5%	-	14.0%
Pachislot				
Number of Titles	2 titles	10 titles	2 titles	9 titles
Unit Sales (units)	9,554	77,870	8,724	84,000
Pachinko				
Number of Titles	2 titles	5 titles	1 title	6 titles
Unit Sales (units)	15,038	97,027	14,018	114,000
Board + Frame	3,437	56,728	3,598	46,900

Board

11,601

40,299

10,420

67,100

### FY2023/3 Q1 Results

- > Went in line with expectation
  - Major titles sold:

"P Initial D"

"Pachislot Konosuba: God's Blessing on This Wonderful World!", etc.

#### **Forecast**

- Start the launch of models responding to the revision of regulation from Q2 onward
  - ✓ No. 6.5 models: Start the launch from July
  - ✓ Smart Pachislot: From November onward
  - ✓ Smart Pachinko: From April 2023 onward
  - Continue to closely monitor parts procurement risks

<sup>\*</sup>New series is counted as one title (Machines which delivery started from previous fiscal year /specification changed titles, etc. aren't included)



# Started the launch of No. 6.5 models from July 2022



"Pachislot Kabaneri of the Iron Fortress"

- "Pachislot Kabaneri of the Iron Fortress" (Delivery: July 2022)
  - Strong start in both sales and utilization
- > Continue to launch more No. 6.5 models
  - "Pachislot Persona 5" (Delivery: September 2022)
  - "Pachislot Hard Boiled" (Delivery: October 2022)



# Future revision of the regulation will further expand the range of gameplay

No. 6.5 model (from June 2022)

**Smart Pachislot** (from November 2022)

Smart Pachinko (from April 2023)

- Extension of upper limit in advantageous section (extension of upper limit of number of games)
   (Changed from 3,000G limit to 4,000G limit)
- Revision of medal pay-out regulation (Changed from 2,400 medals from start of jackpot to +2,400 medals from ±0 medals can be obtained)
- Abolishment of upper limit in advantageous section (abolishment of upper limit of number of games)
- Relaxation of the jackpot probability (Changed from 1/320 limit to 1/350 limit)
- Further game play improvement is under consideration (Consideration of new specification Time Reduction c)

## (Reference) Pachislot & Pachinko Machines Business: Sales Schedule

New series

Specification changed title



∼FY2023/3 Q1			In or after FY2023/3 Q2 (plan)				
Pachislot	Pachislot Konosuba: God's Blessing on This Wonderful	Pachislot KEM0	ONO FRIENDS		Pachislot Kabaneri of the Iron Fortress	Pachislot RY	YUKYU BEAT-30
islot	World!	Pachislot KEMONO FRIENDS			Pachislot Persona 5	Pachislot	t Hard Boiled
P		P Initi	al D				
Pachinko	Dejihane P SOUTEN-NO-KEN Souryu				Shin Hokuto Muso Chapter 3 Jagi no Gyakushuu (Re-sale)		nter Double Cross Shuryou ver.
<del>+</del>			Dejihane PA Kayou Suspense Gekijou Saigo no Suiri				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
•		Gekijou Saig	o no Suiri				
(Major titles	sold in Q1)	Gekijou Saig Delivery	Unit Sales	(Titles to be	e launched in or after Q2)		Delivery
	Pachislot Konosuba:		Unit Sales	(Titles to be	e launched in or after Q2)  Pachislot Kabaneri of the Iron	Fortress	Delivery Jul.
(Major titles	Pachislot Konosuba: God's Blessing on This Wonderful				· · · · · · · · · · · · · · · · · · ·	Fortress	•
(Major titles	Pachislot Konosuba: God's Blessing on This Wonderful World!	Delivery Apr.	Unit Sales 3,293 units		Pachislot Kabaneri of the Iron		Jul.
(Major titles Pachislot	Pachislot Konosuba: God's Blessing on This Wonderful World! Pachislot KEMONO FRIENDS	Delivery Apr. May.	Unit Sales 3,293 units 2,483 units		Pachislot Kabaneri of the Iron Pachislot Persona 5		Jul. Sep.
(Major titles	Pachislot Konosuba: God's Blessing on This Wonderful World!	Delivery Apr.	Unit Sales 3,293 units		Pachislot Kabaneri of the Iron Pachislot Persona 5 Pachislot Aladdin A Classic (Re		Jul. Sep. Sep.
(Major titles Pachislot	Pachislot Konosuba: God's Blessing on This Wonderful World! Pachislot KEMONO FRIENDS	Delivery Apr. May.	Unit Sales 3,293 units 2,483 units		Pachislot Kabaneri of the Iron Pachislot Persona 5 Pachislot Aladdin A Classic (Re Pachislot RYUKYU BEAT-30	e-sale)	Jul. Sep. Sep. Oct.

## **Resort Business**



(Billion yen)	202	2/3	2023/3	
	Q1	Full Year Results	Q1	Full Year Forecast
Sales	1.5	8.6	2.6	11.5
Operating Income	-1.1	-2.5	-0.3	-1.2
Non-operating income	0.0	0.0	0.0	0.0
Non-operating expenses	8.0	4.1	0.8	1.8
Ordinary Income	-1.9	-6.7	-1.1	-3.0
Ordinary Income Margin	-	_	-	-

#### <PHOENIX RESORT>

No. of facility users (Thousands)	140	760	234	868
3 accommodation facilities	48	308	94	363
2 golf courses	22	94	26	98
Other facilities	70	358	114	407

### FY2023/3 Q1 Results

- PHOENIX RESORT: Recovery trend centered on individual customers
  - Measures to stimulate tourism demand by the government and facility itself contributed
- PARADISE SEGASAMMY: Continued to be affected by the restriction of foreign visitors

#### **Forecast**

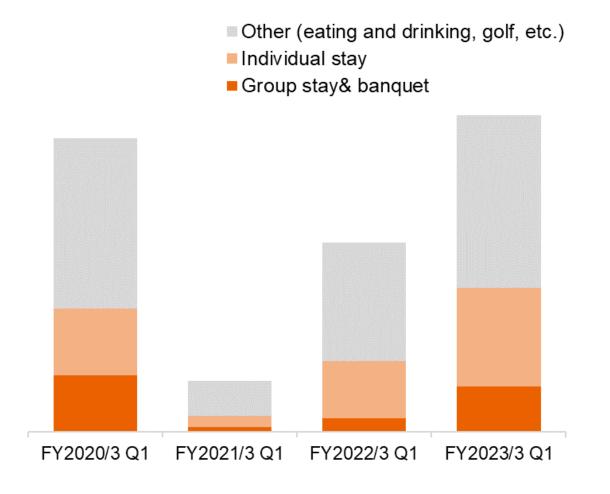
- PHOENIX RESORT: Expect the recovery of individuals and group customers
  - Continue to anticipate contributions from the government's measures to stimulate tourism demand, and facility itself also engages in unique measures such as strengthening CRM
- PARADISE SEGASAMMY: Loss margin expect to narrow
  - Travel restrictions partially relaxed from June onward and VIP visits from Japan resumed

<sup>\*</sup>Expect the recovery in revenue, assuming the relaxation of behavioral restriction associated with COVID-19
\*Figures for PARADISE SEGASAMMY Co., Ltd. are recorded with three months delay
as its settlement of accounts is December

## (Reference) Status of Each Facility: PHOENIX RESORT



■ PHOENIX RESORT: Sales by type of facility users

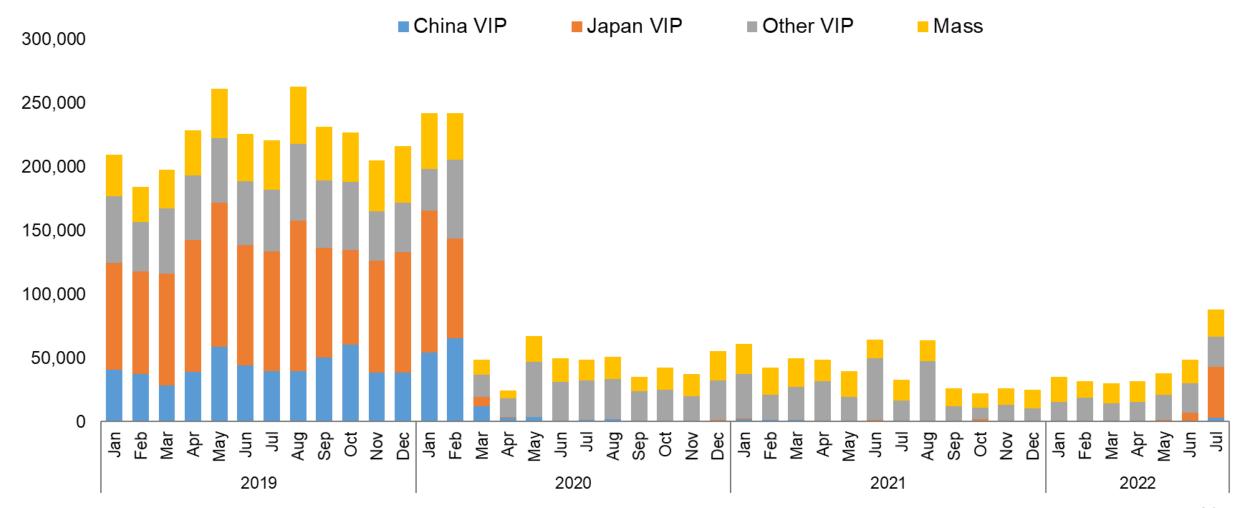


- Due to the strong performance of individual customers, sales and the number of facility users have been higher than before COVID-19
- Group customers are also expected to recover in the future

## (Reference) Status of Each Facility: PARADISE SEGASAMMY SEGASAMMY

## ■ Trend of Drop amounts\* at PARADISE CITY

(Unit: KRW million)





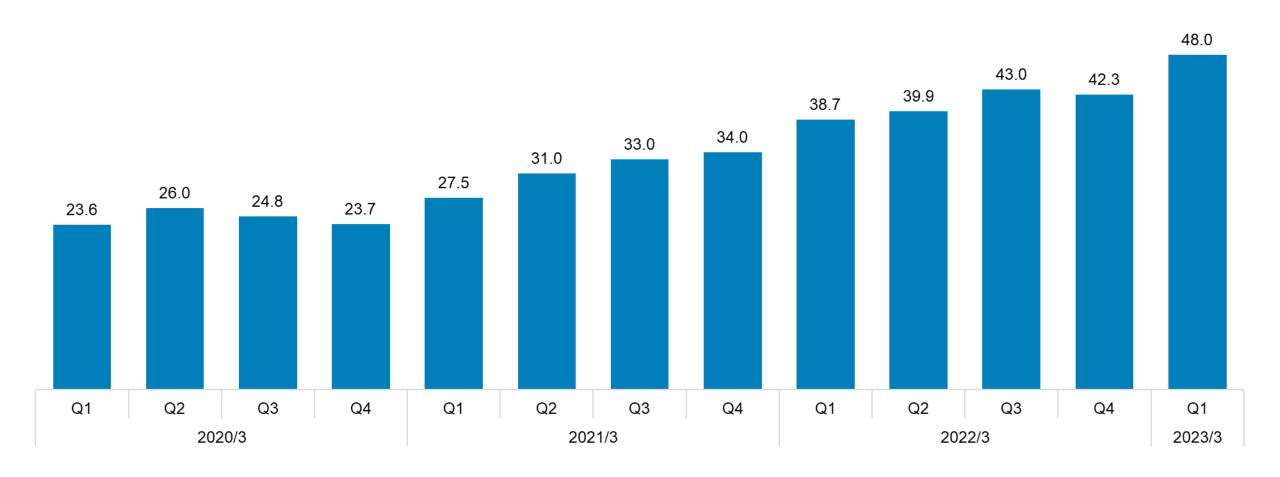


Appendix

# Trend of Balance of Content Production Expenses in B/S (Consumer area)



(Unit: billion yen)

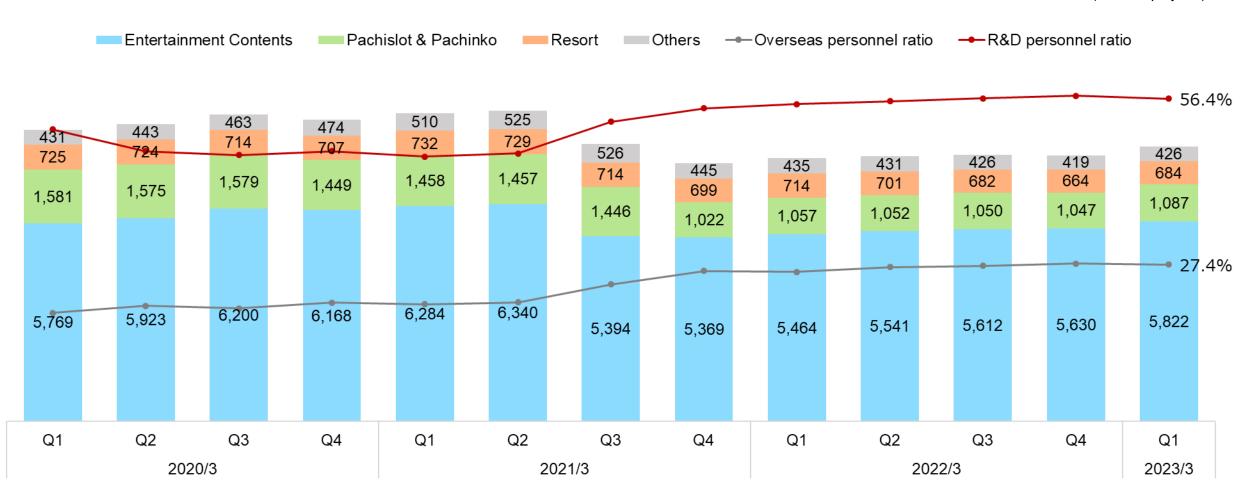


<sup>\*</sup>Balance of work in progress R&D expenses of titles before release + Balance of unamortized R&D expenses of released titles

# Trend of No. of Employees by Segment



(Unit: employees)



<sup>\*</sup>No. of employees are the No. of full-time employees and permanent contract employees. Excludes the No. of temporary employees.

## Resort Business (PARADISE SEGASAMMY)



(KRW Billion)	2022	2/3	2023/3
	Q1	Full year Results	Q1
Sales	42.4	161.5	45.6
Casino	30.2	86.6	22.7
Hotel	11.4	67.7	20.0
Other	0.7	7.0	2.8
Cost of sales	42.7	178.2	45.7
Casino	17.4	63.7	15.8
Hotel	18.5	81.9	20.6
Other	6.7	32.4	9.3
Gross profit	-0.3	-16.7	-0.1
SG&A	7.1	25.4	5.6
Operating profit	-7.5	-42.2	-5.8
EBITDA	6.8	14.9	8.2
Net profit	-17.4	-87.9	-17.6
Number of casino visitors (Thousands)	34.0	99.0	21.0
	Source: Paradise IR		
SEGASAMMY Equity method acquisition amount (Billion yen)	-0.8	-4.1	-0.8

### FY2023/3 Q1 Results

- Casino visitors remained low due to travel restrictions
  - Compared to FY2021/3 Q1: 31.8%
- > EBITDA remained positive due to cost reduction

#### **Forecast**

- Loss margin expect to narrow
  - Travel restrictions partially relaxed from June onward and VIP visits from Japan resumed

<sup>\*</sup>Expect the recovery in revenue, assuming the relaxation of behavioral restriction associated with COVID-19

<sup>\*</sup>PARADISE SEGASAMMY Co., Ltd. is an equity method affiliate of SEGA SAMMY HOLDINGS INC.

<sup>\*</sup>Figures for PARADISE SEGASAMMY Co., Ltd. are recorded with three months delay as its settlement of accounts is December

<sup>\*</sup>Local accounting standard

# Concept of Investment in Growth (~FY2026/3)



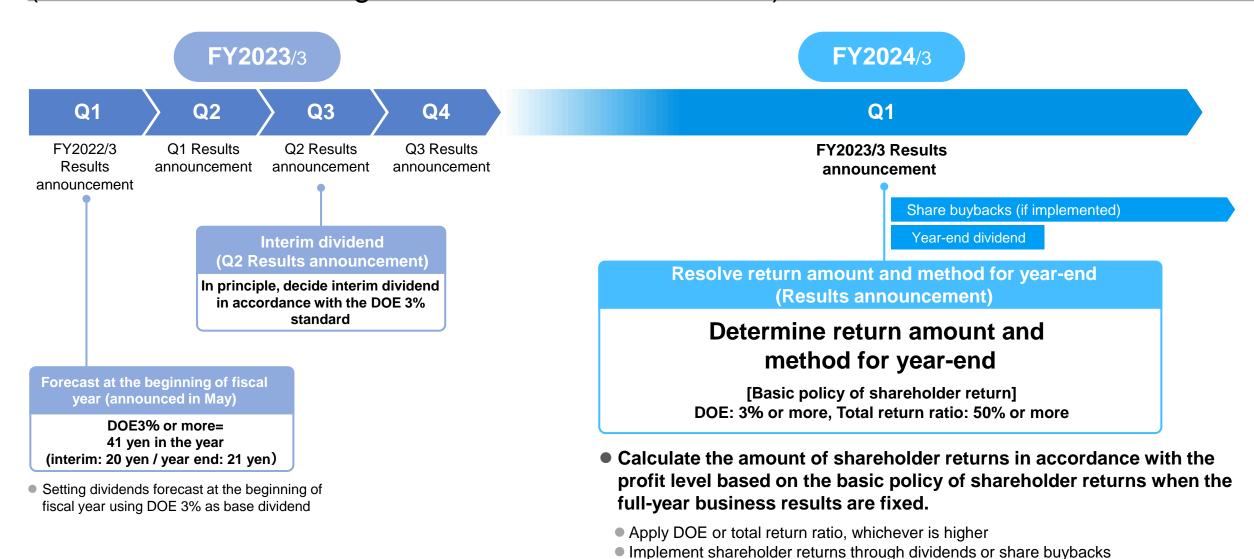
# Continue to consider investing in the following growth areas

Area of **Strengthen development** Expansion of organic development pipeline consideration Strengthen global mobile and online games resources for investment **Consumer Area** Approx. 100.0 billion yen Area of Strengthen CRM functions to revitalize user communities Investment in new ecosystem consideration Investment in newly emerging business areas for investment Careful assessment of Both domestic and overseas IR **Gaming Area** Area of investment opportunities in Online casino and sports betting overseas consideration Approx. 100.0 billion yen for investment Land-based casinos overseas the gaming area Strengthen open innovation activities, including investment in **Expand CVC investment limit** Other (Total limit: 15.0 billion yen) start-up companies Approx. 50.0 billion yen Creation of new business, acquisition of IPs, etc.

Total 250.0 billion yen

# Shareholder Returns (Process of Determining Return Amount and Method)







https://www.segasammy.co.jp/english/

## Cautionary Statement for Investors and Shareholders with Respect to Nevada Gaming Statutes and Regulations

SEGA SAMMY HOLDINGS INC. ("the Company") is registered with the Nevada Commission as a publicly traded corporation and has been found suitable to directly or indirectly own the stock of SEGA SAMMY CREATION INC., and Sega Sammy Creation USA, Inc., both of which are subsidiaries that have been licensed as manufacturers and distributors of gaming devices in Nevada. Pursuant to Nevada law, the Company's shareholders are subject to the rules and regulations of the Nevada Gaming Authorities. A detailed explanation of Nevada gaming statutes and regulations can be found on the Company's corporate website:

Please visit below website for more information of products and services of SEGASAMMY.

https://www.segasammy.co.jp/english/pr/corp/group/list.html (Sega Sammy Group Website list)

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