

FY Ending March 2019 3rd Quarter Results Presentation

February 6, 2019

[Disclaimer]

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Good morning everyone. My name is Yoichi Owaki and I'm the Managing Director of Finance & Accounting Division at SEGA SAMMY HOLDINGS INC.

Thank you for taking the time to be at our third quarter results presentation. Today's presentation will be given by Takahashi, the Vice President, Senior Executive Officer and myself.

We will explain the result along the results presentation uploaded to our website.

With regard to adjusted full year consolidated operating	
results forecast publicized on Feb 5	
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With regard to adjusted consolidated operating results forecast ①

Adjusted F	Full Year	Operating	Results	Forecast:
Segments	Break D	own		

(JPY Billion)	2018/3		2019/3	
		Full Year	Revised Full	
	Full Year	Forecast	Year Forecasts	Increase /
	Results	(announced	(announced	Decrease
		on May 11)	on Feb 5)	
Sales	323.6	390.0	337.0	-53.0
Pachislot and Pachinko Machines	105.6	122.0	102.0	-20.0
Entertainment Contents	208.0	258.0	224.5	-33.5
Resort	9.9	10.0	10.5	0.5
Operating Income	17.7	21.0	13.0	-8.0
Pachislot and Pachinko Machines	11.9	18.5	14.0	-4.5
Entertainment Contents	14.8	13.5	9.7	-3.8
Resort	-2.5	-3.0	-2.8	0.2
Other / Elimination	-6.5	-8.0	-7.9	0.1
Operating Income Margin	5.5%	5.4%	3.9%	-1.5pt
Non-operating income	3.2	1.5	2.0	0.5
Non-operating expenses	6.4	6.5	7.5	1.0
Ordinary Income	14.5	16.0	7.5	-8.5
Extraordinary income	0.9	1.0	1.8	0.8
Extraordinary losses	3.1	-	6.8	6.8
Income before income taxes	12.4	17.0	2.5	-14.5
Profit (loss) attributable to	8.9	12.0	-1.5	-13.5
owners of parent				

Adjusted the operating results forecast for FY ending March 2019 mainly due to the performance of Pachislot and Pachinko machine business and Entertainment Contents business.

Record impairment loss of approx. ¥6.1billion for the part of fixed assets in Digital Games area owned by SEGA Games Co., Ltd. as extraordinary losses.

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First, I'd like to explain the adjustments to the operating results forecasts for FY ending March 2019 we publicized yesterday.

We adjusted the operating results forecast for FY ending March 2019 downward mainly due to slowdown in Pachislot and Pachinko machines business and the Digital Games area of Entertainment Contents business.

Due to the weak performance of the Digital Games area, we closely investigated the likelihood of recovery on some of the fixed assets our consolidated subsidiary SEGA Games Co., Ltd. and its subsidiary owns based on the current business environment and outlook of future performance.

As the result, we recorded an impairment loss of approximately 6.1 billion yen as extraordinary loss, as we reduced the book value of assets deemed less recoverable to their recoverable amount.

With regard to adjusted consolidated operating results forecast ②

Pachislot and Pachinko Machines Business

(JPY Billion)		2019/3	
	Through 3Q	Full Year Forecast (announced on May 11)	Revised Full Year Fore casts (announced on Feb 5)
Sales	76.1	122.0	102.0
Pachislot	11.0	39.1	26.3
Pachinko	52.3	71.2	59.3
Other / Elimination	12.8	11.7	16.4
Operating Income	9.6	18.5	14.0
Operating Income Margin	12.6%	15.2%	13.7%
Pachislot			
Number of Titles	3 titles	9 titles	6 titles
Unit Sales (units)	31,534	103,000	71,000
Pachinko			
Number of Titles	5 titles	9 titles	7 titles
Unit Sales (units)	136,670	201,000	158,000
Board + Frame	87,468	94,500	93,000
Board	49,202	106,500	65,000

Main factors

- Acquisition status of approval in prototype testing has been lower than expected
- ◆ The number of machine unit sales are expected to decrease from the initial plan

Future Initiatives

- ◆ Promote the effort to bring about a full-fledged supply of titles conforming to new regulations and voluntary regulation
- Continue the effort for cost improvement

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Please look at page 4.

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In the Pachislot and Pachinko machines business, as acquisition of approval in prototype testing fell short of expectations, number of titles and unit sales of machine are expected to be lower than initially planned.

In Pachinko machines, as a result of close investigation of appropriate selling time, we decided to delay some of the titles scheduled to be sold this fiscal year until next year, so we anticipate the number of titles and unit sales of machine decrease from our plan at the beginning of the fiscal year.

We are also continuing our efforts to reduce operating expenses, but expect sales to be 102 billion yen and operating income to be 14 billion yen, which is lower than planned at the beginning of the fiscal year.

Going forward, we aim to improve our approval ratio to achieve a full-fledged supply of titles conforming to new regulation and new voluntary regulations so that we can supply the titles matches the user's needs as quickly as possible to stimulate the market.

We will also continue to improve cost efficiency in order to enhance profitability.

With regard to adjusted consolidated operating results forecast ③

Entertainment Contents Business

(JPY Billion)	2019/3			
	Through 3Q	Full Year Forecast (announced on May 11)	Revised Full Year Forecasts (announced on Feb 5)	
Sales	166.2	258.0	224.	
Digital Games	29.4	70.0	44.	
Packaged Games	43.7	62.0	56.	
Amusement Machine Sales	40.9	58.0	54.	
Amusement Center Operations	30.7	39.0	41.	
Animation / Toy	18.3	26.0	24.	
Other / Elimination	3.2	3.0	3.	
Operating Income	10.6	13.5	9.	
Digital Games	-2.7	9.0	-0.	
Packaged Games	8.1	7.0	7.	
Amusement Machine Sales	3.0	0.0	0.	
Amusement Center Operations	2.2	2.0	3.	
Animation / Toy	2.1	2.0	2.	
Other / Elimination	-2.1	-6.5	-3.	
Operating Income Margin	6.4%	5.2%	4.3	

Main factors

- Performance of new titles has been below expectation and is not able to compensate for slowdown of existing mainstay titles in Digital Games area.
- Recorded losses in relation to the termination of operating title.(Digital Games)

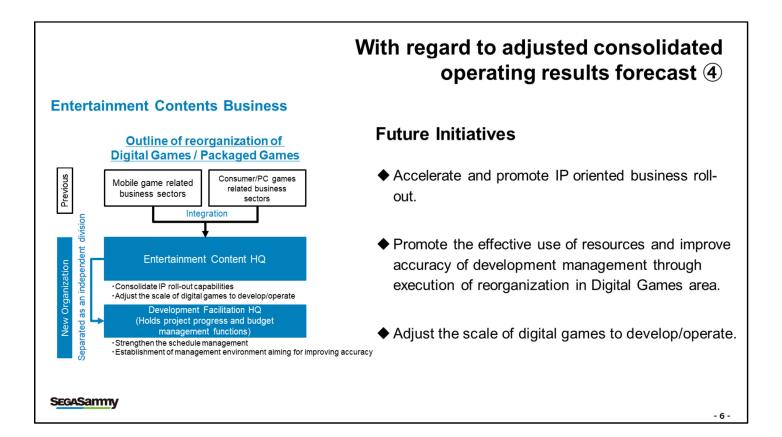
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Next, please look at page 5.

In the Entertainment Contents business, we were planning to increase sales and operating income by launching several new titles in Digital Games area, but due to the delays of release and sluggishness of launched new titles, results did not reach our expectations.

Furthermore, as we recorded loss in third-quarter in relation to the service termination of operating title, we expect the operating loss in Digital Games area.



Please look at page 6, future initiatives in the Entertainment Contents business.

We will accelerate our IP-oriented business roll out, maximize the value of IP held by the Group, and actively utilize external IP to increase profitability.

In addition, by restructuring to integrate organizations of the Digital Games and Packaged Games areas as of January this year, we will turn resources such as people in practical use, and apply the development management know-how gained in Packaged Games to Digital Games area to increase accuracy of development management in order to avoid delays in the development or other problems.

Furthermore, in Digital Games area, we will optimizing the number of titles in development and operation to improve profitability.

2. FY Ending March 2019 3rd Quarter Results / Full Year Forecasts
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(JPY Billion) 2018/3 2019/3 Revised Full Year Forecasts (announced on Feb 5) Full Year Forec ast (announced on May 11) Results Through 3Q Results Through 3Q Sales 260.8 323.6 390.0 Operating Income 25.6 17.7 11.9 21.0 13.0 9.8% 5.5% 4.8% 3.9% Operating Income Margin 5.4% Non-operating income 3.1 3.2 1.5 1.5 2.0 4.4 4.4 6.4 6.5 7.5 Non-operating expenses Ordinary Income 24.3 9.0 16.0 7.5 1.7 Extraordinary income 8.0 0.9 1.0 1.8 Extraordinary losses 0.7 3.1 6.7 6.8 Income before income taxes 24.4 12.4 4.0 17.0 2.5 Profit (loss) attributable to 0.6 13.7 8.9 12.0 -1.5 owners of parent ROA* 1.8%

3Q Results

Performance of both Pachislot and Pachinko Machines Business and **Entertainment Contents Business (mainly** Digital games area) went below

◆ Sales and profits decreased from the

same period in last fiscal year.

Results Highlights

expectation.

Full Year Forecast

◆ Adjust the full year operating results forecast

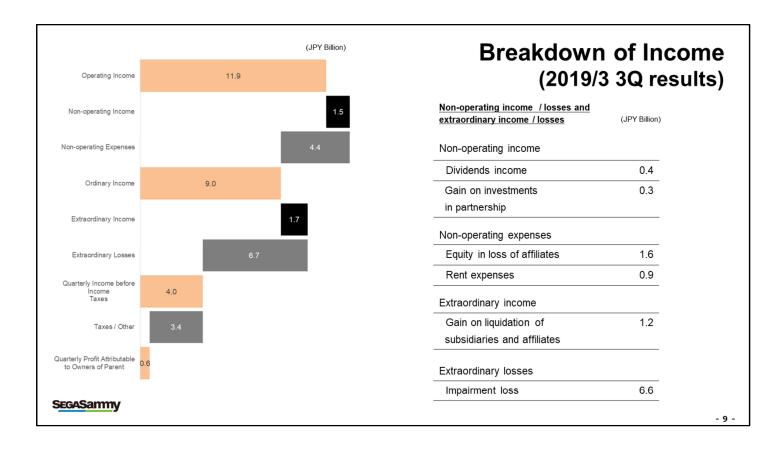
*For more details, please see "FY Ending March 2019 3rd Quarter Appendix"

*ROA = Profit attributable to owners of parent / Total assets **SEGASammy**

Now I'd like to present our performance results for the third quarter and efforts in the fourth quarter of this fiscal year.

Please look at page 8.

In the third quarter, both Pachislot and Pachinko Machines and Entertainment Contents businesses declined from last year, and with increased costs from relocation of our headquarters, both sales and operating income decreased year on year.



Page 9 shows the breakdown of income.

Non-operating expenses include July-September results of PARADISE SEGASAMMY as well as overlapping rent during the relocation.

As mentioned at the start, as a result of impairment loss of certain assets in Digital Games area being recorded as extraordinary loss in the third quarter, quarterly profit attributable to owners of the parent was 0.6 billion yen.

	201	0/2		2019/3	(JPY Billion)	(Main factors)
	Results Through 3Q	Full Year Results	Results Through 3Q	Full Year Forecast (announced on May 11)	Revised Full Year Forecasts (announced on Feb 5)	19/3 3Q Results
R&D Expense / Content Production Expense	45.5	62.0	48.3	73.3	65.8	Increased in association with the launch of new title in Digital Games area
Cap-ex	16.2	24.1	24.3	32.1	32.0	Increased in association with the relocation of headquarters
Depreciation	12.2	16.2	10.8	14.8	14.3	Accelerated depreciation decreased in relation to the execution of relocation.
Advertising	11.7	15.4	12.2	22.1	16.4	_

Please look at page 10 for consolidated costs and expenses.

R&D and advertising expenses increased at the same period in last year mainly due to the launch of new titles in the Digital Games area but we expect the full-year results will be lower than our initial plan due to the delayed launch of new titles.

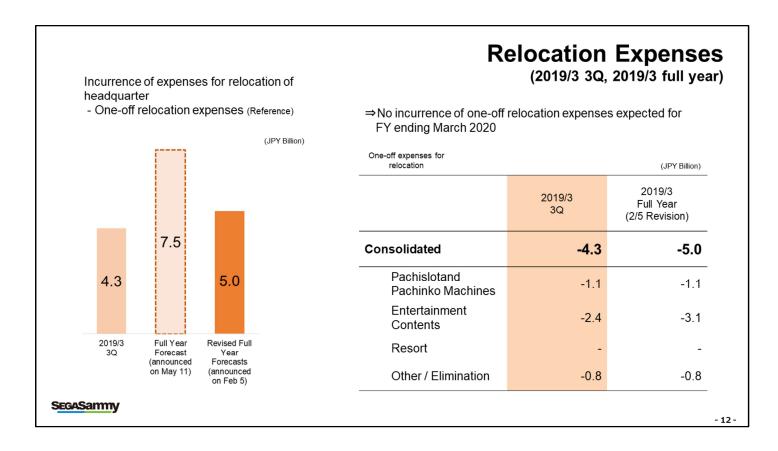
Amount of capital expenditure increased in association with the relocation of our headquarters.

nmary	Consolidated Balance Sum	(JPY Billion)	Consolidated Balance Sheet		Consolidated Baland		
Changes	Main factors	Change	As of end of 3Q, 2019/3	As of end of 2018/3			
	O	-25.6	246.7	272.3	Current Assets		
	Current Assets	-73.4	84.4	157.8	Cash and Deposits		
	Cash and deposits decreased with payment of interest-bearing debt and purchase of securities for short term investment.	+20.9	45.5	24.6	Securities		
-25.6		+7.6	208.7	201.1	Non-Current Assets		
		+8.8	93.2	84.4	Current Liabilities		
		-0.5	15.3	15.8	Short-term loans payable		
	Non-current Assets	+5.0	15.0	10.0	Corporate Bonds		
+7 6	Tangible fixed assets increased in association with relocation of headquarter and investment securities increased.	-18.2	60.3	78.5	Non-Current Liabilities		
+1.0		-9.1	29.5	38.6	Long-term loans payable		
		-12.5	10.0	22.5	Corporate Bonds		
		-9.4	153.6	163.0	Total Liabilities		
	Liabilities	-8.6	301.8	310.4	Total Net Assets		
-9.4	Interest-bearing debt decreased with redemption of corporate bonds, payment	-17.9	455.5	473.4	Total Assets		
	of loans payable and etc.	+0.7pt	65.7%	65.0%	Equity Ratio		

Next, please look at the balance sheet on page 11.

In addition to increase in operating receivables such as accounts receivables, cash and deposits decreased with payment of interest-bearing debt and purchase of securities for short term investment.

Fixed assets increased due to acquisition of tangible fixed assets in association with relocating our headquarters and etc.



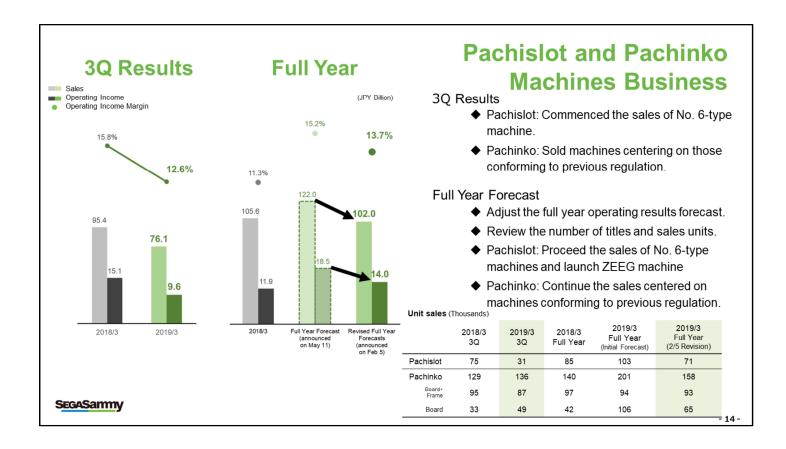
Next, page 12 is expenses associated with relocation of our headquarter.

Total one-off expenses up to the third quarter was 4.3 billion yen. The cost associated with the studio creation for the Entertainment Contents business and company-wide expenses are mainly recorded.

Although we planned to incur expenses of 7.5 billion yen this fiscal year, we've revised the full-year forecast to 5 billion yen due to the increased number of capitalized items.

In the fourth quarter, we are moving forward with the relocation of group company Sega Interactive, so we expect to incur costs mainly in the Amusement Machines area.

3. 3rd Quarter Results / Full Year Forecast per Segments	
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Please look at page 14.

In the Pachislot and Pachinko machines business, although pachinko machine unit sales were equivalent year on year, for Pachislot machine, despite the sales of our first No. 6-type "Pachislot CHAIN CHRONICLE" and the repeat sale of "Pachislot DISC UP" we launched in first quarter has contributed, factors like the lower-than-expected approval in prototype testing caused the decline in unit sales and this resulted in sales and operating income decreasing year on year.

As I mentioned earlier, we've revised our full-year operating results forecasts, but in the fourth quarter we plan to sell "Pachislot SOUTEN-NO-KEN PONYOU" and "Pachislot Beast King Oujya no Houkou" to be launched in March, as well as additional sales of "Pachislot DISC UP" launched in the first quarter.

For Pachinko machine, with sales of "Dejihane PA Hokuto No Ken 7 Tenha" and "Pachinko CR TOMORROW'S JOE", we expect the unit sales to rise year on year.

Pachislot and Pachinko Machines Business

Major titles in 3Q



"Pachislot CHAIN CHRONICLE"

©SEGA ©SEGA/CHAIN CHRONICLE FILM PARTNERS



"Pachinko CR BLACK LAGOON 3"

82008, 2010 REI HIROE+SHOGAKUKAN / BLACK LAGOON PROJEC 8Sammy

Major titles in and after 4Q



"Pachislot SOUTEN-NO-KEN PONYOU"

©Tetsuo Hara & Buronson/NSP 2001, Approved No.YRB-320

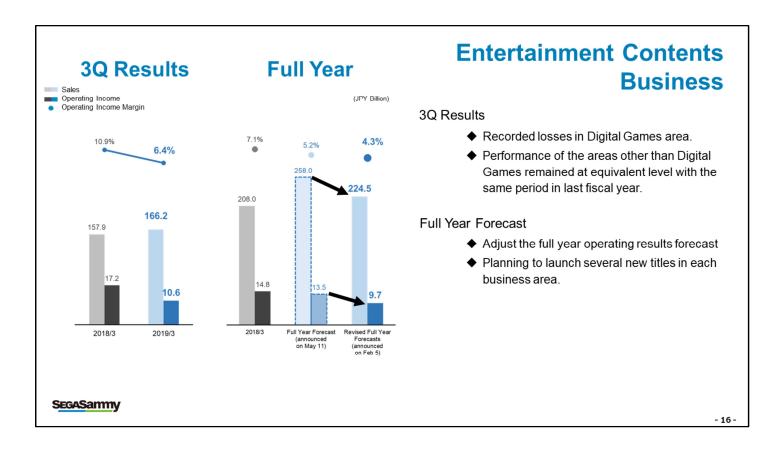


"Pachislot Beast King Oujya no Houkou"

©Sammy

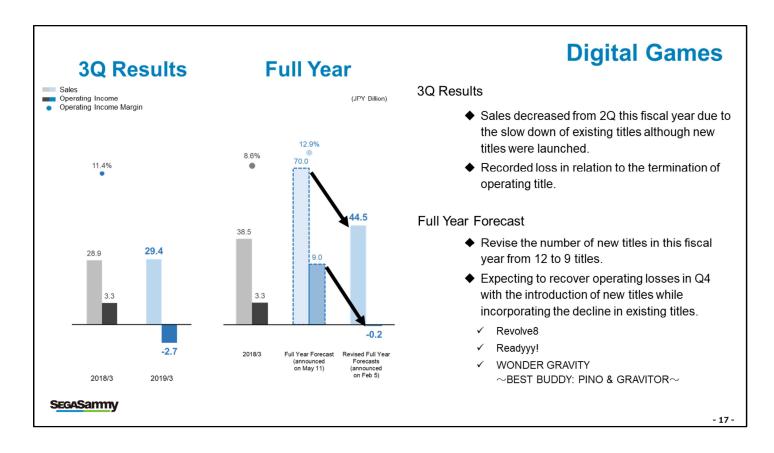
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From page 16, we'll explain about the Entertainment Contents business.

Despite the steady performance in areas outside of Digital Games area, recording a loss in Digital Games area resulted in rise in sales but decline in operating income year on year.



Please look at page 17.

The sales increased year on year in Digital Games area as we launched several new titles.

On the other hand, in addition to increased operating expenses as a result of launching new titles, we recorded the write-down accompanying the service termination of certain title as the cost in third quarter, operating loss has continued from previous quarter.

For the full-year forecast, we revised the number of new titles from the initially-planned 12 to 9 and we are planning to launch 3 new titles for the fourth quarter.

As of today, two titles, "Revolve8" and "Readyyy!" have started the service, and while the competitive environment is getting tougher, we are working to improve profits with these new titles.

In addition, as we held impairment of certain fixed assets in the third quarter, we expect the operating expenses will be reduced in the fourth quarter.

Digital Games

Major titles in and after 4Q



Ryu ga Gotoku ONLINE" ©SEGA



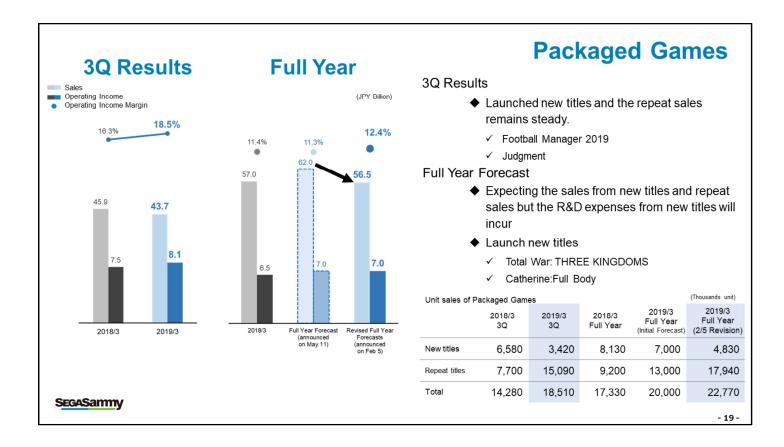
"Revolve8" ©SEGA



"WONDER GRAVITY ~BEST BUDDY: PINO & GRAVITOR~" ©SEGA·f4samurai - 18-

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"IDOLA PHANTASY STAR SAGA" ©SEGA



Next, please look at page 19.

In Packaged Games area, sales decreased and operating income increased year on year.

We sold new titles, but the main reason for the increased operating income was significant increase in high-profit-margin repeat sales.

In the fourth quarter, while we expect the sales from the new titles "Total War: THREE KINGDOMS" and "Catherine:Full Body" and continuous contribution of repeat sales, the development costs will increase including the new titles released in the third quarter, we expect to record loss in fourth quarter.

Packaged Games

Major titles in 3Q



"Football Manager 2019"
Sports Interactive Limited 2019.
Published by SEGA Publishing Europe Limited.

Major titles in and after 4Q



"Total War: THREE KINGDOMS"
© SEGA. Developed by The Creative Assembly Limited.





"Judgment" ©SEGA

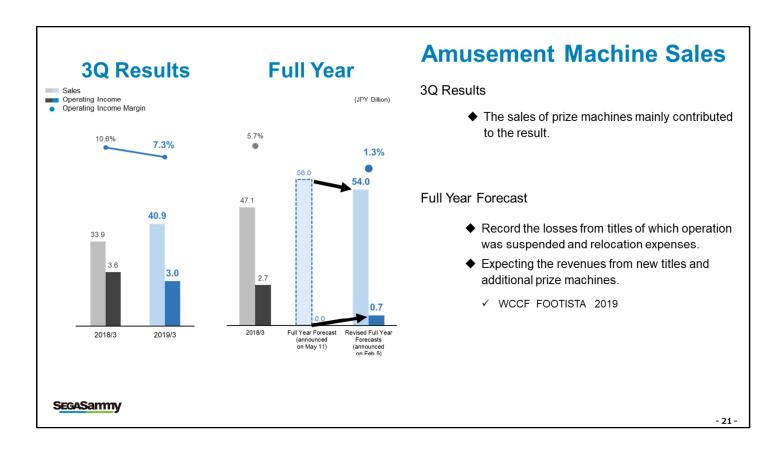


"Catherine:Full Body" ©ATLUS ©SEGA All rights reserved.



"Ryu ga Gotoku 4 (PS4)" ©SEGA

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Next is Amusement Machines area. Please look at page 21.

In the third quarter, sales were strong, particularly from prize machines such as UFO CATCHER, but the expenses increased from the launch of new revenue-sharing titles. As a result, sales increased but operating income decreased.

We plan to sell a new title in the popular series "WCCF FOOTISTA 2019" in the fourth quarter, but also plan to record the impact of suspending operation of "SOUL REVERSE," sold last fiscal year, and expenses related to the headquarters relocation.

Amusement Machine Sales

Major titles in and after 4Q





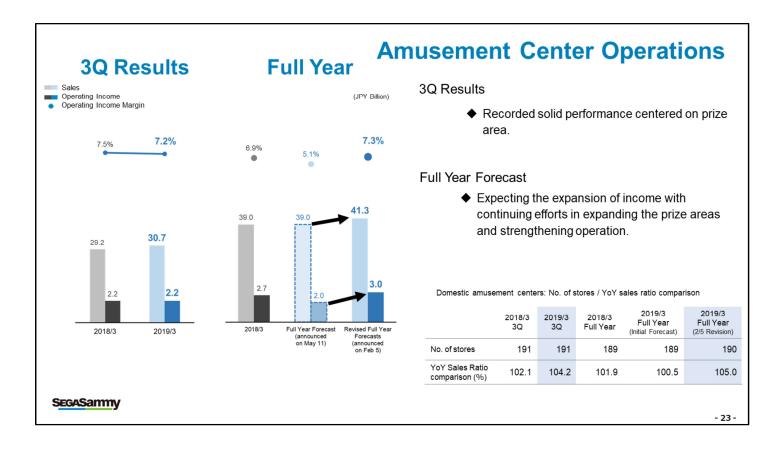






"chronoregalia" ©SEGA

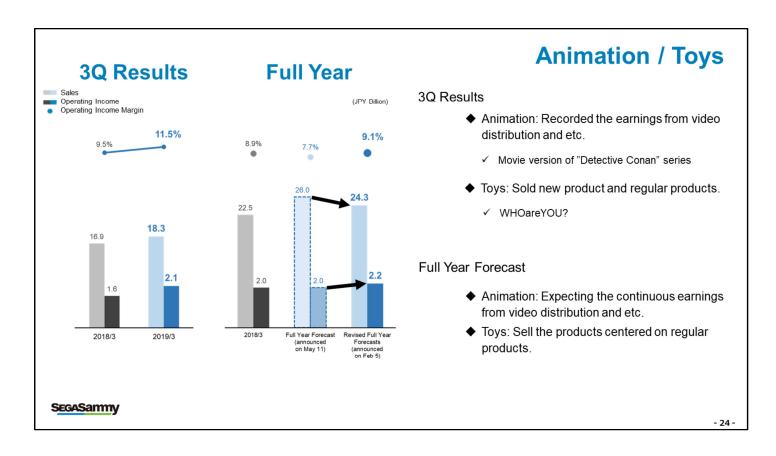
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Next, please look at Amusement Center Operations area on page 23.

The number of existing centers remained steady in the third quarter at 104.2% year on year.

In the fourth quarter, we will also work to enhance operations centering on prizes and continue to expand our prize areas to increase earnings.



Moving on, page 24 is Animation and Toys area.

In the third quarter, with video distribution revenue from our streaming service for video such as past series including the movie version of "Detective Conan," and toy sales of regular products as well as the popular "WHOareYOU?" product, sales and operating income both increased.

In the fourth quarter, we expect continued revenue from video distribution and will continue to sell mainly regular product in toy area.

Major titles in 3Q



"BAKI" ©K.I(AS)/BFP



"BETWEEN THE SKY AND SEA" © ForwardWorks Corporation/Between the Sky and Sea Production Committee. All Rights Reserved.



"MEIJI TOKYO RENKA" © LOVE&ART/MEIKOI project



Animation / Toys

"LUPIN THE 3rd Goodbye Partner"
Original comic books created by Monkey
Punch ©Monkey Punch All rights reserved
©TMS All rights reserved.





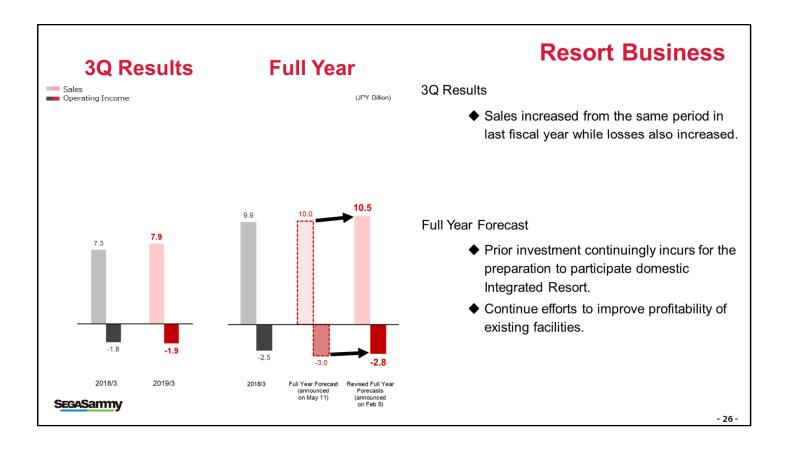
SEGASammy "WHOareYOU?"

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"WHOareYOU? Pastel"

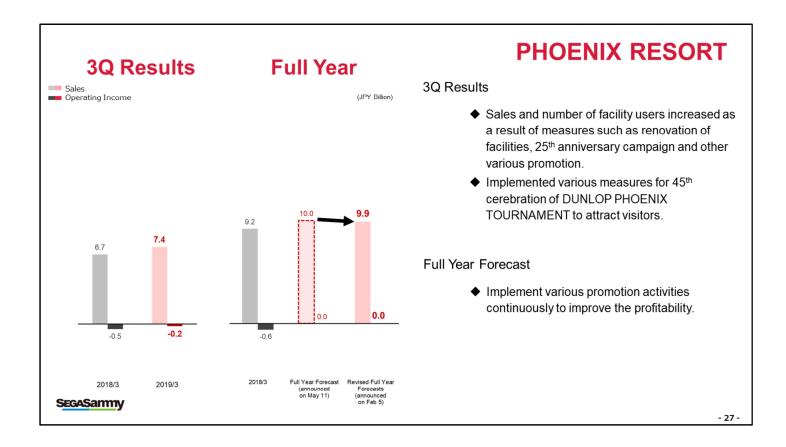
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Next, page 26 is the Resort business.

Utilization of Phoenix Seagaia Resort remained steady in the third quarter, but due to factors such as recording prior investment for domestic IR (Integrated Resort), the operating loss margin expanded year on year.

In the fourth quarter, while we will continue the effort to improve profitability at each facility, we anticipate incurrence of prior expenses for domestic IR.



Page 27 explains PHOENIX RESORT.

In the third quarter, with the effect of renovation as well as various measures accompanying the hosting of the DUNLOP PHOENIX TOURNAMENT 2018, New Year's events, and promotions mainly targeting local customers, the numbers of users increased by 35% year on year.

We will continue to implement such kind of various measures in the fourth quarter, striving to improve profitability enough to bring operating figures into the black.

Major activities in 3Q



"DUNLOP PHOENIX TOURNAMENT 2018"



"Starlight Winter"

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PHOENIX RESORT Major activities in 4Q



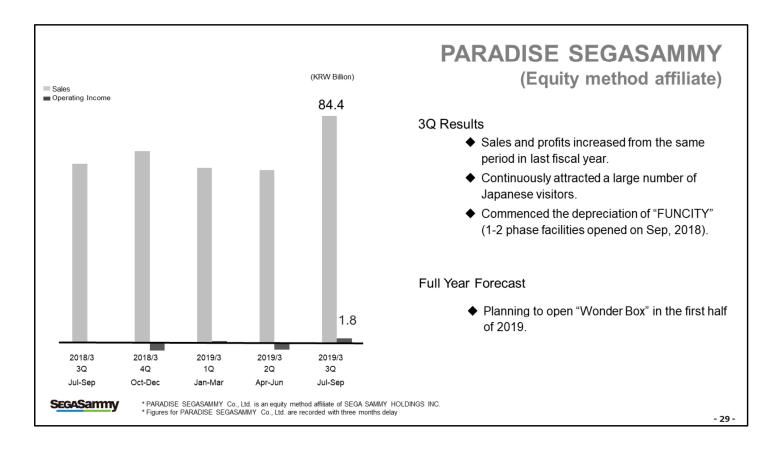
"Miyazaki Spring Sports Camp"



"FLOWER LIVING"

©Phoenix Resort

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Finally, page 29 explains PARADISE SEGASAMMY, our equity method affiliate.

From July to September 2018, the opening of FUNCITY (Phase 1-2 facilities) in September increased expenses including the preparation period, but both sales and income increased year on year.

We continuously have many Japanese visitors and plan to open a family entertainment facility called "Wonder Box" in the spring of 2019.

We will keep gathering expertise to enter the domestic IR market through development and operation of PARADISE CITY.

That concludes the presentation.

Thank you for your time.

"CHROMA Halloween"



"New Year count down event"
SEGASATTY

PARADISE SEGASAMMY

(Equity method affiliate)



"Wonder Box (image)"

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https://www.segasammy.co.jp/english/ir/stock/regulation/

Please visit below websites for products and service information. https://www.segasammy.co.jp/english/pr/corp/group/list.html (SegaSammy Group Website list)

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