## FY Ending March 2012 $3^{\text {rd }}$ Quarter Results Presentation

## February 6th, 2012 SEGA SAMMY HOLDINGS INC.

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## 【FY Ending March 2012 3rd Quarter Results/ Full Year Forecast】

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| Net Sales / Profits |  | - Net sales 311.6 billion yen, Operating income 64.3 billion yen, Net Income 34.3 billion yen <br> - Year-on-year, sales and profits increased |
| :---: | :---: | :---: |
|  | Pachislot and Pachinko Machines | - Year-on-year, sales and profits increased <br> - Pachislot unit sales decreased compared to the results of the previous fiscal year <br> - Pachinko unit sales increased compared to the results of the previous fiscal year |
|  | Amusement Machine Sales | - Year-on-year, sales and profits decreased <br> - Solid sales of the mainstay title and stable distribution of earnings due to utilization of revenue sharing model |
|  | Amusement Center Operations | - Decreased sales year-on-year, but operating income increased due to efforts to reinforce management capabilities of the existing amusement centers <br> - SEGA domestic same-store sales exceeded results of the previous fiscal year |
|  | Consumer Business | - Decreased sales year-on-year and posted operating losses <br> - Game software sales performed at a lower level year-on-year |

## Consolidated Income Statements

| (JPY Billion) |  | FY Ended <br> March 2011 |  | FY Ending March 2012 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Results <br> Through 3Q | Full Year Results | Results <br> Through 3Q | YoY <br> Change | Revised Full Year Forecasts (announced on Oct 31) | YoY <br> Change |
|  | Net Sales | 310.1 | 396.7 | 311.6 | +0.5\% | 440.0 | +10.9\% |
|  | Pachislot and Pachinko Machines | 167.9 | 212.0 | 177.5 | +5.7\% | 237.0 | +11.8\% |
|  | Amusement Machine Sales | 38.4 | 47.2 | 34.0 | -11.5\% | 52.0 | +10.2\% |
|  | Amusement Center Operations | 34.5 | 45.6 | 33.9 | -1.7\% | 44.0 | -3.5\% |
|  | Consumer Business | 66.9 | 88.8 | 63.5 | -5.1\% | 104.0 | +17.1\% |
|  | Other | 2.2 | 2.8 | 2.4 | +9.1\% | 3.0 | +7.1\% |
|  | Operating Income | 62.9 | 68.7 | 64.3 | +2.2\% | 77.0 | +12.1\% |
|  | Pachislot and Pachinko Machines | 54.6 | 64.2 | 67.4 | +23.4\% | 76.0 | +18.4\% |
|  | Amusement Machine Sales | 8.4 | 7.3 | 5.0 | -40.5\% | 5.5 | -24.7\% |
|  | Amusement Center Operations | 0.8 | 0.3 | 1.2 | +50.0\% | -0.1 | - |
|  | Consumer Business | 2.8 | 1.9 | -5.5 | - | 1.5 | -21.1\% |
|  | Other | 0.1 | 0.0 | 0.2 | +100.0\% | 0.1 |  |
|  | Eliminations | -3.9 | -5.1 | -4.2 | - | -6.0 | - |
|  | Operating Income Margin | 20.3\% | 17.3\% | 20.6\% | +0.3pt | 17.5\% | $+0.2 \mathrm{pt}$ |
| Ordinary Income |  | 62.3 | 68.1 | 63.4 | +1.8\% | 75.5 | +10.9\% |
| Extraordinary Gain |  | 3.0 | 3.7 | 1.4 | - | - | - |
| Extraordinary Loss |  | 4.9 | 14.3 | 5.9 | - | - | - |
| Net Income |  | 36.8 | 41.5 | 34.3 | -6.8\% | 38.0 | -8.4\% |
| Dividend Per Share (JPY) |  |  | 40 | - | - | 40 | - |
| Earnings Per Share (JPY) |  | 145.28 | 163.19 | 136.58 | - | 151.03 | - |
| Net Assets Per Share (JPY) |  | 1,089.87 | 1,093.23 | 1,234.03 | $-$ | - | - |

## Costs and Expenses

| (JPY billion) | FY Ended March 2011 |  | FY Ending March 2012 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Results } \\ & \text { Through 3Q } \end{aligned}$ | Full Year Results | $\begin{gathered} \text { Results } \\ \text { Through 3Q } \end{gathered}$ | YoY Change | Revised Full Year <br> Forecasts <br> (announced on Oct 31) | YoY Change |
| R\&D Expense / <br> Content Prodcution Expense | 28.8 | 41.1 | 31.5 | +9.4\% | 47.1 | +14.6\% |
| Cap-ex | 12.1 | 19.6 | 27.8 | +129.8\% | 30.8 | +57.1\% |
| Depreciation | 11.3 | 15.9 | 10.7 | -5.3\% | 16.3 | +2.5\% |
| Advertising | 11.2 | 15.1 | 12.5 | +11.6\% | 20.4 | +35.1\% |

## Consolidated Balance Sheet

| (JPY billion) | Assets |  |  | [ Liabilities and Net Assets 】 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Account | Emidof Previous Fiscal Year | End of 3Q | Change | Account | Emidof Previoss Fiseal Year | End of 3Q | Change |
| Cash and Dep osits | 149.0 | 134.6 | -14.4 | Accounts Payable | 37.5 | 61.5 | +24.0 |
| Accounts Receivable | 56.4 | 116.1 | +59.7 | Corp orate Bond | 11.8 | 20.5 | +8.7 |
| Securities | 42.4 | 35.7 | -6.7 | Short Term Borrowings | 2.8 | 7.9 | +5.1 |
| Inventories | 36.3 | 43.8 | +7.5 | Other | 56.9 | 42.5 | -14.4 |
| Other | 31.4 | 26.6 | -4.8 |  |  |  |  |
|  |  |  |  | Total Current Liabilities | 109.0 | 132.4 | +23.4 |
| Total Current Assets | 315.5 | 356.8 | +41.3 | Corp orate Bond | 29.6 | 19.1 | -10.5 |
| Tangible Fixed Assets | 57.1 | 67.2 | +10.1 | Long Term Debt | 5.3 | 32.3 | +27.0 |
| Intangible Fixed Assets | 22.7 | 24.5 | +1.8 | Other | 29.2 | 32.9 | +3.7 |
| Investment Securities | 44.1 | 63.6 | +19.5 |  |  |  |  |
| Other | 19.1 | 17.3 | -1.8 | Total Noncurrent Liabilities | 64.1 | 84.3 | +20.2 |
|  |  |  |  | Total Liabilities | 173.1 | 216.7 | +43.6 |
|  |  |  |  | Shareholders Equity | 289.0 | 312.4 | +23.4 |
|  |  |  |  | Total accumulated other comprehensive income | -13.8 | -2.5 | +11.3 |
|  |  |  |  | Warrants | 0.4 | 0.8 | +0.4 |
|  |  |  |  | Minority Interest | 9.8 | 2.0 | -7.8 |
|  |  |  |  |  |  |  |  |
| Total Noncurrent Assets | 143.0 | 172.6 | +29.6 | Total Net Assets | 285.4 | 312.7 | +27.3 |
| Total Assets | 458.6 | 529.4 | +70.8 | Total Liabilities and Net Assets | 458.6 | 529.4 | +70.8 |

## Summary of Results Through 3Q

Current Assets: Up 41.3 billion yen, primarily to the increase of accounts receivable etc.

- Non Current Assets: Up 29.6 billion yen, primarily to the increase of the value of the investment securities etc.
$\Rightarrow$ Total Assets : 529.4 billion yen increased by 70.8 billion yen
- Current ratio: 269.5\% (-19.9 pt)

Equity ratio: $58.5 \%$ (-1.5pt)

| (JPY billion) | End of Previous <br> Fiscal Year | End of 3Q | Difference |
| :--- | ---: | ---: | ---: |
| Total assets | 458.6 | 529.4 | +70.8 |
| Net assets | 285.4 | 312.7 | +27.3 |
| Equity ratio | $60.0 \%$ | $58.5 \%$ | $-1.5 p t$ |
| Current ratio | $289.4 \%$ | $269.5 \%$ | $-19.9 p t$ |


| (JPY billion) | FY Ended March 2011 |  | FY Ending March 2012 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results <br> Through 3Q | Full Year Results | Results Through 3Q | YoY Change | Revised Full Year <br> Forecasts (amnounced on Oct 31) | YoY Change |
| Net Sales | 167.9 | 212.0 | 177.5 | +5.7\% | 237.0 | +11.8\% |
| Pachislot | 84.1 | 94.9 | 83.4 | -0.8\% | 107.3 | +13.1\% |
| Pachinko | 81.2 | 113.9 | 89.7 | +10.5\% | 124.2 | +9.0\% |
| Other | 2.6 | 3.2 | 4.4 | +69.2\% | 5.5 | +71.9\% |
| Operating Income | 54.6 | 64.2 | 67.4 | +23.4\% | 76.0 | +18.4\% |
| Operating Income Margin | 32.5\% | 30.3\% | 38.0\% | +5.5pt | 32.1\% | +1.8pt |
| Unit Sales (Pachislot) | 268,470 | 302,270 | 228,646 | -14.8\% | 310,000 | +2.6\% |
| Unit Sales (Pachinko) | 241,374 | 343,188 | 287,722 | +19.2\% | 400,000 | +16.6\% |


| Summary of Results Through 3Q |  | Full Year Forecast |  |
| :---: | :---: | :---: | :---: |
|  | - Year-on-year, sales and profits increased <br> - Profit ratio improved due to sales of the major title and reuse of components. | O d d U | - Construction of new factory and new logistics center of Sammy Corporation $\Rightarrow$ Starts in October 2011, and commence operations in September 2012 |
|  | - Unit sales decreased year-on-year <br> - Strong sales of Sammy "Pachislot Hokuto no Ken" |  | Major title to be sold $\Rightarrow$ Rodeo "Monster Hunter" (March) |
| O | - Unit sales increased year-on-year <br> - Launched several mainstay titles $\Rightarrow$ Sammy "Pachinko SOUTEN-NO-KEN" TAIYO ELEC "CR Ryu ga Gotoku Kenzan!" | \% | Several titles to be sold <br> $\Rightarrow$ Sammy "Pachinko CR Nogaremono Orin2" (February), <br> "Pachinko CR Momotaro Dentetsu" (March) |

## Segment Results: Pachislot

Shipment Data / Pachislot
*Number of titles reflects products which begin sales in the period

| Pachislot | FY Ended March 2011 |  | FY Ending March 2012 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Results Through 3Q | Full Year Results | $\begin{aligned} & \text { Results } \\ & \text { Through 3Q } \end{aligned}$ | $\begin{gathered} \text { Revised Full Year } \\ \text { Forecasts } \\ \text { (announced on Oct 31) } \end{gathered}$ |
| 5 Sammy | 3titles | 5titles | 3titles |  |
|  | 118,448units | 144,884units | 193,323units |  |
| BDDED | 2titles | 3titles | 2titles |  |
|  | 113,731units | 120,719units | 25,608units |  |
| OTAIYO ELEC | 1title | 2titles | 2titles |  |
|  | 36,291units | 36,667units | 9,715units |  |
| Total | 6titles | 10titles | 7titles |  |
|  | 268,470units | 302,270units | 228,646units | 310,000units |

Major Title / Pachislot

| Brand | Title | Total Sales | Installed from |
| :---: | :---: | :---: | :---: |
| SamIII | Pachislot Hokuto No Ken | 169,188Units | December |

## Segment Results: Pachinko

Shipment data / Pachinko
*Number of titles reflects products which begin sales in the period

| Pachinko | FY Ended March 2011 |  | FY Ending March 2012 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Results Through 3Q | Full Year Results | Results Through 3 Q | $\begin{array}{\|c\|} \hline \text { Revised Full Year } \\ \text { Forecasts } \\ \text { (announced on Oct 31) } \end{array}$ |
| S Sammy | 9titles | 9titles | 6 titles |  |
|  | 212,625units | 297,411units | 235,425units |  |
| \%TAIYO ELEC | 2titles | 3titles | 5titles | - |
|  | 28,749units | 45,777units | 52,297units | - |
| Total | 11titles | 12titles | 11titles | - |
|  | 241,374units | 343,188units | 287,722units | 400,000units |
| Board + Frame | 175,851units | 245,442units | 155,637 units | - |
| Board | 65,523units | 97,746units | 132,085units | - |

Major Titles / Pachinko

| Brand | Title | Total sales | Installed from |
| :---: | :--- | :---: | :---: |
| Sammy | Pachinko SOUTEN-NO-KEN | 62,370 Units | November |
| TAIYO ELEC | CR Ryu ga Gotoku Kenzan! | 22,698 Units | December |
| Sammy | CR Rokudenashi BLUES | 18,900 Units | October |


"Pachinko SOUTEN-NO-KEN"
(Sammy)
© Tetsuo Hara\&Buronson 2001,Approved No.YDG-102 ©Sammy

"CR Ryu ga Gotoku Kenzan!" (TAIYO ELEC)
©SEGA ©TAIYO ELEC

## 【MEMO】

| (JPY billion) | FY Ended March 2011 |  | FY Ending March 2012 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results Through 3Q | Full Year Results | Results <br> Through 3Q | $\begin{gathered} \text { Yoy } \\ \text { Change } \end{gathered}$ | Revised Full Year <br> Forecasts (announced on Oct 31) | YoY Change |
| Net Sales | 38.4 | 47.2 | 34.0 | -11.5\% | 52.0 | +10.2\% |
| Domestic | 35.4 | 42.7 | 30.3 | -14.4\% | - | - |
| Overseas | 3.0 | 4.5 | 3.7 | +23.3\% | - | - |
| Operating Income | 8.4 | 7.3 | 5.0 | -40.5\% | 5.5 | -24.7\% |
| Operating Income Margin | 21.9\% | 15.5\% | 14.7\% | -7.2pt | 10.6\% | -4.9pt |
| R\&D expense / <br> Content Production Expense | 6.4 | 9.1 | 6.6 | +3.1\% | - | - |



## Summary of Results Through 3Q

## Full Year Forecast

- Sales and profit decreased year-on-year
- Solid sales of mainstay title "StarHorse3 Season I A NEW LEGEND BEGINS." (3Q)
Strong distribution of earnings due to utilization of revenue sharing model of several titles

| Full Year' Forecast |
| :---: |
|  |
| Continue sales (shipping) of the "StarHorse3 Season |
| I A NEW LEGEND BEGINS." |
| Continuous contribution of earnings due to |
| utilization of revenue sharing model |

## Major Titles

| Titte |  | Sales |
| :--- | :---: | :---: |
| StarHorse3 Season I A NEW LEGEND BEGINS. | Medal Game | 3.3 billion Yen |
| WORLD CLUB Champion Football Intercontinental Clubs Series | Trading Card Game | 3.1 billion Yen |
| SEGA NETWORK MAHJONG MJ5 | Video Game | 2.7 billion Yen |

*Sales figures include consumable sales such as trading cards.

"StarHorse3 Season I A NEW LEGEND BEGINS."

| (JPY billion) |  | FY Ended March 2011 |  | FY Ending March 2012 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { Results } \\ \text { Through 3Q } \end{gathered}$ | Full Year Results | Results Through 3Q | YoY Change | Revised Full Year Forecasts (announced on Oct 31) | YoY Change |
| Net Sales |  | 34.5 | 45.6 | 33.9 | -1.7\% | 44.0 | -3.5\% |
|  | (Overseas) | 2.2 | 3.1 | 0.6 | -72.7\% | - |  |
| Operating Income |  | 0.8 | 0.3 | 1.2 | +50.0\% | -0.1 |  |
| Operating Income Margin |  | 2.3\% | 0.7\% | 3.5\% | +1.2pt | - |  |
| SEGA Same Store Sales Comparisons |  | 100.5\% | 99.3\% | 100.5\% | - | - |  |
| Domestic Facilities* |  | 252 facilities | 249facilities | 247facilities |  | - |  |
| SEGA | Opened | 2 facilities | 2 facilities | 3facilities |  |  |  |
|  | Closed | 9 facilities | 13facilities | 5 facilities |  |  |  |
|  | Total | 210 facilities | 206facilities | 204facilities | - | - | - |
| Other | Opened | 2 facilities | 4facilities | 2 facilities |  |  |  |
|  | Closed | 3 facilities | 4facilities | 1facility |  |  |  |
|  | Total* | 42 facilities | 43facilities | 43facilities | - | - |  |
| Overseas Facilities |  | 11 facilities | 10facilities | 3facilities | - | - | - |
| Cap-ex |  | 4.7 | 7.7 | 5.9 | +25.5\% | - | - |
| Depreciation |  | 4.3 | 6.1 | 3.9 | -9.3\% | - |  |

* 1 facility has decreased compared to the previously released number as a result of changing counting rules for "Other" facilities in 1Q
*The kids card game business, which had been included in the Amusement Center Operations segment, was transferred to the Amusement Machine Sales segment starting from the fiscal year ended March 31 , 2011.


## Summary of Results Through 3Q

Decreased sales year-on-year, but operating income increased due to efforts to reinforce management capabilities
SEGA domestic same-store sales: 3Q Results 100.5\%
(Oct:98.8\%, Nov: 98.6\%, Dec :99.2\%, 2Q results:101.2\%)
Domestic Facilities : End of 3Q 247 (Openings : 5, Closures : 6)

## Full Year Forecast

SEGA domestic same store sales comparisons: aim for $100 \%$ in full year
$\Rightarrow$ Steadfast policy to strengthen operations at each amusement center
$\Rightarrow$ Maximize impact of installing major and mainstay titles

SEGA Domestic Facilities Same Store Sales Comps / Domestic Facilities Number Transition


FY Ended March
2011 Results

FY Ending March 2012
3Q Results

## Segment Results : Consumer Business

| (JPY billion) |  | FY Ended March 2011 |  | FY Ending March 2012 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Results Through 3Q | Full Year Results | Results Through 3Q | YoY Change | Revised Full Year Forecasts (announced on Oct 31) | YoY Change |
|  | Net Sales | 66.9 | 88.8 | 63.5 | -5.1\% | 104.0 | +17.1\% |
| Gan | e Contents | 50.3 | 67.1 | 49.0 | -2.6\% |  | - |
| Toy |  | 10.1 | 12.0 | 7.6 | -24.8\% |  | - |
| Ani | mation | 7.7 | 10.9 | 7.0 | -9.1\% | - | - |
| Oth | / Elimination | -1.2 | -1.2 | -0.1 |  | - | - |
|  | erating Income | 2.8 | 1.9 | -5.5 |  | 1.5 | -21.1\% |
|  | Operating Income Margin | 4.2\% | 2.1\% |  |  | 1.4\% | -0.7pt |
| Units | Sales (Thousands) | 13,630 | 18,710 | 12,600 | -7.6\% | 20,000 | +6.9\% |
| Conten | \& D expense / <br> Production Expense | 11.9 | 18.1 | 14.1 | +18.5\% |  |  |
| Summary of Results Through 3Q |  |  |  | Full Year Forecast |  |  |  |
| Overall | - Decreased sales year-on-year and posted operating losses |  |  | Planning to launch multiple titles <br> $\Rightarrow$ "Mario \& Sonic at the London 2012 Olympic Games ${ }^{\text {TM } " ~(3 D S / F e b r u a r y) ~}$ <br> "Binary Domain" (PS3, Xbox360/February) <br> Planned introduction of several titles for social gaming <br> $\Rightarrow$ "SANGOKUSHI CONQUEST" (iOS/February), <br> "Ryu ga Gotoku Kizuna" (GREE/Spring 2012), <br> "KINGDOM CONQUEST HEAVEN" (Mobage/February) <br> Pachinko and Pachislot game compatibility for smartphones |  |  |  |
| Game <br> Contents | - Game software sales performed at a lower level year-on-year <br> - Sold number of mainstay titles <br> - "Kingdom Conquest" $\Rightarrow$ Achieved more than 2 million downloads worldwide (as of end of December) <br> Began delivering for the Android. <br> - Acquired game development company, "Three Rings Design, Inc." |  |  |  |  |  |  |
| Toy | - Solid sales of mainstay product "Anpanman" and "Jewelpod" but overall domestic and overseas sales of other products slumped |  |  | - Focus on sales of mainstay products such as "Anpanman", "Jewelpod" etc |  |  |  |
| Animation | $\begin{aligned} & \text { Licensing revenue from "Anpanman" and "CARDFIGHT!! } \\ & \text { VANGUARD" was solid } \end{aligned}$ |  |  | - Production of new TV series / Efforts to reduce production expenses |  |  |  |

## Segment Results : Consumer Business

Sales Results (Home video game software)
*Number of titles reflects products which begin sales in the period (Number of titles by platform is based on SKU)

| Breakdown by Region | FY Ended March 2011 |  |  |  | FY Ending March 2012 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results through 3Q |  | Full Year Results |  | Results through 3Q |  | Revised Full Year Forecasts (announced on Oct 31) |  |
|  | \# of titles (SKU) | Unit Sales <br> (Thousands) | \# of titles (SKU) | Unit Sales (Thousands) | \# of titles (SKU) | Unit Sales (Thousands) | \# of titles (SKU) | Unit Sales (Thousands) |
| Japan / Other | 12 (14) | 1,900 | 15 (17) | 2,630 | 9 (16) | 1,830 |  | - |
| US | 11 (19) | 5,770 | 16 (24) | 7,830 | 11 (23) | 4,390 |  | - |
| Europe | 14 (23) | 5,950 | 20 (30) | 8,230 | 12 (27) | 6,370 |  | - |
| Total | 37 (56) | 13,630 | 51 (71) | 18,710 | 32 (66) | 12,600 |  | 20,000 |


| Breakdown by Platform | FY Ended March 2011 |  |  |  | FY Ending March 2012 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results through 3Q |  | Full Year Results |  | Results through 3Q |  | Revised Full Year Forecasts (announced on Oct 31) |  |
|  | $\begin{gathered} \text { \# of titles } \\ \text { (SKU) } \end{gathered}$ | Unit Sales <br> (Thousands) | \# of titles (SKU) | Unit Sales <br> (Thousands) | $\begin{gathered} \text { \# of titles } \\ \text { (SKU) } \end{gathered}$ | Unit Sales <br> (Thousands) | \# of titles (SKU) | Unit Sales <br> (Thousands) |
| PS3 | 7 | 1,130 | 9 | 1,350 | 13 | 1,920 | - | - |
| Wii | 9 | 1,420 | 9 | 1,600 | 11 | 2,810 | - | - |
| Xbox 360 | 11 | 1,480 | 13 | 1,780 | 13 | 1,300 | - | - |
| NDS | 9 | 1,340 | 9 | 1,590 | 7 | 340 | - | - |
| 3DS | - | - | 3 | 360 | 13 | 620 | - | - |
| PSP | 11 | 1,440 | 13 | 2,030 | 5 | 710 | - | - |
| PSV | - | - | - | - | 1 | 10 | - | - |
| PC | 9 | 870 | 15 | 1,620 | 3 | 700 | - | - |
| Catalogue | - | 5,910 | - | 8,340 | - | 4,140 | - | - |
| Total | 56 | 13,630 | 71 | 18,710 | 66 | 12,600 | - | 20,000 |

Major Titles / Home Video Game Software

| Title (Region) | Platform | Sales Results <br> (thousand units) | Sold From |
| :--- | :---: | :---: | :---: |
| Mario \& Sonic at the London 2012 Olympic <br> Games ${ }^{\text {TM }}$ (Europe / US) | Wii | 2,390 | November |
| Sonic Generations (Japan / Europe / US) | PS3, Xbox360, <br> 3DS, PC | $\mathbf{1 , 6 3 0}$ | EU/US : November <br> Japan : December |
| HATSUNE MIKU -Project DIVA- extend (Japan) | PSP | 290 | November |


"Mario \& Sonic at the London 2012 Olympic Games ${ }^{\text {TM } " ~}$
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"Sonic Generations"
©SEGA

## Segment Results : Consumer Business

```
Major Titles / Other Game Contents
```

| Titles | Platform | Time of release and service starts |  |
| :---: | :---: | :---: | :---: |
| Kingdom Conquest | Download <br> (Charging for specific items) | iOS, Android | iOS : Previous Fiscal Year <br> Android : December |
| Ryu ga Gotoku Mobile for GREE | SNS | GREE | Previous Fiscal Year |

Registered Users for "777Town" / Other Game Contents

| Title |  | Registered Users <br> (in thousands) |
| :---: | :---: | :---: |
| Sammy 777 Town | Mobile Phones | 650 |
| 777 Town.net | PC | 160 |


"Kingdom Conquest"

## Appendix

Pachislot Installed Base / Unit Sales / Market Scale

|  | 2005 | 2006 | 2007 | 2008 | 2009 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Number of Pachislot Machines installed (Units) | $1,936,470$ | $2,003,482$ | $1,635,860$ | $1,448,773$ | $1,347,176$ |
| Number of Pachislot Machines sold annually (Units) | $1,390,492$ |  |  |  |  |
| Pachislot Machine Market Size (JPY Million) | $1,786,292$ | $1,647,759$ | $1,744,308$ | 913,094 | 766,094 |

## Pachinko Installed Base / Unit Sales / Market Scale

|  | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Number of Pachinko Machines installed (Units) | $2,960,939$ | $2,932,952$ | $2,954,386$ | $3,076,421$ | $3,158,799$ | $3,163,650$ |
| Number of Pachinko Machines sold annually (Units) | $4,047,999$ | $3,837,960$ | $3,173,725$ | $3,339,146$ | $3,332,984$ | $2,900,286$ |
| Pachinko Machine Market Size (JPY Million) | 869,940 | 898,646 | 868,623 | 921,338 | 985,227 | 886,914 |

## Pachinko Pachislot Market Installed Base / Unit Sales / Market Scale

|  | 2005 | 2006 | $\mathbf{2 0 0 7}$ | 2008 | 2009 | 2010 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Number of Machines installed (Units) | $4,897,409$ | $4,936,434$ | $4,590,246$ | $4,525,194$ | $4,505,975$ | $4,554,142$ |
| Number of Machines sold annually (Units) | $5,834,291$ | $5,485,719$ | $4,918,033$ | $4,252,240$ | $4,099,078$ | $3,880,080$ |
| Total Machine Market Size (JPY Million) | $1,406,479$ | $1,389,605$ | $1,371,124$ | $1,169,198$ | $1,211,087$ | $1,173,614$ |


|  | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Number of Pachinko Halls | 15,165 | 14,674 | 13,585 | 12,937 | 12,652 | 12,479 |
| Number of Halls with pachinko and pachislot machines installed | 13,163 | 12,588 | 12,039 | 11,800 | 11,722 | 11,576 |
| Number of Halls with only pachislot machines installed | 2,002 | 2,086 | 1,546 | 1,137 | 930 | 903 |

*Number of pachinko halls with pachinko machines installed includes halls that combine installations of pachinko machines, pachislot machines.

Share of Annual Pachislot Machine Sales

|  | 2007 |  |  | 2008 |  |  | 2009 |  |  | 2010 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Rank | Manufacturer | Units Sold | Share | Manufacturer | Units Sold | Share | Manufacturer | Units Sold | Share | Manufacturer | Units Sold | Share |
| 1 | Sammy | 380,688 | 21.8\% | Y Company | 172,000 | 18.8\% | Sammy | 162,932 | 21.3\% | Sammy | 302,270 | 30.9\% |
| 2 | U Company | 192,000 | 11.0\% | S Company | 133,714 | 14.6\% | S Company | 104,266 | 13.6\% | D Company | 117,000 | 11.9\% |
| 3 | S Company | 169,239 | 9.7\% | Sammy | 123,286 | 13.5\% | U Company | 100,000 | 13.1\% | S Company | 116,424 | 11.9\% |
| 4 | D Company | 152,000 | 8.7\% | H Company | 68,000 | 7.5\% | Y Company | 73,000 | 9.5\% | H Company | 111,000 | 11.3\% |
| 5 | Y Company | 152,000 | 8.7\% | K Company | 59,000 | 6.5\% | K Company | 60,000 | 7.8\% | U Company | 103,000 | 10.5\% |

Share of Annual Pachinko Machine Sales

|  | 2007 |  |  | 2008 |  |  | 2008 |  |  | 2009 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Rank | Manufacturer | Units Sold | Share | Manufacturer | Units Sold | Share | Manufacturer | Units Sold | Share | Manufacturer | Units Sold | Share |
| 1 | S Company | 820,000 | 25.8\% | S Company | 810,000 | 24.3\% | S Company | 600,000 | 18.0\% | S Company | 653,000 | 22.5\% |
| 2 | S Company | 725,819 | 22.9\% | S Company | 451,941 | 13.5\% | S Company | 572,464 | 17.2\% | S Company | 424,533 | 14.6\% |
| 3 | K Company | 510,000 | 16.1\% | Sammy | 391,831 | 11.7\% | K Company | 426,000 | 12.8\% | Sammy | 343,188 | 11.8\% |
| 4 | N Company | 204,000 | 6.4\% | N Company | 349,000 | 10.5\% | N Company | 395,000 | 11.9\% | K Company | 322,000 | 11.1\% |
| 5 | D Company | 168,000 | 5.3\% | K Company | 340,000 | 10.2\% | Sammy | 360,171 | 10.8\% | N Company | 296,000 | 10.2\% |
|  | Sammy | 108,184 | 3.4\% |  |  |  |  |  |  |  |  |  |

Amusement Machine and Amusement Center Operations Markets Scale

|  | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Amusement Machines Net Sales | 199.2 | 223.3 | 219.0 | 196.1 | 169.6 | 173.1 |
| Amusement Facilities Operations Net Sales | 682.4 | 702.8 | 678.0 | 573.1 | 504.2 | 495.7 |
| Market Size of Amusement | 881.6 | 926.2 | 897.0 | 769.2 | 673.8 | 668.8 |


|  | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Number of Amusement Facilities (Facilities) | 9,515 | 9,091 | 8,652 | 8,137 | 7,662 | 7,137 |
| Number of Amusement Machine units installed (Units) | 445,025 | 460,031 | 474,808 | 486,582 | 484,804 | 473,601 |
| Number of Amusement Machine units installed per center (Units) | 46.8 | 50.6 | 54.9 | 59.8 | 63.3 | 66.4 |

Source: JAIA, National Police Agency

## Home Video Game Market Scale

(JPY billion)

|  |  | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Software shipment |  | 487.1 | 674.1 | 848.6 | $1,024.3$ | 758.6 | 670.5 |
| Hardware shipment |  | 872.7 | 958.1 | $2,087.7$ | $1,908.3$ | $1,490.8$ | $1,126.9$ |
|  | Total Home Video Game Market Scale | $1,359.8$ | $1,632.2$ | $2,936.3$ | $2,932.6$ | $2,249.4$ | $1,797.4$ |

Source: 2011CESA Games White Paper

## Past Operating Results

From FY Ended March 2008 to 1Q FY Ending March 2012
*Number of titles reflects products which begin sales in the period (Numbers shown in parentheses are based on SKU)

* The data in this page can be downloaded from following URL. (http://www.segasammy.co.jp/english/ir/library/pdf/settlement/2012/e 201203 3qtransition.xls)

| (JPY billion) |  | FY Ended March 2008 | FY Ended March 2009 | FY Ended March 2010 | FY Ended <br> March 2011 |  |  |  | FY Ending <br> March 2012 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Full Year Results | Full Year Results | Full Year <br> Results | Results Through 1Q | Results Through 2Q | Results Through 3Q | Full Year Results | Results Through 1Q | Results Through 2Q | Results Through 3Q |
|  | Net Sales | 458.9 | 429.1 | 384.6 | 91.3 | 217.8 | 310.1 | 396.7 | 65.3 | 152.6 | 311.6 |
|  | Pachislot and Pachinko Machines | 145.5 | 161.6 | 160.3 | 48.9 | 134.2 | 167.9 | 212.0 | 29.9 | 74.8 | 177.5 |
|  | Amusement Machines Sales | 71.0 | 61.9 | 45.1 | 9.7 | 19.6 | 38.4 | 47.2 | 7.6 | 19.3 | 34.0 |
|  | Amusement Center Operations | 91.2 | 71.3 | 54.7 | 11.1 | 23.6 | 34.5 | 45.6 | 10.9 | 23.2 | 33.9 |
|  | Consumer Business | 141.7 | 131.3 | 121.5 | 20.7 | 38.7 | 66.9 | 88.8 | 16.0 | 33.4 | 63.5 |
|  | Other | 9.3 | 2.9 | 2.8 | 0.7 | 1.5 | 2.2 | 2.8 | 0.7 | 1.6 | 2.4 |
|  | Operating Income | -5.8 | 8.3 | 36.7 | 14.9 | 46.8 | 62.9 | 68.7 | 2.9 | 15.1 | 64.3 |
|  | Pachislot and Pachinko Machines | 8.4 | 14.5 | 29.5 | 15.1 | 47.6 | 54.6 | 64.2 | 7.1 | 20.6 | 67.4 |
|  | Amusement Machines Sales | 7.1 | 6.8 | 7.0 | 1.3 | 1.9 | 8.4 | 7.3 | 0.1 | 1.5 | 5.0 |
|  | Amusement Center Operations | -9.8 | -7.5 | -1.3 | 0.1 | 1.1 | 0.8 | 0.3 | 0.6 | 1.6 | 1.2 |
|  | Consumer Business | -5.9 | -0.9 | 6.3 | -0.6 | -1.3 | 2.8 | 1.9 | -3.8 | -6.0 | -5.5 |
|  | Other | 0.0 | 0.3 | 0.3 | 0.0 | 0.1 | 0.1 | 0.0 | 0.0 | 0.2 | 0.2 |
|  | Eliminations | -5.5 | -4.9 | -5.2 | -1.1 | -2.7 | -3.9 | -5.1 | -1.1 | -2.9 | -4.2 |
|  | Operating Margin |  | 1.9\% | 9.5\% | 16.3\% | 21.5\% | 20.3\% | 17.3\% | 4.4\% | 9.9\% | 20.6\% |
| Ordinary Income |  | -8.2 | 6.6 | 35.9 | 14.6 | 46.0 | 62.3 | 68.1 | 3.2 | 14.7 | 63.4 |
|  | Ordinary Income Margin |  | 1.5\% | 9.3\% | 16.0\% | 21.1\% | 20.1\% | 17.2\% | 4.9\% | 9.6\% | 20.3\% |
| Net Income |  | -52.4 | -22.8 | 20.2 | 7.0 | 24.3 | 36.8 | 41.5 | -2.2 | 3.9 | 34.3 |
|  | Net Income Margin |  |  | 5.3\% | 7.7\% | 11.2\% | 11.9\% | 10.5\% |  | 2.6\% | 11.0\% |
| R\&D expense / content production expense |  | 65.3 | 59.6 | 41.5 | 9.5 | 18.6 | 28.8 | 41.1 | 11.0 | 19.7 | 31.5 |
| Cap-ex |  | 50.4 | 26.6 | 16.1 | 3.3 | 6.5 | 12.1 | 19.6 | 4.4 | 9.4 | 27.8 |
| Depreciation |  | 45.6 | 26.6 | 17.1 | 3.4 | 7.3 | 11.3 | 15.9 | 2.9 | 6.4 | 10.7 |
| Advertising |  | 22.8 | 20.7 | 20.7 | 3.3 | 7.3 | 11.2 | 15.1 | 3.1 | 7.6 | 12.5 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| \# of pachislot titles |  | 22 titles | 19 titles | 12 titles | 2 titles | 4 titles | 6 titles | 10 titles | 1 title | 4 titles | 7 titles |
| Unit sales |  | 380,688 units | 123,286 units | 162,932 units | 109,621 units | 201,402 units | 268,470 units | 302,270 units | 7,633 units | 52,769 units | 228,646 units |
|  |  |  |  |  |  |  |  |  |  |  |  |
| \# of pachinko titles |  | 9 titles | 12 titles | 13 titles | 6 titles | 8 titles | 11 titles | 12 titles | 4 titles | 7 titles | 11 titles |
| Unit sales |  | 108,184 units | 391,831 units | 360,171 units | 49,240 units | 198,230 units | 241,374 units | 343,188 units | 82,394 units | 181,589 units | 287,722 units |
|  |  |  |  |  |  |  |  |  |  |  |  |
| SEGA Same Store Sales Comparisons |  | 89.0\% | 92.4\% | 91.7\% | 97.2\% | 99.9\% | 100.5\% | 99.3\% | 102.5\% | 101.2\% | 100.5\% |
| Domestic Facilities |  | 363 facilities | 322 facilities | 260 facilities | 255 facilities | 252 facilities | 252 facilities | 249 facilities | 248 facilities | 248 facilities | 247 facilities |
|  |  |  |  |  |  |  |  |  |  |  |  |
| \# of game software titles |  | 80 (138) | 78 (122) | 66 (105) | 7 (19) | 20 (33) | 37 (56) | 51 (71) | 9 (21) | 16 (36) | 32 (66) |
| Sales (Thousand units) |  | 26,990 | 29,470 | 26,750 | 3,290 | 6,600 | 13,630 | 18,710 | 2,330 | 4,840 | 12,600 |

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