Meeting Material



Course of Action for SEGA Holdings Co., Ltd.



Newborn SEGA Group

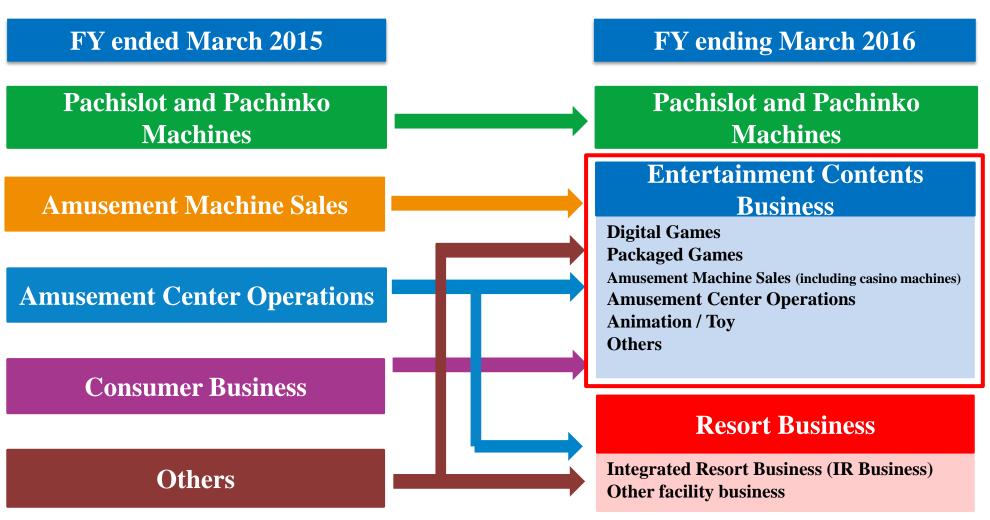
- <Common philosophy>
 - ·CREATION IS OUR LIFE
 - → Creation is not products or services themselves but is experiencing excitement offered through them
- <Backdrop of video-making>
 - •The video was made as a message to employees upon opening a new page of history going forward with pride in history SEGA has built over the years.

Image video of SEGA Group

Please see URL: https://www.youtube.com/watch?v=jdzYULyIdq8



Changes to Business Segment



Business Domain of Entertainment Contents Business



Entertainment Contents Business

SEGA HOLDINGS

Digital game Packaged game

Machine SEGA Interactive

Amusement Center

Animation / Toy

SEGA Games Sammy Networks Index DARTSLIVE
SEGA LOGISTICS SERVICE
SEGA SAMMY CREATION

Amusement

SEGA ENTERTAINMENT

SEGA TOYS TMS ENTERTAINMENT MARZA ANIMATION PLANET

Main Company of Digital Game Area		Main products, service		
Consumer Online	SEGA ® Games	Development and Operation of PC game ⇒"PHANTASY STAR ONLINE 2", "SEGA Network Mar-jang M		
SEGA Networks	SEGA NETWORKS	Development and Operation of game for smart device ⇒"Puyopuyo!! Quest", "Hortensia SAGA" etc		
Sammy Networks	Sammy NetWorks	Development and Operation of pachinko, pachislot game ⇒"777TOWN", "Moba 7" etc		
Index	index	Development, Distribution and Operation of digital contents ⇒"ACTIVITY JAPAN" etc		

Major Index for Digital Titles (Entire Digital Business)



		FY Ended March 2015			
		1Q Results	2Q Results	3Q Results	4Q Results
Domestic	Average MAU (Thousands, 3 months average) *1	6,690	5,750	5,510	5,430
	ARPMAU (JPY) *2	1,225	1,928	1,757	1,761
	Share of sales for top 3 titles №3	47.6%	52.8%	47.6%	45.4%
Accumulated Downloads (Thousands)	Domestic *4	48,560	55,430	61,740	68,020
	Overseas *4	81,980	118,890	138,010	160,000
	Total	130,540	174,320	199,740	228,020
Ratio of advertising exp	pense to net sales *5	12.6%	8.8%	7.1% 8.8	
Noah Pass KPI (Sega Networks)	Total number of users (Thousands) *6	51,930	58,960	82,600	94,730
	Average MAU (Thousands, 3 months average)	4,810	7,300	9,180	10,540
(Composition ratio of overseas sales)		9.4%	8.0%	6.3%	10.4%

Outlook for this fiscal year

- Significant increase in MAU on the 1 million scale with release of "MONSTER GEAR" and "Hortensia SAGA."
- → Further increase is expected going forward
- Share of sales to be on a declining trend due to increased number of hit titles
- Over 3 million DL have already been added due to releasing of "MONSTER GEAR" and "Hortensia SAGA"
- →Continuous increase due to further rushing out of titles
- Sonic Dash to surpass 100 million DL

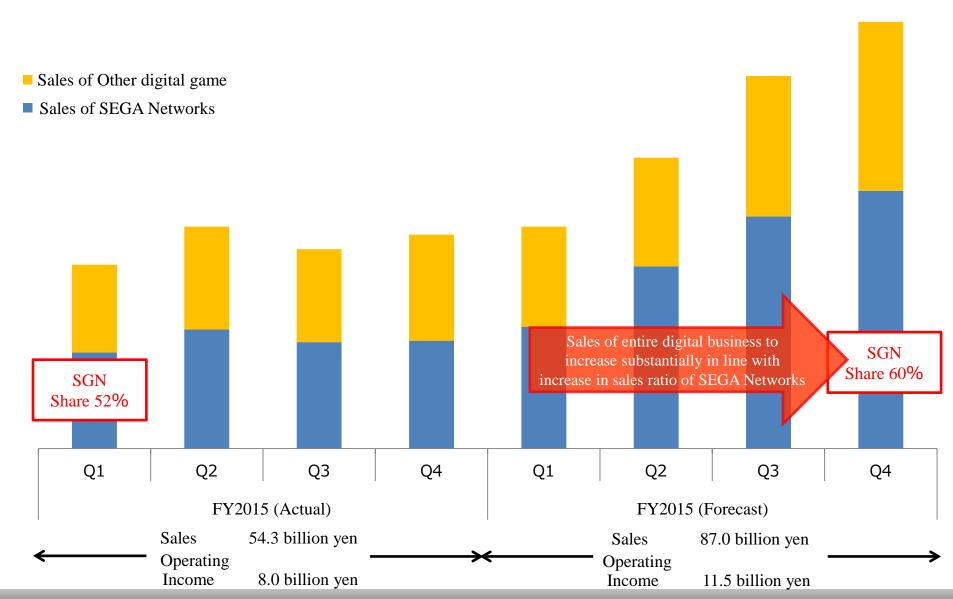
• Please refer to the separate section

Only free to play titles are covered for the calculation of average MAU, ARP MAU, Number of downloads. (Pay-to play models are not included.)

- *1 Average of MAU within each quarter
- *2 Calculated from dividing quarter digital sales (gross basis) by average MAU
- *3 Sales percentage for top 3 titles against total digital sales (gross basis) of each quarter
- *4 As of the last day of each quarter
- *5 Advertising expense percentage for total digital sales of each quarter
- *6 As of the last day of each quarter

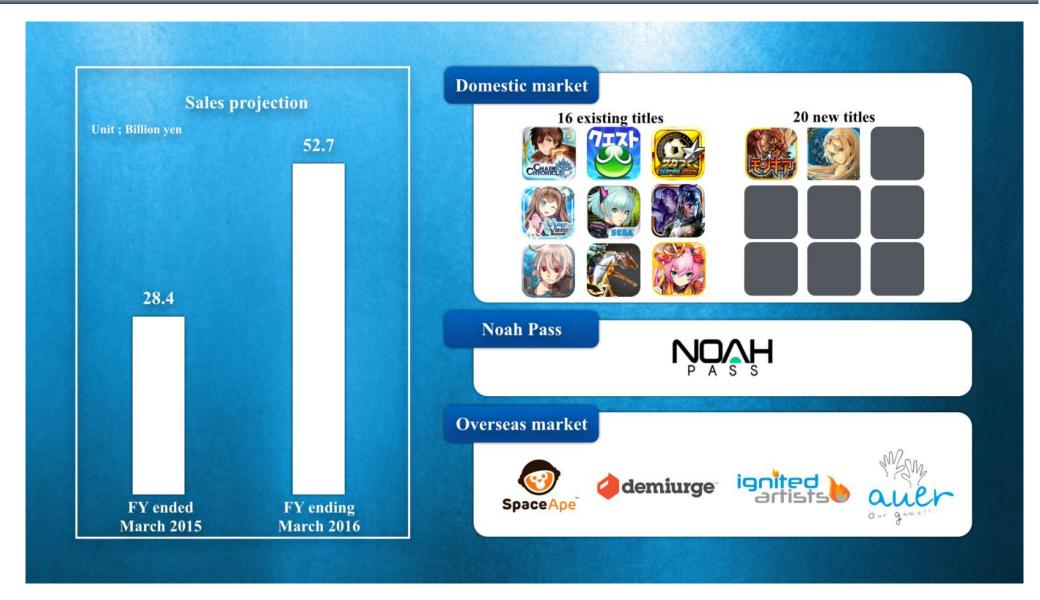
SEGA SAMMY HOLDINGS: Digital game Q-Q Gross Sales





SEGA Networks Company Fiscal Year Ending March 2016



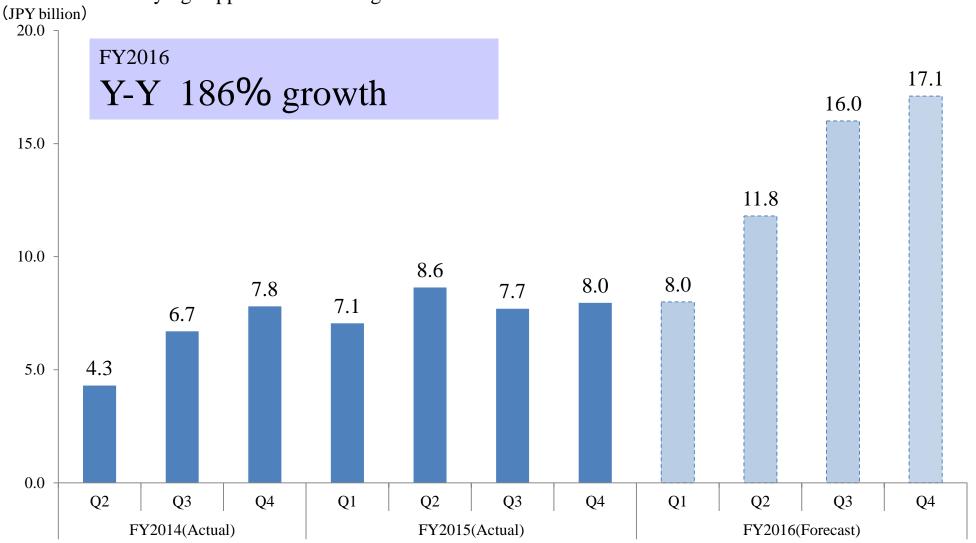


Forecast of this fiscal year

SEGA Networks: Q-Q Gross Sales



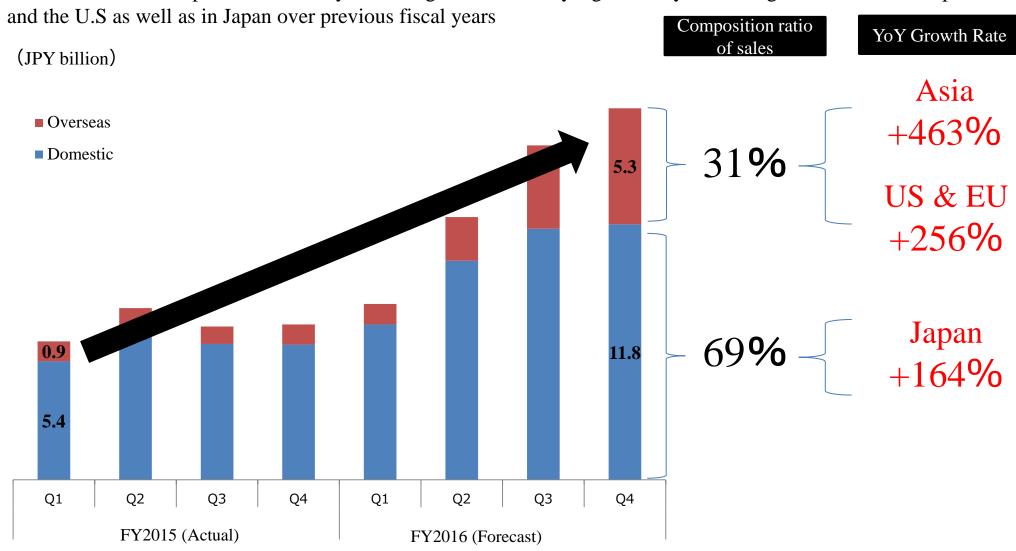
Significant growth is expected for fiscal year ending March 2016 with release of new titles in addition to underlying support from existing titles.



SEGA Networks: Growth in Overseas Sales



Increase in sales is expected for fiscal year ending March 2016 by significantly increasing sales in Asia, Europe



Domestic Market

Domestic Market Environment (1)



The level of titles in the TOP 50 sales ranking continues to rise along with expansion of the market size.

	2012	2013	2014	2015
Sales Ranking 1st -5th	50 million \sim 100 million yen	200 million \sim 1 billion yen	1 billion yen ~	2 billion yen ~
Sales Ranking 6th -10th	30 million ~ 40 million yen	100 million \sim 300 million yen	300 million \sim 500 million yen	600 million \sim 1 billion yen
Sales Ranking 11th -20th	10 million ~ 20 million yen	80 million \sim 100 million yen	100 million \sim 300 million yen	400 million \sim 600 million yen
Sales Ranking 21st -30th	\sim 10 million yen	60 million ~ 80 million yen	80 million \sim 100 million yen	300 million \sim 400 million yen

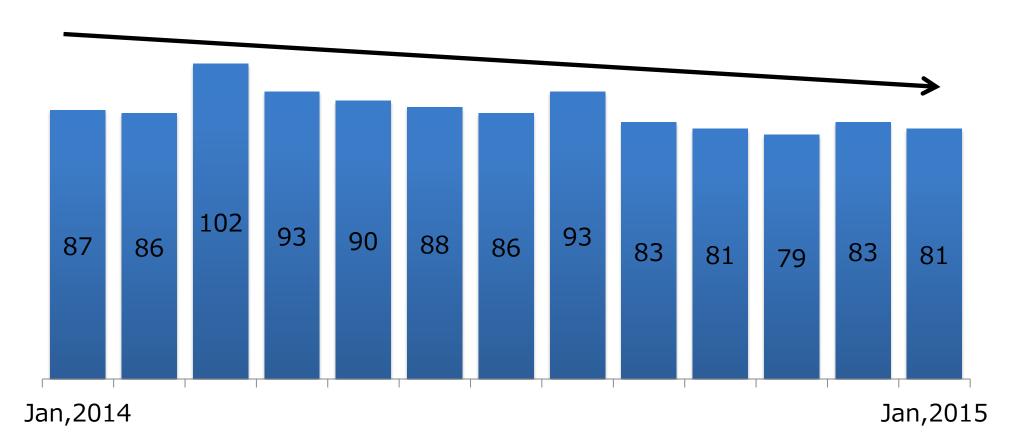
Source data: **metaps** @

Domestic Market Environment (2)



Growth in the number of downloads in the domestic market has been stagnant or on a declining trend for more than a year.

Units: Million of Downloads



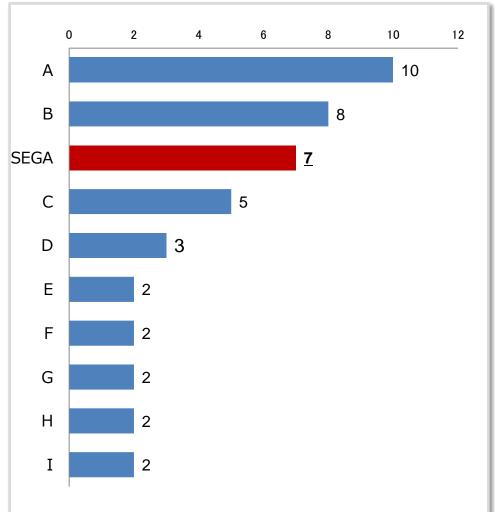
Source data: GameStyle Lab

Hit Rate (1) (Number of TOP 50 sales titles: May 2015)

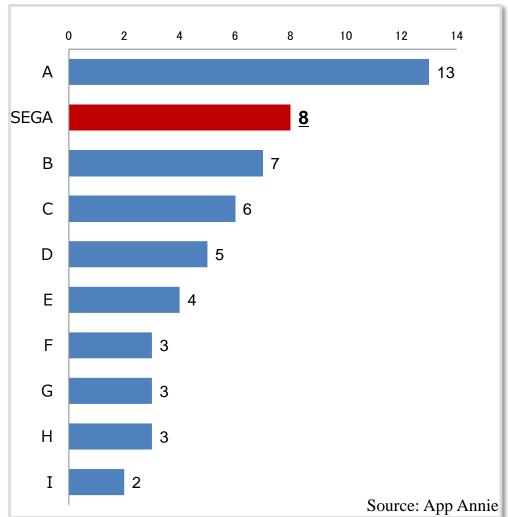


Multiple titles continue to be ranked in top 50 even in the market which has been intensifying.

Google play



App store



Hit Rate (2) Number of Hit Titles



- On top of already-solidified existing titles, addition of new hit titles has formed one of industry's deepest and most diversified lineup with 9 titles surpassing sales of 100 million yen, out of which 5 have recorded sales of over 500 million yen.
- Release of even more new titles in this fiscal year is expected to further solidify hit titles.

Big hits (Over 500 million yen /month)









Success

Hits (Over 100 million yen /month)









Likely to be hits (Over 50 million yen /month)









Failure

Stalling titles
(Over 30 million yen /month)





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Domestic Business Sales Plan for Current Fiscal Year



•Form a base with lineup of solidified existing titles as did in the previous fiscal year. (The plan conservatively expects a 20% decrease.)

•Further accumulate sales of the same size with about 20 new titles including "MONSTER GEAR" and "Hortensia SAGA." **CHAOS DRAGON** 2nd Half **XUCCESS HEAVEN** 10 titles Another 4 titles Existing Release of about 20 new titles Titles **Titles** MONSTER GEAR Hortensia SAGA Another 1 title Decrease of 20% year-on-year 1**Q** 2**Q** 3Q 4Q 1**Q** 2**Q** 4Q 3Q

FY2015

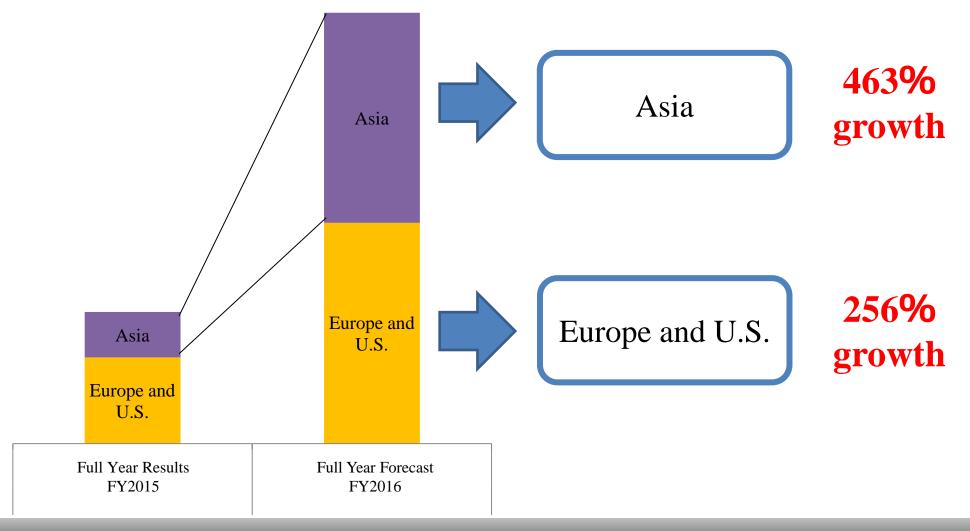
(Forecast)

FY2016

Overseas Market

SEGA Networks: Growth in Overseas Sales





Plans for Current Fiscal Year (1)



Europe and the U.S.

- •Focus on development by local development lines
- Implement localization of Japanese titles as needed

Publishing













- •New titles: 5
- •Existing titles: 7
- Localized titles: Developed as needed

Asia

- Thoroughly localize and proactively provide Japanese titles that have high affinity with Asia
- Also put forth efforts to develop completely new titles for local markets
- Further proactive investment in Asia is planned on top of for Auer Media & Entertainment Corporation, which is the publishing base in regions where traditional Chinese is used.





- Localization of Japanese titles
- International joint development of titles exclusively for overseas (Beijing SEGA)
- Original lines of local publishers

•New titles: 1

- •Existing titles: 7
- •Localized titles: 10

Plans for Current Fiscal Year (2)



Europe and the U.S.

- New titles are planned to be released sequentially in and after 2Q
- •Sales of existing titles to be kept around the same level as the previous fiscal year in line with making Demiurge Studios a wholly-owned subsidiary

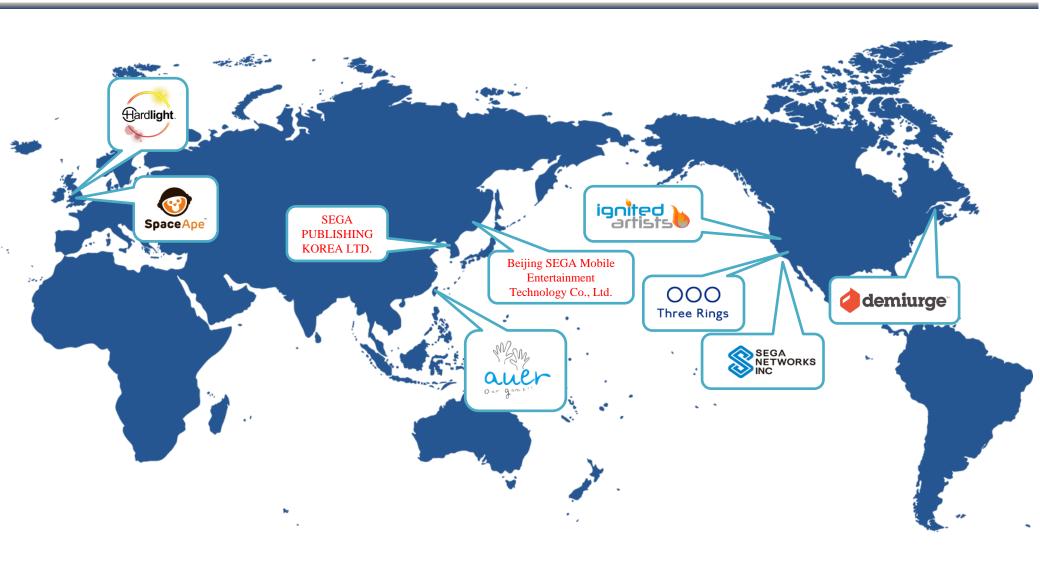
Asia

- •Localized titles are planned to be released in three Asian regions (regions using traditional Chinese, Hangeul, simplified Chinese) in and after 2Q
- •Original titles for local markets are planned to be released in 3Q to further expand sales
- In-house publishing ratio significantly increased from the previous fiscal year in tandem with the investment in Auer Media & Entertainment Corporation, and sales are to increase accordingly



Map of Overseas Bases







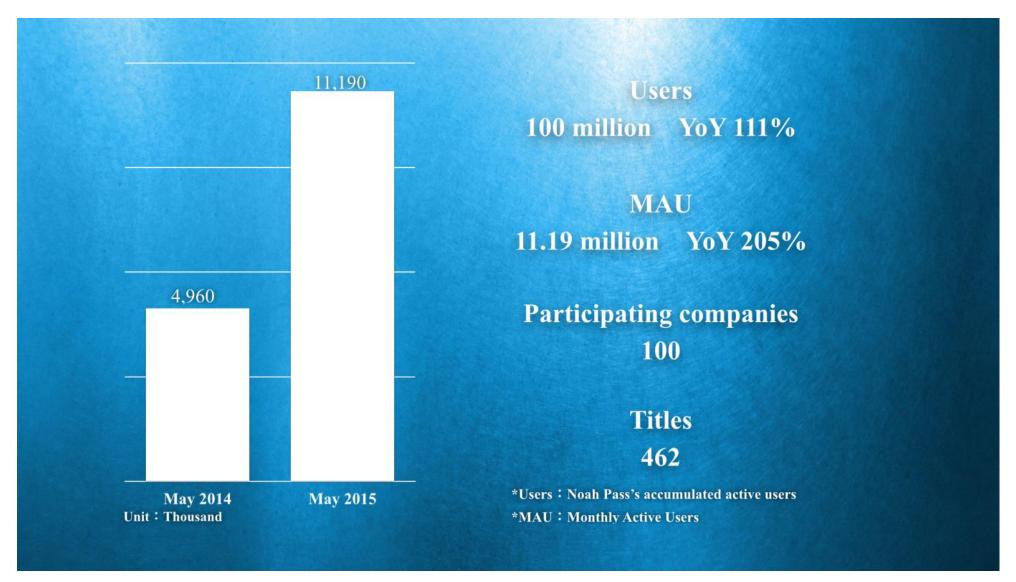
Major Index (1)





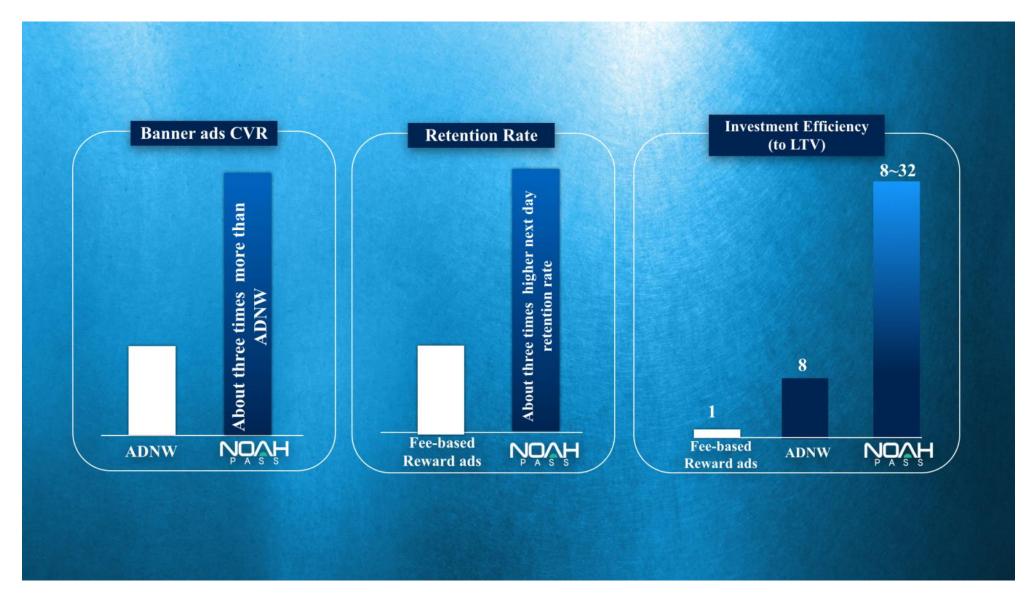
Major Index (2)





Major Index (3)





Three New Services Launched





Dashboard



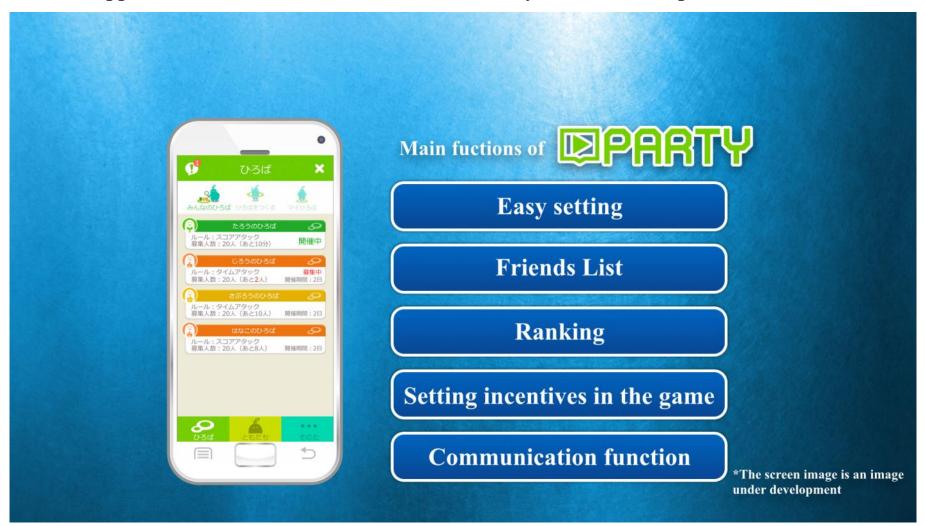
- •Initiative to evolve marketing activities of the entire industry into collective intelligence
- Possibility of becoming a BtoB platform that conducts matching with a new service



Party



- •Enable user-initiated event operations
- •Further support evolution of UGC, which continuously accelerates/expands







Propose new ways to play by enabling users to organise an event

Easy Introduction

✓ Implementing format is an SDK format

✓ Even changing designs is possible

Utilization of traffic

√ Taking advantage of Noah Pass user pool

✓ Available across apps by logging in with an email address

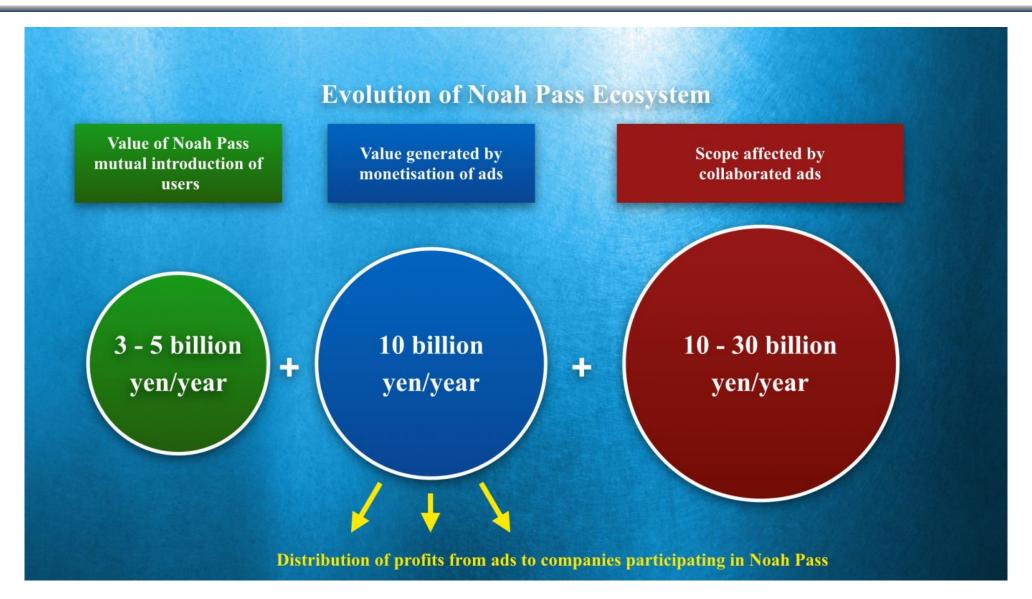
· Offered free

√ Free initial cost

✓ Free monthly cost

Monetization of Noah Pass (1)





Monetization of Noah Pass (2)



Introduction of partners of Noah Pass























