# FY Ending March 2016 1st Quarter Results Presentation



# August 3rd, 2015 SEGA SAMMY HOLDINGS INC.

#### [Disclaimer]

The contents of this material and comments made during the questions and answers etc of this briefing session are the judgment and projections of the Company's management based on currently available information.

These contents involve risk and uncertainty and the actual results may differ materially from these contents/comments.

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# **Consolidated Income Statements (Summary)**



#### **New Segment**

#### (JPY Billion) FY Ended March 2015 FY Ending March 2016 Results Results **Full Year** Results YoY Forecasts YoY **Full Year** YoY Through 2Q Results Through 1Q Through 1Q Change Through 2Q Change **Forecasts** Change +15% Sales 90.0 158.1 52.9 200.0 420.0 366.8 -41% +27% Pachislot and Pachinko Machines 47.2 61.1 152.1 7.6 -84% 94.5 +55% 167.0 +10% 39.9 90.3 199.6 98.5 Entertainment Contents 41.8 +5% +9% 235.0 +18%Resort 2.8 6.6 14.9 3.4 +21% 7.0 +6% 18.0 +21% -9.4 Operating Income 8.9 2.7 17.4 14.0 +419% 25.0 +44% Pachislot and Pachinko Machines 12.5 7.0 25.7 -6.722.0 +214%23.0 -11% Entertainment Contents -1.3 0.6 0.0 -0.7-2.5 11.5 Resort -0.7-2.3 -0.5-2.0 -3.5 Other / Elimination -1.4 -6.0 -1.3-3.5 -6.0 Operating Income Margin 9.9% 1.7% 4.7% 7.0% +5.3pt6.0% +1.3pt 9.6 -8.7 +438% +49% **Ordinary Income** 2.6 16.8 14.0 25.0 0.1 0.3 1.0 0.3 0.0 0.0 Extraordinary Gain 0.3 3.5 15.9 0.1 0.0 Extraordinary Loss 1.0 -8.4 Income before income taxes 9.4 -0.6 1.9 14.0 24.0 +1,163% Profit attributable to owners of parent 5.1 -2.8 -11.3 -7.9 11.0 19.0 Dividends per share (JPY) 20 40 20 40 Earnings per share (JPY) 21.18 -11.50 -46.70 -33.79 46.33 80.02 Net Assets per share (JPY) 1,398.21 1,384.25 1,336.54 1,286.88

#### (Reference) Former Segment

| JPY Billion)                                      | lion) FY Ended March 2015 |                       |                      |  |  |  |  |
|---|---------------------------|-----------------------|----------------------|--|--|--|--|
|   | Results<br>Through 1Q     | Results<br>Through 2Q | Full Year<br>Results |  |  |  |  |
| Net Sales   | 88.3                      | 154.2                 | 354.9                |  |  |  |  |
| Pachislot and Pachinko Machines                   | 47.4                      | 60.6                  | 149.1                |  |  |  |  |
| Amusement Machine Sales                           | 7.2                       | 18.0                  | 39.6                 |  |  |  |  |
| Amusement Center Operations                       | 9.6                       | 20.8                  | 41.4                 |  |  |  |  |
| Consumer Business                                 | 21.1                      | 48.2                  | 111.0                |  |  |  |  |
| Other   | 2.9                       | 6.4                   | 13.6                 |  |  |  |  |
| Operating Income                                  | 9.3                       | 3.4                   | 17.6                 |  |  |  |  |
| Pachislot and Pachinko Machines                   | 12.9                      | 7.3                   | 25.7                 |  |  |  |  |
| Amusement Machine Sales                           | -0.6                      | 0.1                   | -2.5                 |  |  |  |  |
| Amusement Center Operations                       | -0.4                      | -0.2                  | -0.9                 |  |  |  |  |
| Consumer Business                                 | -0.2                      | 0.9                   | 4.0                  |  |  |  |  |
| Other   | -0.6                      | -1.0                  | -2.0                 |  |  |  |  |
| Eliminations                                      | -1.5                      | -3.7                  | -6.5                 |  |  |  |  |
| Operating Income Margin                           | 10.5%                     | 2.2%                  | 5.0%                 |  |  |  |  |
| Ordinary Income                                   | 10.0                      | 3.3                   | 16.9                 |  |  |  |  |
| Extraordinary Gain                                | 0.1                       | 0.3                   | 1.0                  |  |  |  |  |
| Extraordinary Loss                                | 0.3                       | 3.5                   | 15.9                 |  |  |  |  |
| Income before income taxes and minority interests | 9.8                       | 0.0                   | 2.0                  |  |  |  |  |
| Net Income  | 5.5                       | -2.0                  | -11.2                |  |  |  |  |
| Dividends per share (JPY)                         | -                         | 20                    | 40                   |  |  |  |  |
| Earnings per share (JPY)                          | 22.66                     | -8.52                 | -46.22               |  |  |  |  |
| Net Assets per share (JPY)                        | 1,400.10                  | 1,387.64              | 1,337.46             |  |  |  |  |

<sup>\*</sup>Sales of new segment is changed to gross basis.

<sup>\*</sup>Basis for recording net sales was changed from shipment to delivery starting in FY ending March 2016.

<sup>\*</sup>In line with the change of accounting policy, contents of retroactive processing have been reflected on new segments since FY ended March 2015.

| ]                 | Net Sales/Profits<br>Other         | •Sales decreased year-on-year and recorded operating loss as there weren't any new pachislot titles released in the Pachislot and Pachinko Machines Business etc.   |
|-------------------|------------------------------------|---|
| ď                 | Pachislot and<br>Pachinko Machines | •Sales decreased year-on-year and loss was recorded due to lack of new pachislot titles released as well as decrease in unit sales of pachinko machines despite release of several new titles including "Pachinko CR Aura Battler Dunbine" and "Dejihane CR Bakemonogatari series". |
| Segment breakdown | Entertainment Contents Business    | •Because of increase from Amusement machine sales area and Amusement Center operations area remained stable, year-on-year sales increased and loss decreased.   |
| Segme             | Resort Business                    | <ul> <li>Sales increased year-on-year and loss decreased</li> <li>In domestic resort facilities, "Phoenix Seagaia Resort" etc remained stable.</li> </ul>   |

# **Major Business Measures**



(announced on June 9, 2015)

■ Issuance of Straight Corporate Bonds

# **SEGA SAMMY HOLDINGS INC. Fourth Unsecured Straight Bond** (with inter-bond pari passu clause)>

| Total value of bond        | 10 billion yen   |
|----------------------------|------------------|
| Interest rate              | 0.567% per annum |
| Term and redemption method | 5 years          |
| Maturity date              | June 15, 2020    |



| JPY Billion)                                | FY                    | Ended March 2         | 015                  | FY Ending March 2016  |               |                         |               |                        |               |  |
|---|-----------------------|-----------------------|----------------------|-----------------------|---------------|-------------------------|---------------|------------------------|---------------|--|
|   | Results<br>Through 1Q | Results<br>Through 2Q | Full Year<br>Results | Results<br>Through 1Q | YoY<br>Change | Forecasts<br>Through 2Q | YoY<br>Change | Full Year<br>Forecasts | YoY<br>Change |  |
| R&D Expense / Content<br>Production Expense | 12.4                  | 28.4                  | 67.6                 | 12.8                  | +3%           | 30.0                    | +6%           | 69.4                   | +3%           |  |
| Pachislot and Pachinko Machines             | 5.1                   | 10.5                  | 22.3                 | 4.9                   | -4%           | 10.2                    | -3%           | 21.2                   | -59           |  |
| Entertainment Contents                      | 7.4                   | 17.9                  | 45.7                 | 7.7                   | +4%           | 19.7                    | +10%          | 48.0                   | +5%           |  |
| Resort                                      | 0.0                   | 0.1                   | 0.2                  | 0.0                   | -             | 0.0                     | -             | 0.1                    | -509          |  |
| Other / Elimination                         | -0.1                  | -0.1                  | -0.6                 | 0.2                   | -             | 0.1                     | -             | 0.1                    |               |  |
| Cap-ex                                      | 6.9                   | 14.7                  | 28.7                 | 6.8                   | -1%           | 15.0                    | +2%           | 34.4                   | +20%          |  |
| Pachislot and Pachinko Machines             | 2.0                   | 4.1                   | 6.9                  | 1.5                   | -25%          | 4.0                     | -2%           | 8.1                    | +179          |  |
| Entertainment Contents                      | 4.5                   | 9.4                   | 19.5                 | 4.2                   | -7%           | 9.2                     | -2%           | 18.7                   | -49           |  |
| Resort                                      | 0.3                   | 1.0                   | 2.1                  | 0.9                   | +200%         | 1.6                     | +60%          | 7.4                    | +2529         |  |
| Other / Elimination                         | 0.1                   | 0.2                   | 0.2                  | 0.2                   | -             | 0.2                     | -             | 0.2                    |               |  |
| Depreciation                                | 4.0                   | 8.1                   | 17.6                 | 4.1                   | -             | 7.9                     | -2%           | 16.8                   | -5%           |  |
| Pachislot and Pachinko Machines             | 1.3                   | 2.9                   | 6.4                  | 1.5                   | +15%          | 3.1                     | +7%           | 6.7                    | +5%           |  |
| Entertainment Contents                      | 2.2                   | 4.4                   | 9.6                  | 2.2                   | -             | 3.9                     | -11%          | 8.1                    | -169          |  |
| Resort                                      | 0.2                   | 0.4                   | 0.9                  | 0.1                   | -50%          | 0.5                     | +25%          | 1.2                    | +33%          |  |
| Other / Elimination                         | 0.3                   | 0.4                   | 0.7                  | 0.3                   | -             | 0.4                     | -             | 0.8                    |               |  |
| Advertising                                 | 4.1                   | 10.0                  | 19.1                 | 3.9                   | -5%           | 12.6                    | +26%          | 24.5                   | +28%          |  |
| Pachislot and Pachinko Machines             | 0.5                   | 1.3                   | 2.1                  | 0.2                   | -60%          | 1.6                     | +23%          | 3.1                    | +489          |  |
| Entertainment Contents                      | 3.2                   | 7.0                   | 14.5                 | 3.4                   | +6%           | 9.4                     | +34%          | 19.1                   | +32%          |  |
| Resort                                      | 0.1                   | 0.5                   | 0.8                  | 0.0                   | -             | 0.4                     | -20%          | 0.7                    | -139          |  |
| Other / Elimination                         | 0.3                   | 1.2                   | 1.7                  | 0.3                   | -             | 1.2                     | -             | 1.6                    |               |  |

# **Consolidated Balance Sheet (Summary)**



| (JPY billion)               |                            | Assets ]                  |        | 【 Liabilities and Net Assets 】               |                            |                           |        |  |  |  |
|-----------------------------|----------------------------|---------------------------|--------|--|----------------------------|---------------------------|--------|--|--|--|
| Account                     | As of end of<br>March 2015 | As of end of<br>June 2015 | Change | Account                                      | As of end of<br>March 2015 | As of end of<br>June 2015 | Change |  |  |  |
| Cash and Deposits           | 102.2                      | 88.8                      | -13.4  | Accounts Payable                             | 26.9                       | 19.3                      | -7.6   |  |  |  |
| Accounts Receivable         | 38.5                       | 26.2                      | -12.3  | Corporate Bonds                              | 1.6                        | 6.6                       | +5.0   |  |  |  |
| Securities                  | 97.2                       | 83.1                      | -14.1  | Short Term Borrowings                        | 13.8                       | 13.7                      | -0.1   |  |  |  |
| Inventories                 | 29.2                       | 35.3                      | +6.1   | Other  | 44.4                       | 32.6                      | -11.8  |  |  |  |
| Other                       | 30.9                       | 30.0                      | -0.9   | Total Current Liabilities                    | 86.7                       | 72.2                      | -14.5  |  |  |  |
| <b>Total Current Assets</b> | 298.0                      | 263.4                     | -34.6  | Corporate Bonds                              | 56.2                       | 61.2                      | +5.0   |  |  |  |
| Tangible Fixed Assets       | 100.2                      | 102.1                     | +1.9   | Long Term Debt                               | 32.9                       | 31.8                      | -1.1   |  |  |  |
| Intangible Fixed Assets     | 29.0                       | 29.7                      | +0.7   | Other  | 30.3                       | 31.2                      | +0.9   |  |  |  |
| Investment Securities       | 70.0                       | 76.5                      | +6.5   | Total Noncurrent Liabilities                 | 119.4                      | 124.2                     | +4.8   |  |  |  |
| Other                       | 31.4                       | 31.6                      | +0.2   | Total Liabilities                            | 206.2                      | 196.5                     | -9.7   |  |  |  |
|                             |                            |                           |        | Shareholders Equity                          | 298.6                      | 280.3                     | -18.3  |  |  |  |
|                             |                            |                           |        | Total accumulated other comprehensive income | 18.7                       | 21.2                      | +2.5   |  |  |  |
|                             |                            |                           |        | Warrants                                     | 0.8                        | 0.8                       | -      |  |  |  |
|                             |                            |                           |        | Non-controlling intesrests                   | 4.2                        | 4.3                       | +0.1   |  |  |  |
| Total Noncurrent Assets     | 230.6                      | 239.9                     | +9.3   | Total Net Assets                             | 322.4                      | 306.7                     | -15.7  |  |  |  |
| Total Assets                | 528.6                      | 503.3                     | -25.3  | Total Liabilities and Net Assets             | 528.6                      | 503.3                     | -25.3  |  |  |  |

# Summary of Results Through 1Q

■ Current Assets: Down 34.6 billion yen as cash and deposits, accounts receivable and securities (short-term fund management) decreased

■ Noncurrent Assets: Down 9.3 billion yen primarily due to the increase in investment securities and tangible fixed assets

•Total Assets: 503.3 billion yen decreased by 25.3 billion yen

■ Equity ratio: 59.9% (-0.1pt) ■ Current ratio: 364.6% (+20.7pt)

| (JPY billion) | As of end of<br>March 2015 | As of end of<br>June 2015 | Change  |
|---------------|----------------------------|---------------------------|---------|
| Total Assets  | 528.6                      | 503.3                     | -25.3   |
| Net Assets    | 322.4                      | 306.7                     | -15.7   |
| Equity ratio  | 60.0%                      | 59.9%                     | -0.1pt  |
| Current ratio | 343.9%                     | 364.6%                    | +20.7pt |

| (JPY Billion) |                         | FY                    | FY Ended March 2015   |                      |                       | FY Ending March 2016 |                         |               |                        |               |
|---------------|-------------------------|-----------------------|-----------------------|----------------------|-----------------------|----------------------|-------------------------|---------------|------------------------|---------------|
|               |                         | Results<br>Through 1Q | Results<br>Through 2Q | Full Year<br>Results | Results<br>Through 1Q | YoY<br>Change        | Forecasts<br>Through 2Q | YoY<br>Change | Full Year<br>Forecasts | YoY<br>Change |
|               | Sales                   | 47.2                  | 61.1                  | 152.1                | 7.6                   | -84%                 | 94.5                    | +55%          | 167.0                  | +10%          |
|               | Pachislot               | 31.0                  | 34.5                  | 73.8                 | 0.0                   | -                    | 61.3                    | +78%          | 97.0                   | +31%          |
|               | Pachinko                | 14.7                  | 23.8                  | 73.2                 | 6.3                   | -57%                 | 31.0                    | +30%          | 65.7                   | -10%          |
|               | Other / Elimination     | 1.5                   | 2.8                   | 5.1                  | 1.3                   | -                    | 2.2                     | -             | 4.3                    | -             |
|               | Operating Income        | 12.5                  | 7.0                   | 25.7                 | -6.7                  | -                    | 22.0                    | +214%         | 23.0                   | -11%          |
|               | Operating Income Margin | 26.5%                 | 11.5%                 | 16.9%                | -                     | -                    | 23.3%                   | +11.8pt       | 13.8%                  | -3.1pt        |
|               | Unit Sales (Pachislot)  | 82,791                | 93,045                | 207,830              | 102                   | -100%                | 165,000                 | +77%          | 265,000                | +28%          |
|               | Unit Sales (Pachinko)   | 47,711                | 82,955                | 241,425              | 22,362                | -53%                 | 110,000                 | +33%          | 220,000                | -9%           |

## **Summary of Results Through 1Q**

■ Sales decreased year-on-year and loss was recorded.

■ No new titles were released.

Overall

**Pachislot** 

**Pachinko** 

# ■ Although several titles including "Pachinko CR Aura Battler Dunbine" and "Dejihane CR Bakemonogatari series" were released, unit sales decreased year-on-year.

- Main titles launched in 1Q
- ⇒ Sammy "Pachinko CR Aura Battler Dunbine" (April)
  "Dejihane CR Bakemonogatari series" (June), etc.
- ⇒ TAIYO ELEC "CR GAMERA" (June), etc.

#### 1st Half Forecasts

- Forecast increase in sales and profits year-on-year due to release of mainstay titles.
- Main titles to be launched in 2Q
- $\Rightarrow$  Sammy's mainstay title "Pachislot Hokuto No Ken Tomo" (September)
- Main titles to be launched in 2Q
- ⇒ Sammy "Pachinko CR TOMORROW'S JOE" (July) "Pachinko CR Shin-Juoh 2" (September), etc.
- $\Rightarrow$  TAIYO ELEC "CR BIG DREAM series" (August), etc.

**Delivery Data: Pachislot** 

|               | FY                    | Ended March 20        | 15                   | FY Ending March 2016  |                         |                        |  |  |
|---------------|-----------------------|-----------------------|----------------------|-----------------------|-------------------------|------------------------|--|--|
| Pachislot     | Results<br>Through 1Q | Results<br>Through 2Q | Full Year<br>Results | Results<br>Through 1Q | Forecasts<br>Through 2Q | Full Year<br>Forecasts |  |  |
| Sammy         | 2 titles              | 2 titles              | 3 titles             | -                     | 3 titles                | 7 titles               |  |  |
| Janniny       | 81,165 units          | 83,516 units          | 155,695 units        | 102 units             | 140,000 units           | 240,000 units          |  |  |
| #TAIYO ELEC   | 1 title               | 2 titles              | 2 titles             | -                     | 2 titles                | 2 titles               |  |  |
| INTO LLLC     | 1,626 units           | 9,529 units           | 9,569 units          | -                     | 25,000 units            | 25,000 units           |  |  |
| GINZA RODEO   | -                     | -                     | 1 title              | -                     | -                       | -                      |  |  |
| OLIVA (IIUDGU | -                     | -                     | 42,566 units         | -                     | -                       | -                      |  |  |
| Total         | 3 titles              | 4 titles              | 6 titles             | -                     | 5 titles                | 9 titles               |  |  |
| Total         | 82,791 units          | 93,045 units          | 207,830 units        | 102 units             | 165,000 units           | 265,000 units          |  |  |

<sup>\*</sup> New series of title is counted as one title (machines launched in the previous fiscal year/change of specification, etc. are not included).

### **Delivery Data: Pachinko**

|                    | FY                    | Ended March 2         | 015                  | FY Ending March 2016  |                         |                        |  |  |
|--------------------|-----------------------|-----------------------|----------------------|-----------------------|-------------------------|------------------------|--|--|
| Pachinko           | Results<br>Through 1Q | Results<br>Through 2Q | Full Year<br>Results | Results<br>Through 1Q | Forecasts<br>Through 2Q | Full Year<br>Forecasts |  |  |
| Sammy              | 3 titles              | 3 titles              | 5 titles             | 1 title               | 3 titles                | 5 titles               |  |  |
| Jailing            | 39,718 units          | 62,893 units          | 206,775 units        | 15,630 units          | 75,000 units            | 165,000 units          |  |  |
| #TANKO FLEC        | 2 titles              | 2 titles              | 5 titles             | 1 title               | 4 titles                | 6 titles               |  |  |
| <b>∰TAIYO ELEC</b> | 7,993 units           | 20,062 units          | 34,650 units         | 6,732 units           | 35,000 units            | 55,000 units           |  |  |
| Total              | 5 titles              | 5 titles              | 10 titles            | 2 titles              | 7 titles                | 11 titles              |  |  |
| Totai              | 47,711 units          | 82,955 units          | 241,425 units        | 22,362 units          | 110,000 units           | 220,000 units          |  |  |
| Board + Frame      | 14,161 units          | 20,786 units          | 64,476 units         | 6,586 units           | 41,500 units            | 127,500 units          |  |  |
| Board              | 33,550 units          | 62,169 units          | 176,949 units        | 15,776 units          | 68,500 units            | 92,500 units           |  |  |

<sup>\*</sup>New series of title is counted as one title (machines launched in the previous fiscal year/change of specification, etc. are not included)

#### Major Titles (Results)/ Pachinko

| Brand      | Title                             | Total Sales | Installed From |
|------------|-----------------------------------|-------------|----------------|
| Sammy      | Dejihane CR Bakemonogatari series | 8,564 units | June           |
| Sammy      | Pachinko CR Aura Battler Dunbine  | 5,205 units | April          |
| TAIYO ELEC | CR GAMERA                         | 4,176 units | June           |



"Pachinko CR Aura Battler Dunbine" (Sammy)

©SOTSU•SUNRISE Project by Sammy







"Dejihane CR Bakemonogatari" (Sammy)

©Nisioisin/ Kodansha, Aniplex Inc., SHAFT INC. ©Sammy



| Y Billion)                   | FY 1                  | Ended March 2         | 015                  |                       |               | FY Ending March 2016    |               |                        |               |
|------------------------------|-----------------------|-----------------------|----------------------|-----------------------|---------------|-------------------------|---------------|------------------------|---------------|
|                              | Results<br>Through 1Q | Results<br>Through 2Q | Full Year<br>Results | Results<br>Through 1Q | YoY<br>Change | Forecasts<br>Through 2Q | YoY<br>Change | Full Year<br>Forecasts | YoY<br>Change |
| Sales                        | 39.9                  | 90.3                  | 199.6                | 41.8                  | +5%           | 98.5                    | +9%           | 235.0                  | +18           |
| Digital Games                | 12.2                  | 27.3                  | 55.1                 | 12.6                  | +3%           | 34.0                    | +25%          | 87.0                   | +58           |
| Packaged Games               | 7.7                   | 16.4                  | 47.4                 | 7.7                   | -             | 13.5                    | -18%          | 44.5                   | -6            |
| Amusement Machine Sales      | 7.5                   | 18.6                  | 39.3                 | 8.7                   | +16%          | 23.0                    | +24%          | 45.0                   | +15           |
| Amusement Center Operations  | 8.3                   | 17.9                  | 36.0                 | 8.7                   | +5%           | 18.5                    | +3%           | 36.5                   | +1            |
| Animation / Toy              | 3.6                   | 9.1                   | 19.9                 | 3.6                   | -             | 8.5                     | -7%           | 20.0                   | +1            |
| Other / Elimination          | 0.6                   | 1.0                   | 1.9                  | 0.5                   | -             | 1.0                     | -             | 2.0                    |               |
| Operating Income             | -1.3                  | 0.6                   | 0.0                  | -0.7                  | -             | -2.5                    | -             | 11.5                   |               |
| Digital Games                | 0.3                   | 3.8                   | 8.0                  | 0.2                   | -33%          | 2.0                     | -47%          | 11.5                   | +44           |
| Packaged Games               | -0.4                  | -3.0                  | -2.7                 | -0.2                  | -             | -3.1                    | -             | 1.3                    |               |
| Amusement Machine Sales      | -0.7                  | -0.0                  | -3.9                 | -0.4                  | -             | -0.4                    | -             | 0.0                    |               |
| Amusement Center Operations  | -0.0                  | 0.6                   | 0.9                  | 0.1                   | -             | 0.5                     | -17%          | 0.3                    | -67           |
| Animation / Toy              | -0.4                  | -0.5                  | -1.7                 | -0.3                  | -             | -0.7                    | -             | 0.2                    |               |
| Other / Elimination          | -0.1                  | -0.3                  | -0.6                 | -0.1                  | -             | -0.8                    | -             | -1.8                   |               |
| Operating Income Margin      | -                     | 0.7%                  | -                    | -                     | -             | -                       | -             | 4.9%                   |               |
| Sales in Units (Thousands)   | 1,700                 | 4,100                 | 12,280               | 1,830                 | +8%           | 2,120                   | -48%          | 7,140                  | -42           |
| Same Store Sales Comparisons | 99.4%                 | 98.7%                 | 100.1%               | 101.4%                | -             | 99.3%                   | -             | 97.3%                  |               |
| Domestic Facilities          | 201                   | 198                   | 198                  | 198                   | -             | 198                     | -             | 199                    |               |



#### **Summary of Results Through 10**

| O         | verall                            | <ul> <li>Because of increase from Amusement machine sales area and<br/>Amusement Center operations area remained stable, year-on-year sales<br/>increased and loss decreased.</li> </ul>   |
|-----------|-----------------------------------|--|
|           | Digital<br>Games                  | <ul> <li>Sales increased year-on-year as several new titles as well as existing titles made a good start. On the other hand, profits decreased as preliminary expenses such as advertising expenses increased mainly for new titles.</li> <li>Number of titles under service in Japan (Free-to-play only: 46 at the end of 1Q)</li> <li>⇒ Major new titles: "Hortensia SAGA," "MONSTER GEAR," etc</li> </ul> |
| Breakdown | Packaged<br>Games                 | •New titles such as "PERSONA4 DANCING ALL NIGHT" were released and sales of repeat titles remained stable. As a result, loss decreased year-on-year.   |
| Break     | Amusement<br>Machines             | •Due to the sales of CVT kits and standard products, year-on-year sales is increased and loss is decreased.  |
|           | Amusement<br>Center<br>Operations | •Sales and profits increased year-on-year due to solid same-store sales which stood at 101.4%.   |
|           | Animation/<br>Toy                 | Sales decreased due to the backlash of distribution earnings of movies posted in the same period of the previous year despite focusing on services for regular/mainstay products.  |

#### **1st Half Forecasts**

- ·While sales are expected to increase year-on-year due to growth in the digital games field, operating loss is forecast due to the expected increase in preliminary expenses on mainstay titles, etc. in the second half of the fiscal year.
- · Sales are expected to increase year-on-year due to release of several new titles in addition to existing titles. However, profits are expected to decrease as profits from new titles are likely to appear in the second half of the fiscal year.
  - ⇒ Major new titles: "CHAOS DRAGON," "XUCCESS HEAVEN," etc.
- · Sales are expected to decrease year-on-year as launch of mainstay titles is scheduled in the second half of the fiscal year
- Sales are expected to increase year-on-year due to the release of new products targeting a broad user base/market such as "CHUNITHM" and "NEW MUSHIKING: The King of Beetles." However, due to the preliminary expenses from casino machine development, loss is forecast to increase.
- Profits are expected to increase year-on-year through streamlining of same-store operation. However, profit is expected to decrease as preliminary expense for development of new concept store is expected to increase.
- Focus will be on services for regular/mainstay products. However, due to backlash of distribution earnings of movies posted in the previous period, sales are expected to decrease year-on-year and loss is expected to increase.

#### Main Title (Digital game)



"PHANTASY STAR ONLINE 2"



"CHAIN CHRONICLE - Kizuna no Shintairiku"

© SEGA

"Puyopuyo!! Quest"

**©SEGA** 

© SEGA



#### ■ Major Index / Digital Games (Digital Overall)

|                                   |   |            | FY E<br>March |            |            | FY Ending<br>March 2016 |
|-----------------------------------|---|------------|---------------|------------|------------|-------------------------|
|                                   |   | 1Q Results | 2Q Results    | 3Q Results | 4Q Results | 1Q Results              |
|                                   | Average MAU(Thousands, 3 months average) *1 | 6,690      | 5,750         | 5,510      | 5,430      | 5,490                   |
| Domestic                          | ARPMAU(JPY) *2                              | 1,225      | 1,928         | 1,757      | 1,761      | 1,625                   |
|                                   | Share of sales for top 3 titles *3          | 47.6%      | 52.8%         | 47.6%      | 45.4%      | 42.2%                   |
| Accumulated                       | Domestic *4                                 | 48,560     | 55,430        | 61,740     | 68,020     | 75,240                  |
| Accumulated Downloads (Thousands) | Overseas *4                                 | 81,980     | 118,890       | 138,010    | 160,000    | 179,670                 |
| (Thousands)                       | Total                                       | 130,540    | 174,320       | 199,740    | 228,020    | 254,910                 |
| Ratio of advertisin               | ng expense to net sales *5                  | 12.6%      | 8.8%          | 7.1%       | 8.8%       | 16.0%                   |
| Noah Pass                         | Total number of users (Thousands) *6        | 51,930     | 58,960        | 82,600     | 94,730     | 100,750                 |
| КРІ                               | Average MAU(Thousands, 3 months average)    | 4,810      | 7,300         | 9,180      | 10,540     | 11,020                  |
| (Composition 1                    | ratio of overseas sales)                    | 9.4%       | 8.0%          | 6.3%       | 10.4%      | 11.8%                   |

Only free to play titles are covered for the calculation of average MAU, ARP MAU, Number of downloads. (Pay-to play models are not included.)

(Note) Noah Pass refers to a marketing support tool for smart devices.

<sup>\*1</sup> Average of MAU within each quarter

<sup>\*2</sup> Calculated from dividing quarter digital sales (gross basis) by average MAU

<sup>\*3</sup> Sales percentage for top 3 titles against total digital sales (gross basis) of each quarter

<sup>\*4</sup> As of the last day of each quarter

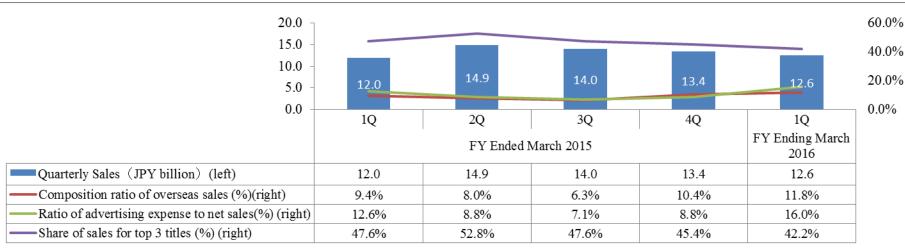
<sup>\*5</sup> Advertising expense percentage for total digital sales of each quarter

<sup>\*6</sup> As of the last day of each quarter



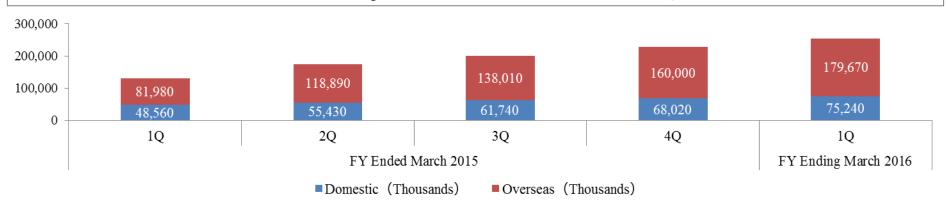
#### **■ Major Index / Digital Games (Digital Overall)**

- Balance of title portfolio improved as share of top 3 titles' sales declined due to the release of mainstay titles such as "Hortensia SAGA" and "MONSTER GEAR" in 1Q.
- As a result of strategic injection of advertising expenses centering on new mainstay titles in 1Q, the ratio of advertising expense rose Q-on-Q.



\*Quarter sales for FY ended March 2015 are approximate estimates (gross basis)

■ The number of downloads continues to be on an increasing trend due to the release of several new titles in 1Q.



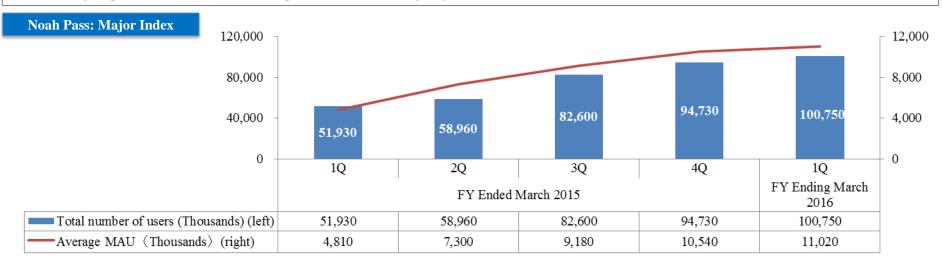


#### ■ Major Index / Digital Games (Digital Overall)

■ MAU grew again due to release of new titles.



- Total number of Noah Pass users surpassed 100 million (up 94% year-on-year)
- Work to gain profits with an advertisement profit business model going forward.





#### **Delivery Data / Plan: Packaged Games**

\*Number of titles reflects products which begin sales in the period

|          |                        |                       | FY Ended March 2015   |        | FY Ending March 2016 |                         |                        |  |  |  |
|----------|------------------------|-----------------------|-----------------------|--------|----------------------|-------------------------|------------------------|--|--|--|
|          | Breakdown<br>by Region | Results<br>Through 1Q | Results<br>Through 2Q |        |                      | Forecasts<br>Through 2Q | Full Year<br>Forecasts |  |  |  |
|          | # of titles            | 2                     | 3                     | 15     | 4                    | 4                       | 14                     |  |  |  |
| Domestic | # of titles(SKU)       | 3                     | 4                     | 19     | 5                    | 5                       | 21                     |  |  |  |
|          | Unit Sales(Thousands)  | 420                   | 710                   | 2,120  | 330                  | 480                     | 2,660                  |  |  |  |
|          | # of titles            | 1                     | 3                     | 15     | 1                    | 9                       | 20                     |  |  |  |
| Overseas | # of titles(SKU)       | 2                     | 10                    | 31     | 1                    | 11                      | 24                     |  |  |  |
|          | Unit Sales(Thousands)  | 1,280                 | 3,380                 | 10,160 | 1,490                | 1,640                   | 4,480                  |  |  |  |
|          | # of titles            | 3                     | 6                     | 30     | 5                    | 13                      | 34                     |  |  |  |
| Total    | # of titles(SKU)       | 5                     | 14                    | 50     | 6                    | 16                      | 45                     |  |  |  |
|          | Unit Sales(Thousands)  | 1,700                 | 4,100                 | 12,280 | 1,830                | 2,120                   | 7,140                  |  |  |  |



#### "PERSONA4 DANCING ALL NIGHT" (June)

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"Hatsune Miku: Project Mirai DX"

- (c) SEGA
- (c) Crypton Future Media, INC. www.piapro.net **PiQP(0** Design Collaboration: Nendoroid

| (JPY  | Billion)               |                                 | FYl                   | Ended March 2         | 015                  |                       |               | FY Ending I             | March 2016    |                        |               |
|-------|------------------------|---------------------------------|-----------------------|-----------------------|----------------------|-----------------------|---------------|-------------------------|---------------|------------------------|---------------|
|       |                        |                                 | Results<br>Through 1Q | Results<br>Through 2Q | Full Year<br>Results | Results<br>Through 1Q | YoY<br>Change | Forecasts<br>Through 2Q | YoY<br>Change | Full Year<br>Forecasts | YoY<br>Change |
|       | \$                     | Sales                           | 2.8                   | 6.6                   | 14.9                 | 3.4                   | +21%          | 7.0                     | +6%           | 18.0                   | +21%          |
|       | Operating Income       |                                 | -0.7                  | -1.4                  | -2.3                 | -0.5                  | -             | -2.0                    | -             | -3.5                   | -             |
|       |                        | Operating Income Margin         | -                     | -                     | -                    | -                     | -             | -                       | -             | -                      | -             |
| Phon  | niv Saagaia Bagant     | Number of visitors (Thousands)  | 126                   | 322                   | 643                  | 131                   | +4%           | 298                     | -7%           | 580                    | -10%          |
| Phoe  | Phoenix Seagaia Resort | Average sale per customer (JPY) | 15,226                | 12,982                | 14,481               | 15,883                | +4%           | 14,626                  | +13%          | 16,383                 | +13%          |
| ,     | Гокуо Joypolis         | Number of visitors (Thousands)  | 132                   | 333                   | 614                  | 148                   | +12%          | 334                     | -             | 622                    | +1%           |
|       | TOKYO JOYPOUS          | Average sale per customer (JPY) | 3,444                 | 3,342                 | 3,426                | 3,489                 | +1%           | 3,394                   | +2%           | 3,413                  | -             |
|       | Orbi Yokohama          | Number of visitors (Thousands)  | 92                    | 240                   | 400                  | 73                    | -21%          | 233                     | -3%           | 384                    | -4%           |
|       | TOI TOKOHAINA          | Average sale per customer (JPY) | 2,098                 | 2,264                 | 2,283                | 2,444                 | +16%          | 2,253                   | -             | 2,236                  | -2%           |
|       |                        | Casino sales (Billion KRW)      | 28                    | 55                    | 109                  | 26                    | -7%           | -                       | -             | -                      | -             |
| Parad | ise Casino Incheon *   | Number of visitors (Thousands)  | 14                    | 29                    | 58                   | 13                    | -7%           | -                       | -             | -                      | -             |

<sup>\*</sup> Paradise Casino Incheon is operated by PARADISE SEGASAMMY Co., Ltd., an equity method affiliate of our company.

## **Summary of Results Through 1Q**

- The number of visitors to Phoenix Seagaia Resort increased 4% year-on-year.
- ⇒ The number of visitors increased 9% if Sun Hotel Phoenix, which was closed in June, is disregarded.
- ⇒ Average sale per customer increased 4% (mainly due to the increase of number of visitors to Sheraton Grande Ocean Resort )
- The number of visitors to Tokyo Joypolis increased 12% year-on-year.
- $\Rightarrow$  Average sale per customer increased 1%.
- The number of visitors to Orbi Yokohama decreased 21% year-on-year.
  - $\Rightarrow$  Average sale per customer increased 16%.

# ■ Net sales of Paradise Casino Incheon, a casino facility in Incheon, South Korea, decreased 7% year-on-year due to MERS, etc.

■ The number of employees of our company at Paradise Casino Incheon: 12 (as of June 30)

#### 1st Half Forecasts

- For Phoenix Seagaia Resort, work to prepare more travel plans for neighboring prefectures taking advantage of East Kyushu Expressway's opening, to implement sales measures in line with the start of flight service to/from Hong Kong, etc.
- ⇒ The number of visitors is expected to decrease due to the closure of Sun Hotel Phoenix.
- For Tokyo Joypolis, work to strengthen contents production capability such as collaborating with well-recognized contents, etc.
- For Orbi Yokohama, work to improve the number of facility users by introducing new video contents, etc.
- Opened QINGDAO JOYPOLIS in Qingdao, China in July 2015.

# Domestic

<sup>\*</sup> Figures for Paradise Casino Incheon are recorded with three months delay (Record financial results from January 2015 to March 2015)

# **Segment Results: Resort Business (Domestic)**





#### 1st Quarter





- Held events such as "Organic Night Market"
- 1st stage opening of Sheraton Grande Ocean Resort after renovation of guest rooms

#### 2<sup>nd</sup> Quarter and after





■ To offer a role-playing style adventure attraction "HELLO KITTY BLACK WONDER," "Illumination Pool," etc.











- Held collaboration events with popular contents such as "Hozuki no Reitetsu" and "Phoenix Wright"
- To strengthen contents production capability such as collaborating with "attack on titan"
- QINGDAO JOYPOLIS is opened in Qingdao, China







■ Held "Moudokuten in Minatomirai" collaborating with Sunshine Aquarium, etc.





■ To offer a new program "Roxy's Island Adventure," a summer vacation event "Animals' Hide-and-seek 'Animal Quest'," etc.

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■ Construction progress of PARADISE CITY, South Korea's first full-fledged integrated resort

<Construction progress (as of June 30, 2015)>

<Image after completion (scheduled to open in the first half of 2017)>









#### <Overview>

| COVEL VIEW >   |   |  |  |
|--|---|--|--|
| Facility name  | PARADISE CITY   |  |  |
| Operating company  | PARADISE SEGASAMMY Co.,Ltd.   |  |  |
| Facility address   | IBC-1 2nd Phase District, Woonseo-dong, Jung-gu, Incheon, Republic of Korea                           |  |  |
| Site area  | 330,000㎡  |  |  |
| Investment amount  | Approx. 1,300 billion KRW (amount invested by Sega Sammy: 142.9 billion KRW; shareholding ratio: 45%) |  |  |
| • Casino (table games: 160 units, electronic table games: 388 units, slot machines: 350 units) • Hotel (711 rooms; additional facilities: restaurant, banquet hall, indoor and outdoor pools, etc.) • Commercial facility, cultural center • Upscale spa (hot bath facility) • Boutique hotel (103 rooms; additional facilities: fitness center) |   |  |  |
| Opening  | Scheduled for First half of 2017  |  |  |

Overview of Incheon International Airport

- Number of users: 41.67 million (2013)
- Terminal 2, which will be able to accommodate 18 million passengers, is scheduled for completion in 2017

#### <Access to PARADISE CITY>

- 5-minute drive from Incheon International Airport
- $\Rightarrow$  Free shuttle bus service to be arranged
- ⇒ Directly connected to a Maglev train station (currently under trial operation)
- Also a 5-minute drive from Incheon IC on the expressway

# **Appendix**

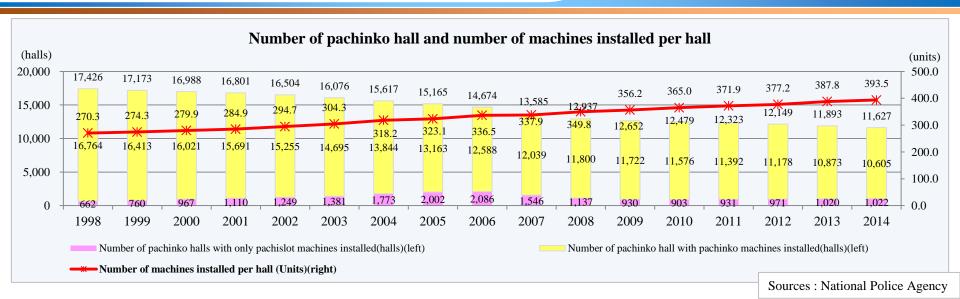


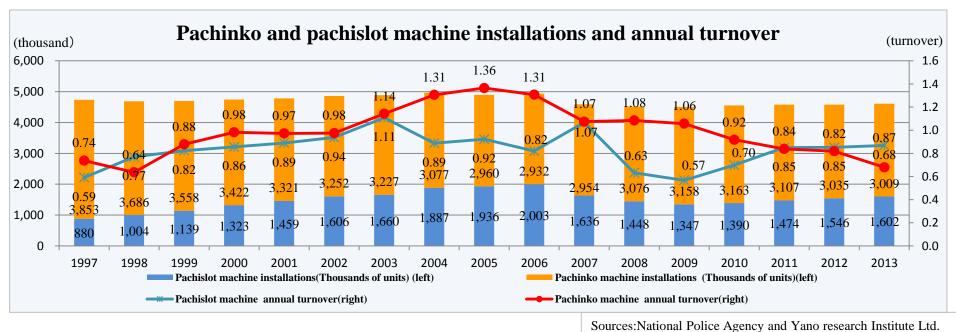
# 1. Supplementary Information on the Market



# **Pachinko and Pachislot Machine Markets**

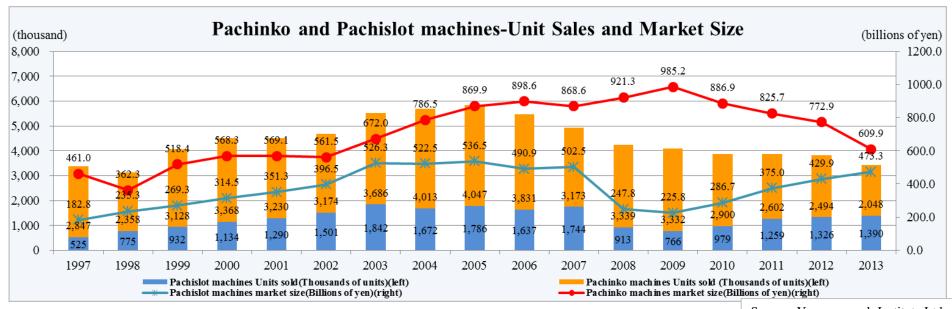


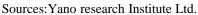




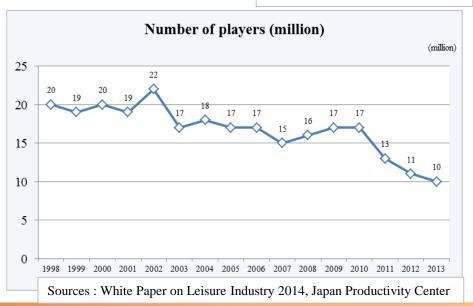
# **Pachinko and Pachislot Machine Markets**







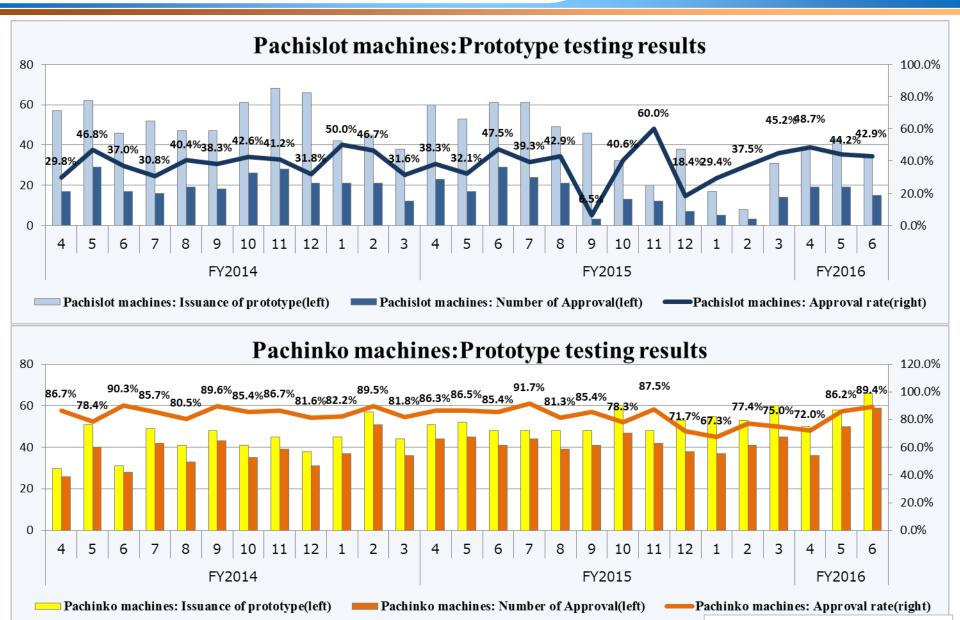




# **Pachinko and Pachislot Machine Markets**







Sources: Security Communications Association



# **Share of Annual Pachislot Machine Sales**

|      | 2009         |            |       | 2010         |            |       | 2011         |            |       | 2012         |            |       | 2013         |            |       |
|------|--------------|------------|-------|--------------|------------|-------|--------------|------------|-------|--------------|------------|-------|--------------|------------|-------|
| Rank | Manufacturer | Units sold | Share |
| 1    | Sammy        | 162,932    | 21.3% | Sammy        | 302,270    | 30.9% | Sammy        | 300,866    | 23.9% | U Company    | 236,000    | 17.8% | Sammy        | 301,575    | 21.7% |
| 2    | S Company    | 104,266    | 13.6% | D Company    | 117,000    | 11.9% | D Company    | 200,000    | 15.9% | Sammy        | 202,221    | 15.3% | U Company    | 215,000    | 15.5% |
| 3    | U Company    | 100,000    | 13.1% | S Company    | 116,424    | 11.9% | Y Company    | 196,000    | 15.6% | Y Company    | 193,000    | 14.6% | H Company    | 120,000    | 8.6%  |
| 4    | Y Company    | 73,000     | 9.5%  | H Company    | 111,000    | 11.3% | U Company    | 172,000    | 13.7% | D Company    | 186,000    | 14.0% | S Company    | 116,291    | 8.4%  |
| 5    | K Company    | 60,000     | 7.8%  | U Company    | 103,000    | 10.5% | S Company    | 96,158     | 7.6%  | K Company    | 110,000    | 8.3%  | D Company    | 102,000    | 7.3%  |

### **Share of Annual Pachinko Machine Sales**

|      | 2009         |            |       | 2010         |            |       | 2011         |            |       | 2012         |            |       | 2013         |            |       |
|------|--------------|------------|-------|--------------|------------|-------|--------------|------------|-------|--------------|------------|-------|--------------|------------|-------|
| Rank | Manufacturer | Units sold | Share |
| 1    | S Company    | 600,000    | 18.0% | S Company    | 653,000    | 22.5% | K Company    | 485,000    | 18.6% | S Company    | 544,000    | 21.8% | K Company    | 349,000    | 17.0% |
| 2    | S Company    | 572,464    | 17.2% | S Company    | 424,533    | 14.6% | S Company    | 360,805    | 13.9% | K Company    | 507,000    | 20.3% | S Company    | 315,000    | 15.4% |
| 3    | K Company    | 426,000    | 12.8% | Sammy        | 343,188    | 11.8% | Sammy        | 332,288    | 12.8% | H Company    | 252,000    | 10.1% | S Company    | 291,967    | 14.3% |
| 4    | N Company    | 395,000    | 11.9% | K Company    | 322,000    | 11.1% | S Company    | 332,000    | 12.8% | N Company    | 250,000    | 10.0% | Sammy        | 200,225    | 9.8%  |
| 5    | Sammy        | 360,171    | 10.8% | N Company    | 296,000    | 10.2% | N Company    | 255,000    | 9.8%  | Sammy        | 216,860    | 8.7%  | H Company    | 197,000    | 9.6%  |

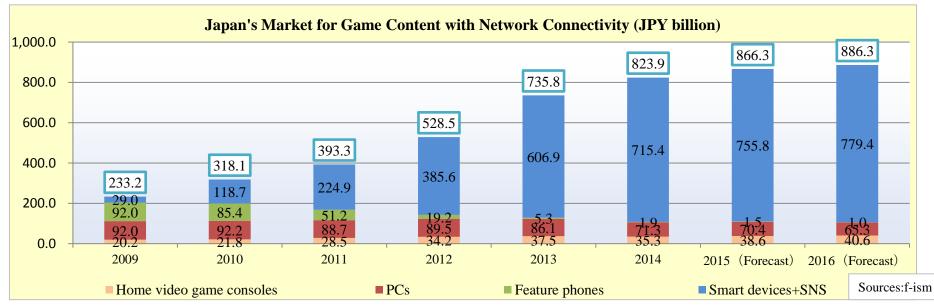
Source: Yano Research Institute Ltd.

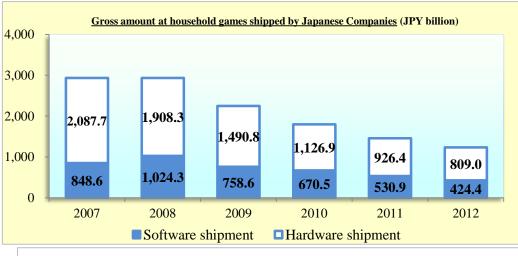
\*Estimated by Yano Research Institute Ltd. with fiscal years from July of each year through June the following year as criteria

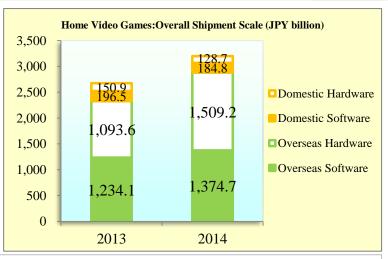
# **Packaged and Digital Game Market Data**



#### Home Video Game and Online Game Markets Scale



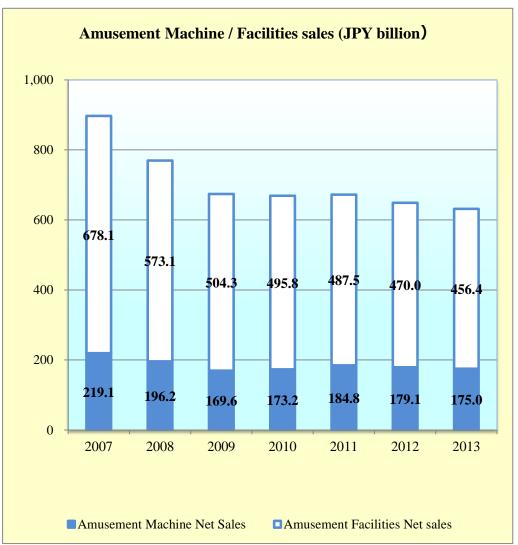


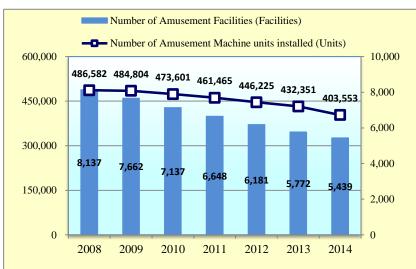


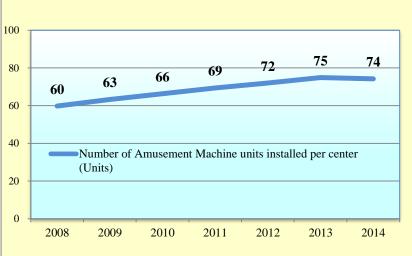
Source: CESA Games White Paper \*Chart is separated from 2013 due to the change of collection method of the data.



#### **Amusement Machine and Amusement Center Operations Markets Scale**







Source: JAIA, National Police Agency

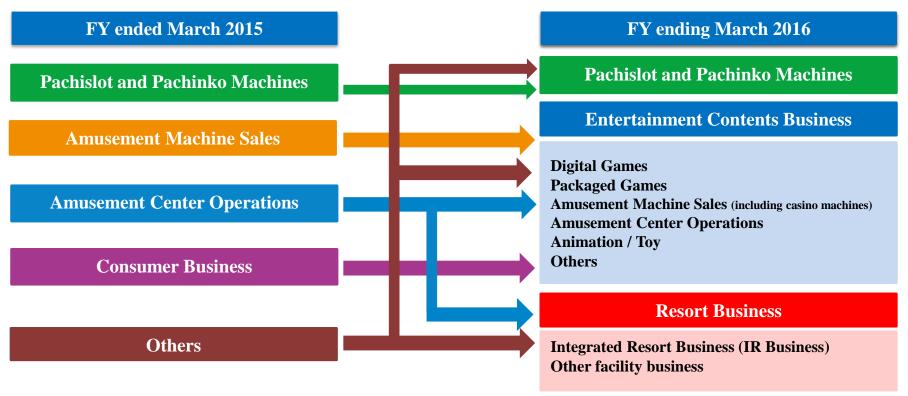


# 2. Supplementary Information on the Business





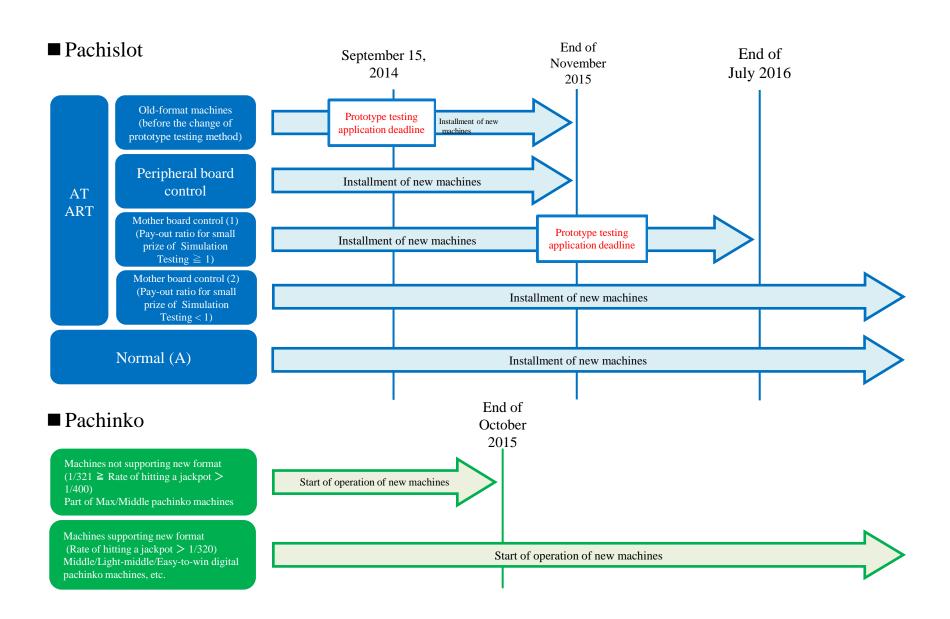
## (1) Change to Business segment



# (2) Change to Accounting policy (From FY ending March 2016)

Recording of net sales has been changed from <u>net basis to gross basis</u>.

Recording of net sales has been changed from <u>shipment basis to delivery basis</u>.



# Supplement (Overview of specifications of pachislot/pachinko machines)



#### ■ Pachinko

|  | Max   | Middle   | Light-middle   | Light/Easy-to-win, etc.   |  |
|--|---|--|--|---|--|
| Market Share                                 | Sales: Approx. 48.5%<br>Installment: Approx. 30.3%  | Sales: Approx. 12.8%<br>Installment: Approx. 16.2%   | Sales: Approx. 19.5%<br>Installment: Approx. 14.5%   | Sales: Approx. 19.2%<br>Installment: Approx. 39.0%                            |  |
| Approximate probability of hitting a jackpot | Approx. 1/400 ~ 1/370   | Approx. 1/370 ~ 1/260  | Approx. 1/260 ~ 1/180  | Approx. 1/180 ~   |  |
| Features                                     | Probability of hitting the jackpot is lowest, but can win more ball pay-out than other types. | Probability of hitting the jackpot is higher than that with Max, but cannot win as many balls pay-out as Max type. | Probability of hitting the jackpot is higher than that with Middle, but cannot win as many balls pay-out as Middle type. | Probability of hitting the jackpot is high, but cannot win many balls pay-out |  |
| Our company's products (launch year)         | CR Hokuto No Ken 6 Ken-ou (2014)  | Pachinko CR Bakemonogatari (2014)  | CR GAMERA (2015)   | Dejihane CR Bakemonogatari (2015)   |  |

#### ■ Pachislot

|                                      | Normal (A)   | A+ART (Combined)  | AT•ART  |  |  |
|--------------------------------------|--|---|---|--|--|
| Market Share                         | Sales: Approx. 13.3%<br>Installment: Approx. 33.4%         | Sales: Approx. 0.8%<br>Installment: Approx. 4.1%                            | Sales: Approx. 85.9%<br>Installment: Approx. 62.4%              |  |  |
| Features                             | Machine type that increases put-out medals only with bonus | Combined machine type that increases put-out medals with both bonus and ART | Machine type that increases put-out medals only with AT and ART |  |  |
| Our company's products (launch year) | Pachislot ALIYAN BEGINS (2011)                             | Pachislot Psalms of Planets Eureka<br>SeveN (2009)                          | Pachislot ALADDINA II (2015)                                    |  |  |

<sup>\*</sup>Sales share is calculated using our company's estimates for April 2014 to the end of March 2015 and installment share is calculated using that for June 30, 2015.

<sup>\*</sup>AT=Assist Time ART=Assist Replay Time

# **Digital Games**

- Planning / development / operation of PC online games
- Planning / development / operation of games for smart devices

# **Packaged Games**

• Planning / development / sales of game software for home video game consoles

#### **Amusement Machine Sales**

- Development / production / sales, etc. of amusement machines
- Development / production / sales of casino machines

## **Amusement Center Operations**

Planning / development / operation of amusement centers and darts bars

#### **Animation / Toy**

- Production / sales / distribution / export of animation works
- Planning / production / sales of toys



"PHANTASY STAR ONLINE 2"

**©SEGA** 



"Ryu ga Gotoku 0: Chikai no Basho" **©SEGA** 





"Sonic Boom Series" **©SEGA** 



"UFO Catcher 9"

**©SEGA** 



**『StarHorse3 Season Ⅲ** CHASE THE WIND I © SEGA



"SEGA LaLaport FUJIMI" ©SEGA ENTERTAINMENT Co. Ltd.



"KidsBee "

©SEGA ENTERTAINMENT Co. Ltd.



"LUPIN THE 3rd"

Original comic books created by Monkey Punch © Monkey Punch All rights reserved © TMS All rights reserved



"Jewel Watch"

©'08, '15 SANRIO / SEGA TOYS S·S / TX·JLPC

"CHAIN CHRONICLE -

Kizuna no Shintairiku"



# **Major initiatives taken in the Resort Business**

- > Facility name: Phoenix Seagaia Resort
- ➤ Location: Miyazaki prefecture (Miyazaki City)
- > Operating company: PHOENIX RESORT CO.,LTD.
- ➤ Overview: Resort facility which holds accommodation facilities such as "Sheraton Grande Ocean Resort," a world-class convention center with maximum capacity of 5,000 people and sports facilities including one of Japan's most renowned golf course "Phoenix Country Club"
- > Facility name: Joypolis
- Location: Tokyo (Odaiba), Osaka (Umeda)
- > Operating company: SEGA LIVE CREATION Inc.
- > Overview: One of the largest indoor theme parks in Japan produced under the concept of "DigitaReal" meaning fusion of "digital" and "real"
- > Facility name: Orbi
- ➤ Location: Kanagawa prefecture (Minato Mirai)
- > Operating company: SEGA LIVE CREATION Inc.
- ➤ Overview: Various scenes on the earth are recreated by combining footage of BBC EARTH and SEGA's entertainment technologies. Completely new type of museum where visitors can feel the mystery of nature throughout their bodies
- Facility name: Paradise Casino Incheon / PARADISE CITY
- ➤ Location: South Korea (Incheon)
- > Operating company: PARADISE SEGASAMMY Co., Ltd.
- ➤ Overview: Operation of Paradise Casino Incheon, South Korea's first casino exclusively for foreigners which opened in 1967, and development of PARADISE CITY, South Korea's first full-fledged integrated resort which is scheduled to open in 2017
- > Facility name: (to be determined)
- ➤ Location: South Korea (Busan Metropolitan City)
- > Operating company: SEGASAMMY Busan Inc.
- > Overview: Development and operation of large resort complex facility comprised of a hotel, entertainment and commercial facilities, etc., in Busan Metropolitan City, South Korea













#### From FY Ended March 2005 to FY Ended March 2015

\*The data in this page can be downloaded from following URL.

(http://www.segasammy.co.jp/english/ir/library/pdf/settlement/2015/e\_201503\_4q\_transition.xls) \*\*The counting rules for the number of facilities have been changed from fiscal year ending March 2014

| (JPY b     | (JPY billion)                               |                                    | FY Ended<br>March 2006 | FY Ended<br>March 2007 | FY Ended<br>March 2008 | FY Ended<br>March 2009 | FY Ended<br>March 2010 | FY Ended<br>March 2011 | FY Ended<br>March 2012 | FY Ended<br>March 2013 | FY Ei<br>March        |                      | FY En<br>March 2      |                      |
|------------|---|------------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-----------------------|----------------------|-----------------------|----------------------|
|            |   | March 2005<br>Full Year<br>Results | Full Year<br>Results   | Full Year<br>Results   | Full Year<br>Results   | Full Year<br>Results   | Full Year<br>Results   | Full Year<br>Results   | Full Year<br>Results   | Full Year<br>Results   | Results<br>Through 2Q | Full Year<br>Results | Results<br>Through 2Q | Full Year<br>Results |
|            | Net Sales                                   | 515.6                              | 553.2                  | 528.2                  | 458.9                  | 429.1                  | 384.6                  | 396.7                  | 395.5                  | 321.4                  | 162.2                 | 378.0                | 154.2                 | 354.9                |
|            | Pachislot and Pachinko Machines             | 280.1                              | 265.6                  | 211.5                  | 145.5                  | 161.6                  | 160.3                  | 212.0                  | 212.1                  | 142.2                  | 71.2                  | 181.8                | 60.6                  | 149.1                |
| Bre        | Amusement Machines Sales                    | 63.3                               | 71.5                   | 75.4                   | 71.0                   | 61.9                   | 45.1                   | 47.2                   | 49.9                   | 39.1                   | 18.0                  | 38.6                 | 18.0                  | 39.6                 |
| Breakdown  | Amusement Center Operations                 | 83.1                               | 106.2                  | 103.8                  | 91.2                   | 71.3                   | 54.7                   | 45.6                   | 44.6                   | 42.7                   | 21.9                  | 43.2                 | 20.8                  | 41.4                 |
| wn         | Consumer Business                           | 65.3                               | 90.3                   | 119.5                  | 141.7                  | 131.3                  | 121.5                  | 88.8                   | 85.6                   | 83.8                   | 43.8                  | 99.8                 | 48.2                  | 111.0                |
|            | Other                                       | 23.7                               | 19.4                   | 17.8                   | 9.3                    | 2.9                    | 2.8                    | 2.8                    | 3.0                    | 13.4                   | 7.1                   | 14.5                 | 6.4                   | 13.6                 |
|            | Operating Income                            | 105.0                              | 119.1                  | 76.5                   | -5.8                   | 8.3                    | 36.7[31.0]             | 68.7                   | 58.3                   | 19.0                   | 12.3                  | 38.5                 | 3.4                   | 17.6                 |
|            | Pachislot and Pachinko Machines             | 103.9                              | 99.8                   | 71.1                   | 8.4                    | 14.5                   | 29.5                   | 64.2                   | 71.0                   | 23.5                   | 15.1                  | 45.2                 | 7.3                   | 25.7                 |
|            | Amusement Machines Sales                    | 7.4                                | 12.1                   | 11.6                   | 7.1                    | 6.8                    | 7.0[5.4]               | 7.3                    | 7.4                    | 1.9                    | -0.0                  | -1.2                 | 0.1                   | -2.5                 |
| Brea       | Amusement Center Operations                 | 5.4                                | 9.2                    | 0.1                    | -9.8                   | -7.5                   | -1.3[-1.4]             | 0.3                    | 0.3                    | 1.1                    | 0.2                   | 0.0                  | -0.2                  | -0.9                 |
| Breakdown  | Consumer Business                           | -8.8                               | 1.9                    | 1.7                    | -5.9                   | -0.9                   | 6.3[2.4]               | 1.9                    | -15.1                  | -0.7                   | 1.1                   | 2.0                  | 0.9                   | 4.0                  |
| Win        | Other                                       | -0.5                               | -1.7                   | -1.3                   | -0.0                   | -0.3                   | 0.3                    | 0.0                    | 0.2                    | -0.4                   | -0.4                  | -1.2                 | -1.0                  | -2.0                 |
|            | Eliminations                                | -2.3                               | -2.3                   | -6.7                   | -5.5                   | -4.9                   | -5.2                   | -5.1                   | -5.4                   | -6.3                   | -3.6                  | -6.4                 | -3.7                  | -6.5                 |
|            | Operating Margin                            | 20.4%                              | 21.5%                  | 14.5%                  | -                      | 1.9%                   | 9.5%[8.1%]             | 17.3%                  | 14.7%                  | 5.9%                   | 7.6%                  | 10.2%                | 2.2%                  | 5.0%                 |
|            | Ordinary Income                             | 104.4                              | 119.5                  | 81.2                   | -8.2                   | 6.6                    | 35.9[30.2]             | 68.1                   | 58.1                   | 20.9                   | 14.2                  | 40.5                 | 3.3                   | 16.9                 |
|            | Ordinary Income Margin                      | 20.2%                              | 21.6%                  | 15.4%                  | -                      | 1.5%                   | 9.3% [7.9%]            | 17.2%                  | 14.7%                  | 6.5%                   | 8.8%                  | 10.7%                | 2.1%                  | 4.8%                 |
|            | Net Income                                  | 50.5                               | 66.2                   | 43.4                   | -52.4                  | -22.8                  | 20.2[14.5]             | 41.5                   | 21.8                   | 33.4                   | 11.3                  | 30.7                 | -2.0                  | -11.2                |
|            | Net Income Margin                           | 9.8%                               | 12.0%                  | 8.2%                   | -                      | -                      | 5.3%[3.8%]             | 10.5%                  | 5.5%                   | 10.4%                  | 7.0%                  | 8.1%                 | -                     | _                    |
|            | R&D expense / content production expense *3 | 41.5                               | 36.3                   | 52.1                   | 65.3                   | 59.6                   | 41.5[47.2]             | 41.1                   | 53.3                   | 45.2                   | 25.1                  | 59.2                 | 28.4                  | 67.6                 |
|            | Cap-ex                                      | 32.4                               | 38.5                   | 36.6                   | 50.4(*1)               | 26.6                   | 16.1                   | 19.6                   | 36.1                   | 32.8                   | 22.6                  | 38.1                 | 14.7                  | 28.7                 |
|            | Depreciation *4                             | 17.7                               | 21.8                   | 28.0                   | 45.6(*2)               | 26.6                   | 17.1                   | 15.9                   | 16.1                   | 18.1                   | 7.5                   | 16.1                 | 8.1                   | 17.6                 |
|            | Advertising *5                              | 11.8                               | 18.9                   | 22.2                   | 22.8                   | 20.7                   | 20.7                   | 15.1                   | 17.2                   | 13.1                   | 7.6                   | 16.0                 | 10.0                  | 19.1                 |
|            | # of pachislot titles                       | 9 titles                           | 14 titles              | 17 titles              | 22 titles              | 19 titles              | 12 titles              | 10 titles              | 11 titles              | 8 titles               | 3 titles              | 9 titles             | 4 titles              | 6 titles             |
|            | Unit sales                                  | 676,933 units                      | 607,106 units          | 523,422 units          | 380,688 units          | 123,286 units          | 162,932 units          | 302,270 units          | 300,866 units          | 202,221 units          | 143,171 units         | 301,575 units        | 92,998 units          | 207,828 units        |
|            | # of pachinko titles                        | 8 titles                           | 8 titles               | 14 titles              | 9 titles               | 12 titles              | 13 titles              | 12 titles              | 14 titles              | 14 titles              | 4 titles              | 10 titles            | 9 titles              | 14 titles            |
| ********** | Unit sales                                  | 233,049 units                      | 288,895 units          | 132,981 units          | 108,184 units          | 391,831 units          | 360,171 units          | 343,188 units          | 332,288 units          | 216,860 units          | 54,955 units          | 200,225 units        | 86,453 units          | 242,847 units        |
|            | Same Store Sales Comparisons                | 98.5%                              | 103.3%                 | 95.8%                  | 89.0%                  | 92.4%                  | 91.7%                  | 99.3%                  | 100.5%                 | 93.8%                  | 95.0%                 | 96.1%                | 98.7%                 | 100.1%               |
|            | Domestic Facilities                         | 477 facilities                     | 462 facilities         | 449 facilities         | 363 facilities         | 322 facilities         | 260 facilities         | 249 facilities         | 241 facilities         | 236 facilities         | 202 facilities        | 198 facilities       | 198 facilities        | 198 facilities       |
|            | # of game software titles                   | - (84)                             | - (122)                | - (140)                | 80 (138)               | 78 (122)               | 66 (105)               | 51 (71)                | 45 (86)                | 25 (49)                | 8 (8)                 | 21 (32)              | 6(14)                 | 30 (50)              |
|            | Sales (Thousand units)                      | 11,790                             | 16,400                 | 21,270                 | 26,990                 | 29,470                 | 26,750                 | 18,710                 | 17,240                 | 10,780                 | 3,230                 | 8,730                | 4,100                 | 12,300               |

<sup>\*</sup> Numbers shown in parentheses are based on previous accounting policy (reference)

<sup>\*</sup> Number of titles reflects products which begin sales in the period (Numbers shown in parentheses are based on SKU)

<sup>(\* 1):</sup> Includes rental assets of 17.1 billion Yen (full year) (\* 2): Includes rental assets of 17.3 billion Yen (full year)

<sup>\*3</sup> In the fiscal year ended March 2014 and after, amortization cost of digital titles is included in R&D expense. (Up to the fiscal year ended March 2013, it was included in depreciation.)

<sup>\*4</sup> In the fiscal year ended March 2014 and after, amortization cost of digital titles is not included in depreciation. (In the fiscal year ended March 2014 and after, it is included in R&D expense/content production expense.)

<sup>\*5</sup> In the fiscal year ended March 2014 and after, advertising expenses are included in cost. (Up to the fiscal year ended March 2013, only selling, general and administrative (SG&A) expenses were included in cost.)



#### From FY Ended March 2015~

\*The data in this page can be downloaded from following URL. (http://www.segasammy.co.jp/english/ir/library/pdf/settlement/2016/e\_201603\_1q\_transition.xls)

| (JPY b    | illion)                                  |                       | FY Ended<br>March 2015 |                      | FY Ending<br>March 2016 |
|-----------|--|-----------------------|------------------------|----------------------|-------------------------|
|           |  | Results<br>Through 1Q | Results<br>Through 2Q  | Full Year<br>Results | Results<br>Through 1Q   |
|           | Net Sales                                | 90.0                  | 158.1                  | 366.8                | 52.9                    |
| Bre       | Pachislot and Pachinko Machines          | 47.2                  | 61.1                   | 152.1                | 7.6                     |
| Breakdown | Entertainment Contents                   | 39.9                  | 90.3                   | 199.6                | 41.8                    |
| wn        | Resort                                   | 2.8                   | 6.6                    | 14.9                 | 3.4                     |
|           | Operating Income                         | 8.9                   | 2.7                    | 17.4                 | -9.4                    |
|           | Pachislot and Pachinko Machines          | 12.5                  | 7.0                    | 25.7                 | -6.7                    |
| Bre       | Entertainment Contents                   | -1.3                  | -0.6                   | 0.0                  | -0.7                    |
| Breakdown | Resort                                   | -0.7                  | -1.4                   | -2.3                 | -0.5                    |
| own       | Other / Elimination                      | -1.4                  | -3.5                   | -6.0                 | -1.3                    |
|           | Operating Margin                         | 9.9%                  | 1.7%                   | 4.7%                 | -                       |
|           | Ordinary Income                          | 9.6                   | 2.6                    | 16.8                 | -8.7                    |
|           | Ordinary Income Margin                   | 10.7%                 | 1.6%                   | 4.6%                 | -                       |
|           | Profit attributable to owners of parent  | 5.1                   | -2.8                   | -11.3                | -7.9                    |
|           | Net Income Margin                        | 5.7%                  | -                      | -                    | -                       |
|           | R&D expense / content production expense | 12.4                  | 28.4                   | 67.6                 | 12.8                    |
|           | Cap-ex                                   | 6.9                   | 14.7                   | 28.7                 | 6.8                     |
|           | Depreciation                             | 4.0                   | 8.1                    | 17.6                 | 4.1                     |
|           | Advertising                              | 4.1                   | 10.0                   | 19.1                 | 3.9                     |
|           |  |                       |                        |                      | -                       |
|           | # of pachislot titles                    | 3 titles              | 4 titles               | 6 titles             | -                       |
| ********* | Unit sales                               | 82,791 units          | 93,045 units           | 207,830 units        | 102 units               |
|           |  |                       |                        |                      |                         |
|           | # of pachinko titles                     | 5 titles              | 5 titles               | 10 titles            | 2 titles                |
|           | Unit sales                               | 47,711 units          | 82,955 units           | 241,425 units        | 22,362 units            |
|           | -  |                       |                        |                      |                         |
|           | Same Store Sales Comparisons             | 99.4%                 | 98.7%                  | 100.1%               | 101.4%                  |
|           | Domestic Facilities                      | 201 facilities        | 198 facilities         | 198 facilities       | 198 facilities          |
|           |  |                       |                        |                      |                         |
|           | # of game software titles                | 3                     | 6                      | 30                   | 5                       |
|           | # of game software titles (sku)          | 5                     | 14                     | 50                   | 6                       |
|           | Sales (Thousand units)                   | 1,700                 | 4,100                  | 12,280               | 1,830                   |



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