

# FY Ending March 2020 1Q Results / Appendix

July 30, 2019

[Disclaimer]

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# **Results Highlights**



	1Q Results	Forecast
Consolidated Business	<ul> <li>Both sales and profits increased QoQ.</li> <li>Strong performance in Package Games and other areas in Entertainment Contents business</li> <li>Recorded income from alienation of titles in Digital Games area</li> </ul>	<ul> <li>Plan to sell major titles in Pachislot and Pachinko business but need to observe the approval status of prototype testing carefully in Pachislot business</li> <li>Launch new titles in each area in Entertainment Contents business</li> </ul>
Pachislot and Pachinko Machines Business	<ul> <li>Pachislot and Pachinko Machines business as a whole made steady start due to continued sales of Pachislot title released in last fiscal year.</li> <li>Pachislot: Sales of title released last fiscal year remained steady.</li> <li>Pachinko: Sold centered on machines with a high jackpot continuous rate but sales unit decreased QoQ.</li> </ul>	<ul> <li>Plan to sell major titles in stages</li> <li>Pachislot: Demand for replacement expected to increase as major previous regulation machines are removed in 3Q but need to observe approval status of prototype testing carefully as approval ratio is transitioning low.</li> <li>Pachinko: Launch major title, "P Hokuto No Ken 8 Haou".</li> </ul>
Entertainment Contents Business	<ul> <li>Strong performance in overall business segment.</li> <li>New title in Packaged Games area performed strongly.</li> <li>Some existing titles went well and recorded revenues from alienation of titles, etc. in Digital Games area</li> </ul>	<ul> <li>Launch new titles in each area.</li> <li>Continue the optimization of scope of mobile title to develop/operate and resource transfer in Digital Games area.</li> </ul>
Resort Business	<ul> <li>Profitability of PHOENIX RESORT improved, while expenses for domestic Integrated Resort (IR) increased, resulting increase of sales and losses</li> </ul>	<ul> <li>Continue efforts to improve profitability of existing facilities</li> <li>Expect increase of expenses as the actions required for participating domestic IR will be activated</li> </ul>

# Consolidated Income Statements (Summary)



(JPY Billion)		2019	9/3		202	0/3
	1Q	Through 2Q	Through 3Q	Through 4Q	1Q	Forecast
Sales	68.8	171.0	250.3	331.6	72.7	390.0
Pachislot and Pachinko Machines	21.5	58.6	76.1	101.4	17.1	120.0
Entertainment Contents	45.0	107.2	166.2	219.6	53.0	259.0
Resort	2.3	5.1	7.9	10.5	2.4	11.0
Operating Income	0.9	10.2	11.9	13.0	3.4	27.0
Pachislot and Pachinko Machines	1.7	9.6	9.6	13.4	1.3	29.0
Entertainment Contents	1.6	6.1	10.6	9.8	4.9	11.0
Resort	-0.6	-1.1	-1.9	-2.4	-0.8	-4.0
Other / Elimination	-1.8	-4.4	-6.4	-7.8	-2.0	-9.0
Operating Income Margin	1.3%	6.0%	4.8%	3.9%	4.7%	6.9%
Non-operating income	0.7	1.3	1.5	2.1	0.8	1.5
Non-operating expenses	0.9	2.3	4.4	7.7	1.9	5.5
Ordinary Income	0.6	9.1	9.0	7.4	2.3	23.0
Extraordinary income	0.0	1.7	1.7	8.2	0.0	-
Extraordinary losses	0.0	0.2	6.7	8.7	0.1	-
Income before income taxes	0.7	10.6	4.0	6.9	2.2	23.0
Profit attributable to owners of parent	0.3	6.7	0.6	2.6	1.7	15.0
Dividends per share (JPY)	-	20.00	20.00	40.00	-	40.00
Earnings per share (JPY)	1.44	28.60	2.90	11.27	7.32	63.90
Net Assets per share (JPY)	1,296.55	1,328.00	1,274.50	1,289.32	1,259.70	-



(JPY Billion)		201	202	2020/3		
	1Q	Through 2Q	Through 3Q	Through 4Q	1Q	Forecast
R&D Expense / Content Production Expense	14.1	30.8	48.3	66.6	17.1	72.5
Pachislot and Pachinko Machines	3.5	7.8	12.1	17.0	4.1	15.9
Entertainment Contents	10.6	23.2	36.4	49.9	13.0	56.6
Resort	0.0	0.1	0.1	0.2	0.0	0.0
Other / Elimination	0.0	-0.3	-0.3	-0.5	0.0	0.0
Cap-ex	6.4	17.8	24.3	34.4	5.1	24.8
Pachislot and Pachinko Machines	0.8	3.0	3.7	5.0	0.9	4.7
Entertainment Contents	4.2	10.7	16.1	25.0	4.0	19.2
Resort	0.0	0.0	0.1	0.1	0.0	0.2
Other / Elimination	1.4	4.1	4.4	4.3	0.2	0.7
Depreciation	3.9	7.4	10.8	14.5	3.6	13.6
Pachislot and Pachinko Machines	1.1	2.1	3.0	4.0	1.0	3.4
Entertainment Contents	2.3	4.3	6.4	8.6	2.1	8.4
Resort	0.2	0.4	0.6	0.8	0.2	1.0
Other / Elimination	0.3	0.6	0.8	1.1	0.3	0.8
Advertising	3.3	8.4	12.2	16.0	3.6	21.0
Pachislot and Pachinko Machines	0.4	0.9	1.3	1.6	0.2	2.8
Entertainment Contents	2.6	6.3	9.3	12.5	3.0	16.1
Resort	0.0	0.1	0.2	0.3	0.1	0.4
Other / Elimination	0.3	1.1	1.4	1.6	0.3	1.7

# Consolidated Balance Sheet (Summary)



(JPY billion)	[Asse	ts】	[Liabilities and Net Assets]				
Account	As of end of March 2018	As of end of June 2019	Change	Account	As of end of March 2018	As of end of June 2019	Change
Cash and Deposits	137.4	76.8	-60.6	Accounts Payable	24.7	23.8	-0.9
Accounts Receivable	39.2	32.5	-6.7	Corporate Bonds	12.5	12.5	-
Securities	14.5	54.2	+39.7	Short Term Loans Payable	13.3	13.3	-
Inventories	50.0	55.9	+5.9	Other	37.0	33.5	-3.5
Other	19.3	20.3	+1.0	Total Current Liabilities	87.5	83.1	-4.4
<b>Total Current Assets</b>	260.4	239.7	-20.7	Corporate Bonds	10.0	-	-10.0
Tangible Fixed Assets	84.0	87.3	+3.3	Long Term Loans Payable	40.3	40.3	-
Intangible Fixed Assets	15.2	16.3	+1.1	Other	21.4	22.5	+1.1
Investment Securities	73.4	68.8	-4.6	Total Noncurrent Liabilities	71.7	62.8	-8.9
Other	31.5	32.3	+0.8	Total Liabilities	159.3	146.0	-13.3
				Shareholders Equity	294.8	292.4	-2.4
				Total accumulated other comprehensive income	7.8	3.1	-4.7
				Warrants	0.9	0.9	-
				Non-controlling intesrests	1.7	1.8	+0.1
Total Noncurrent Assets	204.1	204.7	+0.6	Total Net Assets	305.3	298.4	-6.9
Total Assets	464.6	444.5	-20.1	Total Liabilities and Net Assets	464.6	444.5	-20.1

# Segment Results: Pachislot and Pachinko Machines



(JPY Billion)		2019	9/3		202	0/3
	1Q	Through 2Q	Through 3Q	Through 4Q	1Q	Forecast
Sales	21.5	58.6	76.1	101.4	17.1	120.0
Pachislot	3.1	4.5	11.0	24.7	7.0	48.8
Pachinko	13.9	45.8	52.3	59.9	5.5	59.0
Other / Elimination	4.5	8.3	12.8	16.8	4.6	12.2
Operating Income	1.7	9.6	9.6	13.4	1.3	29.0
Operating Income Margin	7.9%	16.4%	12.6%	13.2%	7.6%	24.2%
Pachislot						
Number of Titles	1 title	1 title	3 titles	6 titles	0 title	10 titles
Unit Sales (units)	9,073	12,853	31,534	67,140	17,930	120,000
Pachinko						
Number of Titles	1 title	3 titles	5 titles	7 titles	2 titles	9 titles
Unit Sales (units)	40,997	117,891	136,670	159,848	16,212	164,000
Board + Frame	13,908	77,518	87,468	91,858	8,020	78,600
Board	27,089	40,373	49,202	67,990	8,192	85,400

# Segment Results: Pachislot and Pachinko Machines

New title Major Titles in 1Q and titles to be launched in and after 2Q, fiscal year ending Mar 2020 Specification changed title 2020/3 1Q 2Q~ Pachislot Anohana: The Flower **Pachislot Beast King** Oujya no Houkou We Saw That Day **Pachislot Pachislot DISC UP Type 6 Machines** P The Seven deadly Sins Goyoku ver. P Hokuto No Ken 8 Haou Pachinko **P SHOW BY ROCK!!** P Anohana: The Flower We Saw That Day Pachinko CR Dracure! **Dejihane P BLACK LAGOON3** 

### 2020/3 1Q Major titles and number of units sold

Pachislot title	Total sales	Installed from	Pachinko title	Total sales	lı
Pachislot DISC UP	11,748 units	June 2018	P The Seven deadly Sins Goyoku ver.	4,944 units	
Pachislot Beast King Oujya no Houkou	6,182units	March 2019	P SHOW BY ROCK!!	4,515 units	
			Pachinko CR Dracure!	3,324 units	

\*Aggregated sales of "Pachislot DISC UP" since previous fiscal year :30,371 units

\*Aggregated sales of "Pachislot Beast King Oujya no Houkou" since previous fiscal year :13,623 units (As of June 30, 2019)

Installed from

April June

May

SegaSamm



(JPY Billion)		2019	9/3		2020/3	
	1Q	Through 2Q	Through 3Q	Through 4Q	1Q	Forecast
Sales	45.0	107.2	166.2	219.6	53.0	259.0
Digital Games	9.0	19.3	29.4	40.8	11.9	43.0
Packaged Games	12.3	26.7	43.7	54.6	14.7	84.0
Amusement Machine Sales	9.6	28.3	40.9	54.7	10.1	55.0
Amusement Center Operations	9.4	20.7	30.7	40.9	10.4	44.0
Animation / Toy	3.6	10.2	18.3	24.5	5.0	30.0
Other / Elimination	1.1	2.0	3.2	4.1	0.9	3.0
Operating Income	1.6	6.1	10.6	9.8	4.9	11.0
Digital Games	-0.4	-1.4	-2.7	-1.9	2.3	2.0
Packaged Games	2.6	4.4	8.1	8.2	2.9	6.0
Amusement Machine Sales	0.2	2.3	3.0	1.5	-0.7	0.5
Amusement Center Operations	0.5	1.9	2.2	2.6	0.7	2.5
Animation / Toy	-0.3	0.9	2.1	2.5	0.3	2.5
Other / Elimination	-1.0	-2.0	-2.1	-3.1	-0.6	-2.5
Operating Income Margin	3.6%	5.7%	6.4%	4.5%	9.2%	4.2%
No. of domestic amusement centers	189	189	191	190	191	195
YoY sales rate comparison of existing amusement centers	104.2%	104.5%	104.2%	104.0%	109.0%	104.4%

2012/7

2018/4

2013/4



### Major Index / Digital Games (Digital Overall)

		2020/3			
	1Q	2Q	3Q	4Q	1Q
Sales (JPY Billion)	9.0	10.3	10.1	11.4	11.9
Domestic					
Average MAU (Thousands, 3 months average)*1	6,880	5,420	4,690	7,900	5,940
ARPMAU (JPY) *2	1,123	1,507	1,581	1,029	1,423
Share of sales for top 3 titles *3	46.2%	43.1%	38.1%	41.7%	32.4%
Overseas					
Composition ratio of sales	9.4%	13.5%	14.3%	9.7%	6.6%
Other indicators					
Number of Titles (Domestic)	25	24	25	23	20
Number of New Titles (Domestic)	3	1	2	2	1
Ratio of advertising expense to net sales *4	11.7%	10.4%	9.1%	9.3%	6.9%
<b>TOP 3 Titles (Digital Game)</b> Title	*Changed the aggregation method for overseas' composition ratio 2020 and it has been reflected to the result of fiscal year ended Ma *Only free-to-play titles are covered for the calculation of number of Domestic ARP MAU and number of downloads. (Pay-to-play mode *1. Average MAU (Monthly Active Users) over 3 months *2. Calculated from dividing sales by MAU (Monthly Active Users)				

\*2. Calculated from dividing sales by MAU (Monthly Active Users)\*3. Sales percentage for top 3 titles in sales

\*4. Advertising expense percentage for total digital sales of each quarter

**PHANTASY STAR ONLINE 2** 

2. SEGA Pocket Club Manager

3. Puyo puyo!! Quest

1.

Football Manager



			2019	/3		2020/3		
	1Q		Through 2Q	Through 3Q	Through 4Q	1Q	Forecast	
Packaged Games: Number of Titles	5	titles	18 titles	26 titles	31 titles	8 titles	31 titles	
Japan	2	2 titles	3 titles	5 titles	7 titles	1 title	10 titles	
Asia		-	3 titles	6 titles	7 titles	3 titles	10 titles	
North America / Europe	3	3 titles	12 titles	15 titles	17 titles	4 titles	11 titles	
Packaged Games: Sales in Units (Thousands)	Ę	5,700	11,180	18,510	23,440	6,240	25,190	
Japan		280	640	1,460	1,850	270	3,840	
New titles		120	230	660	830	20	3,330	
Repeat titles		160	410	800	1,020	250	510	
Asia		120	370	590	770	240	1,490	
New titles		-	30	150	190	130	1,010	
Repeat titles		120	340	440	580	110	480	
North America / Europe	Ę	5,300	10,170	16,460	20,820	5,730	19,860	
New titles		730	1,620	2,610	3,070	2,150	6,350	
Repeat titles	4	4,570	8,550	13,850	17,750	3,580	13,510	
Total New titles		850	1,880	3,420	4,090	2,300	10,690	
Total Repeat titles	4	4,850	9,300	15,090	19,350	3,940	14,500	
2020/3 Major Titles					%Revised ti	ne No. of titles in	2020/3 Forecas	
1Q titles	Release		Platfo	orm		Launched region		
Total War: THREE KINGDOMS	2019/5		PC	2	Japan /	Japan / Asia / North America / Europe		
Team Sonic Racing	2019/5		Multi Pla	atform	Japan /	Japan / Asia / North America / Europe		
Judgment	2019/6		PlayStation®4		١	lorth America / E	urope	
Repeat titles		Platform				Launched region		
Total War series			PC	C	Japan /	Japan / Asia / North America / Europe		
Yakuza series			PlayStatio	n®4 / PC	Japan /	Japan / Asia / North America / Europe		

PC

Japan / Asia / North America / Europe

## ■ Major Titles in 1Q and titles to be launched in and after 2Q, fiscal year ending Mar 2020

		1Q	2Q~						
		PHANTASY STAF	R ONLINE 2 (2012/7~)						
		Риуо риуо!!	Quest (2013/4~)						
		CHAIN CHRONICLE 3 (2013/7~)							
les	<u>p</u>	Hortensia Saga (2015/4~)							
a tit		Magia Record : Puella Magi Ma	adoka Magica Side Story(2017/8~)						
Existing titles		SHIN MEGAMI TENSE	I Liberation Dx2(2018/1~)						
Exi		SEGA Pocket C	lub Manager(2018/4~)						
		BORDER BREAK (2018/8~)							
		Ryu ga Gotoku	ONLINE (2018/11~)						
		IDOLA PHANTASY	STAR SAGA (2018/11~)						
5		WONDER GRAVITY ~BEST BUDDY: PINO & GRAVITOR~ (	2019/4~8)						
			LEAGUE OF WONDERLAND (2019)						
New titles			Kemono Friends 3 (2019)						
Nev			Fist of the North Star LEGENDS ReVIVE						
			New Title						

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## ■ Major Titles in 1Q and titles to be launched in and after 2Q, fiscal year ending Mar 2020



# Segment Results: Resort Business



(JPY Billion)		201	9/3		202	2020/3	
	1Q	Through 2Q	Through 3Q	Through 4Q	1Q	Forecast	
Sales	2.3	5.1	7.9	10.5	2.4	11.0	
Operating Income	-0.6	-1.1	-1.9	-2.4	-0.8	-4.0	
<phoenix resort=""></phoenix>							
Sales	2.1	4.7	7.4	10.0	2.2	10.6	
Operating Income	-0.2	-0.2	-0.2	-0.0	-0.1	0.1	
No. of facility users (Thousands)	168	418	608	812	189	837	
3 accommodation facilities	67	181	266	357	75	379	
2 golf courses	24	45	69	94	25	100	
Other facilities	77	192	273	361	89	358	

### <PARADISE SEGASAMMY \*>

		201	202	2020/3		
	1Q	Through 2Q	Through 3Q	Through 4Q	1Q	Forecast
Sales (Billion KRW)	65	129	213	301	90	-
Operating Income (Billion KRW) <sup>*</sup>	0	-1	0	-20	-7	-
Number of casino visitors (Thousands)	57	128	207	295	82	-

\* PARADISE SEGASAMMY Co., Ltd. is an equity method affiliate

\* Figures for PARADISE SEGASAMMY Co., Ltd. are recorded with three months delay

\* Local accounting standards

# Segment Results: Resort Business (Phoenix Seagaia Resort) SEGASammy





### Exterior

■ Golf Course

■ Convention Center

### <Overview>

Facility name	Phoenix Seagaia R	esort	<access></access>					
Operating company	Phoenix Resort Co.	., Ltd.	■ Miyazaki Airport ■ JR Miyazaki train station	(chargeable) 15-minute by car				
Facility address	3083 Aza Hamayar	na, O-Aza Shioji, Miyazaki City, Miyazaki Prefecture						
Number of employees	•	0, 2019) (including, concurrent officers, full-time employees, es, contract employees and part-time employees)	■ Express way	Approx. 25-minute drive from Miyazaki Interchange				
Site area	2,511,144m <sup>2</sup>							
	Hotel	950 rooms (Sheraton Grande Ocean Resort, Luxze Hitotsuba and Cottage HIMUKA)						
Facility	Golf courses	45 holes (Phoenix Country Club, Tom Watson Golf Course) Phoenix Golf Academy						
composition	Convention Center	Approx. 5,500 m <sup>2</sup> (capacity for approx. 5,000 people)						
	Other Entertainment facilities etc.	Spa, hot springs, fitness club, horse riding club, tennis court and wedding halls						

# PARADISE SEGASAMMY (Equity method affiliate)





Exterior

Casino facility

■ Lobby lounge (Hotel)

### <Overview>

Facility name	PARADISE CITY
Operating company	PARADISE SEGASAMMY Co.,Ltd.
Facility address	186, Yeongjonghaeannam-ro 321-gil, Jung-gu, Incheon, Republic of Korea
Number of employees	2,820 (as of June 30, 2019) (including, concurrent officers, full-time employees, seconded employees, contract employees and part-time employees)
Site area	330,000m <sup>2</sup>
Investment amount	Approx. 1,567.5 billion KRW (amount invested by SEGA SAMMY: 331.9 billion KRW; shareholding ratio: 45%)
Facility composition	<ul> <li>Casino (table games: 158 units, electronic table games: 4 units 62 seats, slot machines: 291 units)</li> <li>Hotel (711 rooms; additional facilities: restaurant, banquet hall, indoor and outdoor pools, etc.)</li> <li>Convention</li> <li>SPA ·CLUB ·Boutique Hotel (58 rooms)</li> <li>PLAZA (Commercial facility / cultural center, shopping mall)</li> <li>WONDER BOX (for families)</li> </ul>

#### <Access to PARADISE CITY>

- 3-minute drive by car or shuttle bus (free of charge)
   5-minute ride on linear monorail (free of charge) and
   15-minute walk from Incheon International Airport
- Also a 5-minute drive from Incheon Interchange on the expressway

# PARADISE SEGASAMMY (Equity method affiliate)



## Transition of Drop\* amount at Paradise SegaSammy

\*Drop : The amount of cash exchanged for chips by customers at the table



\* PARADISE SEGASAMMY Co., Ltd. is an equity method affiliate of SEGA SAMMY HOLDINGS INC.

\* Figures for PARADISE SEGASAMMY Co., Ltd. are recorded with three months delay

Casino facility		Upper limit for square measures of gaming areas within casino facility is 3% of the total floor area of IR facilities
Facility No.1:	International convention and conference facilities	Capacity of the largest international convention and conference room must be more than 1,000 people. Total capacity of whole international convention and conference facilities must be more than twice of the capacity of the largest international convention and conference room.
Facility No.2:	Exhibition facilities	Square measures of exhibition facilities must meet the standards according to the below tier based on capacity of the largest international convention and conference room.         (Capacity of the largest international convention and conference room)         •More than 1,000 and less than 3,000 people       ⇔ Total floor area of exhibition facilities: more than 120K m <sup>1</sup> •More than 3,000 and less than 6,000 people       ⇔ Total floor area of exhibition facilities: more than 20K m <sup>1</sup> •More than 6,000       people
Facility No.3:	Facilities enhancing the attractiveness of tourism	Theater, entertainment hall, concert hall, stadium, cinema, museum, gallery, restaurant and other facilities that contribute enhancing the attractiveness of Japanese tourism
Facility No.4:	Facilities with customer transfer functions	Facilities satisfying below 4 conditions 1) showcase function, 2) concierge function, 3) multilingual support function, 4) sufficient facility scale
Facility No.5:	Accommodation facilities	Total square measures for floor area of all guest rooms must be more than 100K m and facilities must have suite rooms with appropriate square measures and certain ratio of suite rooms.
Facility No. 6	Other facilities	Facility contributing to the promotion of visit and stay of domestic and inbound tourists
Other: Restrict	ion of casino ads	Can applies only to places where foreign travelers can stay until they complete immigration procedures at airports operating international flights and passenger terminals of ports where foreign cruise ships are in service
Other: Transac report	ction subject to	Cash transactions exceeding 1 million yen between casino business operators and customers



## < APPENDIX : Overview of revision to the rules>

Date of enforcement	February 1, 2018
Pachislot and pachinko machine manufacturers	<ul> <li>(1) Matters related to regulations of pay-out balls/medals</li> <li>(2) Addition of standards for pachislot and pachinko machines with which pay-out balls/medals information can be easily checked</li> <li>(3) Introduction of "multi stage payoutratio" to pachinko machines</li> </ul>
Pachinko halls	(4) Addition of responsibilities of administrators

\*(2) Able to play without touching balls and medals (record and pay-out electronically)

- Curbing of gambling element is intended in the matters related to regulations of pay-out balls/medals.
- ✓ "Multi stage payoutratio" is newly approved for pachinko machines.

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# <APPENDIX : Comparisons of pay-out ratio (image)> [Pachislot]



- Machines will be transformed to become more playable with the setting of the lower limit of pay-out probability.
- The introduction of "multi stage payoutratio" will allow broader ways to play.

Pay-out ratio=



## <APPENDIX : Outline of revisions to regulations >

# [Pachislot]

Content		Te	Multi stage	Number of pay-out medals when hitting a		
	400G	1,600G	6,000G	17,500G	payout-ratio	jackpot (Upper limit)
Regulation before change	Less than 300%	-	Less than 150%	Over 55% and less than 120%	Up to 6 stages	480
New regulation	Over 33% and less than 220%	Over 40% and less than 150%	Over 50% and less than 126%	Over 60% and less than 115%	Up to 6 stages	300

G=Games

## [Pachinko]

Content		Test		Multi stage	Number of pay-out balls when hitting a		
Content	1 hour	4 hours	10 hours	payout-ratio	jackpot (Upper limit)		
Regulation before change	Less than 300% -		Over 50% and less than 200%	-	2,400		
New regulation	Over 33% and less than 220%	Over 40% and less than 150%	Over 50% and less than 133%	Up to 6 stages	1,500		

# Future demand for replacement



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## Transition of market size and number of players



Source: White Paper on Leisure Industry 2018, Japan Productivity Center



Pachislot & Pachinko machine Installations, Unit sales and Annual turnover



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# Pachinko and Pachislot Machine Markets







Sources: National Police Agency and Yano research Institute Ltd. (\*The data for 2018, 2019 are our forecasts)





Pachislot machines: Issuance of prototype (left) Pachislot machines: Number of approval (left) Pachislot machines: Approval rate (right)



Pachinko machines: Issuance of prototype (left) Pachinko machines: Number of approval (left) Pachinko machines: Approval rate (right)

Source: Security Communications Association



## Share of Annual Pachislot Machine Sales

	2013 2014				2015			2016			2017				
Rank	Manufacturer	Units sold	Share	Manufacturer	Units sold	Share									
1	Sammy	301,575	21.7%	Sammy	207,828	16.8%	UNIVERSAL	165,000	17.0%	Sammy	215,736	24.3%	K company	107,000	17.7%
2	UNIVERSAL	215,000	15.5%	UNIVERSAL	205,000	16.6%	Sammy	142,337	14.7%	UNIVERSAL	203,000	22.9%	D company	100,000	16.5%
3	HEIWA/ OLYMPIA	120,000	8.6%	DAITO	128,000	10.4%	HEIWA/ OLYMPIA	113,997	11.8%	KITA DENSHI	90,500	10.2%	Sammy	85,041	14.1%
4	SANKYO	116,291	8.4%	YAMASA	108,000	8.8%	KITA DENSHI	100,000	10.3%	HEIWA/ OLYMPIA	80,953	9.1%	U company	43,000	7.1%
5	DAITO	102,000	7.3%	HEIWA/ OLYMPIA	92,763	7.5%	SANKYO	80,125	8.3%	Enterrise	57,000	6.4%	Y company	38,000	6.3%

### Share of Annual Pachinko Machine Sales

	2013 2014					2015		2016			2017				
Rank	Manufacturer	Units sold	Share	Manufacturer	Units sold	Share									
1	KYORAKU	349,000	17.0%	SANYO	330,000	16.3%	Sansei R&D	300,000	15.9%	SANYO	306,000	19.8%	S company	330,000	23.4%
2	SANYO	315,000	15.4%	SANKYO	329,892	16.3%	SANKYO	296,346	15.7%	Sansei R&D	209,000	13.5%	S company	171,919	12.2%
3	SANKYO	291,967	14.3%	KYORAKU	308,000	15.3%	SANYO	275,000	14.6%	HEIWA/ OLYMPIA	192,761	12.5%	Sammy	140,013	9.9%
4	Sammy	200,225	9.8%	HEIWA/ OLYMPIA	252,103	12.5%	HEIWA/ OLYMPIA	234,616	12.4%	SANKYO	172,954	11.2%	K company	140,000	9.9%
5	HEIWA/ OLYMPIA	197,000	9.6%	Sammy	241,425	12.0%	Newgin	220,000	11.7%	Newgin	160,000	10.4%	S company	130,000	9.2%
					Γ	6	Sammy	199,014	10.5%	Sammy	138,321	9.0%			

Source: Yano Research Institute Ltd.

\*Estimated by Yano Research Institute Ltd. with fiscal years from July of each year through June the following year as criteria

# Packaged and Digital Games Market Data



### Home Video Game and Online Game Markets Scale





■ Home video game consoles ■ PCs ■ Feature phones ■ Smart devices+SNS

Source: f-ism

# **Amusement Market Data**

SEGASammy

## Amusement Machine and Amusement Center Operations Markets Scale

Amusement Machine / Facilities sales (JPY billion)

Number of Amusement Facilities / Amusement Machine unit installed



Net sales of Amusement FacilitiesNet sales of Amusement Machines



Source: JAIA, National Police Agency

# Past Operating Results (FY Ended March 2015~)



	(https://www.segasammy.co.jp/english/ir/library/pdf/settlement/2020/e_202003_1q_transition								<u>nsition.xls)</u>					
(JPY	Billion)	FY E March			Ended n 2016	FY E March	nded 2017	FY E March			FY Ei March			FY Ending March 2020
		Results Through 2Q	Full Year Results	Results Through 2Q	Full Year Results	Results Through 2Q	Full Year Results	Results Through 2Q	Results Through 4Q	Results Through 1Q	Results Through 2Q	Results Through 3Q	Results Through 4Q	Results Through 1Q
	Net Sales	158.1	366.8	154.3	347.9	169.5	366.9	194.7	323.6	68.8	171.0	250.3	331.6	72.7
Bre	Pachislot and Pachinko Machines	61.1	152.1	56.6[60.9]*	132.7[141.0]*	64.9	148.2	88.3	105.6	21.5	58.6	76.1	101.4	17.1
Breakdown	Entertainment Contents	90.3	199.6	90.2[85.9]*	198.8[190.5]*	97.8	205.7	101.5	208.0	45.0	107.2	166.2	219.6	53.0
own	Resort	6.6	14.9	7.4	16.3	6.7	13.0	4.7	9.9	2.3	5.1	7.9	10.5	2.4
	Operating Income	2.7	17.4	5.7	17.6	15.3	29.5	26.8	17.7	0.9	10.2	11.9	13.0	3.4
	Pachislot and Pachinko Machines	7.0	25.7	8.5[8.4]*	21.5[20.9]*	10.6	26.3	21.4	11.9	1.7	9.6	9.6	13.4	1.3
Bre	Entertainment Contents	0.6	0.0	1.5[1.7]*	3.6[4.2]*	9.1	11.1	10.1	14.8	1.6	6.1	10.6	9.8	4.9
Breakdown	Resort	-1.4	-2.3	-1.2	-1.8	-1.3	-2.2	-1.2	-2.5	-0.6	-1.1	-1.9	-2.4	-0.8
nwo	Other / Elimination	-3.5	-6.0	-3.1[-3.2]*	-5.7	-3.1	-5.7	-3.4	-6.5	-1.8	-4.4	-6.4	-7.8	-2.0
	Operating Margin	1.7%	4.7%	3.7%	5.1%	9.0%	8.0%	13.8%	5.5%	1.3%	6.0%	4.8%	3.9%	4.7%
	Ordinary Income	2.6	16.8	5.8	16.4	15.4	28.5	25.2	14.5	0.6	9.1	9.0	7.4	2.3
	Ordinary Income Margin	1.6%	4.6%	3.8%	4.7%	9.1%	7.8%	12.9%	4.5%	0.9%	5.3%	3.6%	2.2%	3.2%
	Profit attributable to owners of parent	-2.8	-11.3	0.9	5.3	24.2	27.6	17.7	8.9	0.3	6.7	0.6	2.6	1.7
	Net Income Margin	-	-	0.6%	1.5%	14.3%	7.5%	9.1%	2.8%	0.4%	3.9%	0.2%	0.8%	2.3%
	ROA	_	-2.2%		1.0%		5.2%		1.8%	_	_	_	0.6%	_
	ROE	_	-3.4%		1.8%	_	9.2%		2.9%	_	_		0.9%	—
	Equity Ratio	_	60.0%		55.3%	_	59.0%		65.0%	_	_		65.1%	—
	Cash flows to interest bearing debt ratio	_	301.9%		798.8%	_	178.6%		334.7%	_	_		520.9%	—
	Interest coverage ratio	_	45.2 times	_	19.1 times	_	61.4times	_	36.5 times	—	_	—	27.3 times	—
R8	D expense / content production expense	28.4	67.6	24.7	58.0	31.7	67.1	30.7	62.0	14.1	30.8	48.3	66.6	17.1
	Cap-ex	14.7	28.7	12.5	28.0	13.8	27.0	10.3	24.1	6.4	17.8	24.3	34.4	5.1
	Depreciation	8.1	17.6	8.2	16.6	7.6	16.3	8.2	16.2	3.9	7.4	10.8	14.5	3.6
	Advertising	10.0	19.1	9.3	17.9	7.6	14.8	7.8	15.4	3.3	8.4	12.2	16.0	3.6
	# of pachislot titles	4 titles	6 titles	2 titles	7 titles	3 titles	10 titles	8 titles	9 titles	1 title	1 title	3 titles	6 titles	0 title
	Unit sales	93,045 units	207,830 units	70,260 units	142,337 units	81,895 units		75,380 units	85,041 units	9,073 units	12,853 units	31,534 units	67,140 units	17,930 units
		,	,	,	,	,		,	,			,	,	
	# of pachinko titles	5 titles	10 titles	6 titles	8 titles	3 titles	9 titles	4 titles	5 titles	1 title	3 titles	5 titles	7 titles	2 titles
Unit sales		82,955 units	241,425 units	79,604 units	199,014 units	75,542 units	138,321 units	119,312 units	140,013 units	40,997 units	117,891 units	136,670 units	159,848 units	16,212 units
	YoY sales comparison of existing amusement centers	98.7%	100.1%	102.2%	103.1%	110.8%	108.5%	101.5%	101.9%	104.2%	104.5%	104.2%	104.0%	109.0%
	No. of domestic amusement centers	198 facilities	198 facilities	198 facilities	194 facilities	189 facilities	191 facilities	189 facilities	189 facilities	189 facilities	189 facilities	191 facilities	190 facilities	191 facilities
	# of game software titles	6 titles	30 titles	12 titles	29 titles	21 titles	42 titles	16 titles	38 titles	5 titles	18 titles	26 titles	31 titles	8 titles
	Sales (Thousand units)	4,100	12.280	3.280	9.220	4.650	10.280	8.650	17,330	5.700	11.180	18.510	23,440	6,240
+0-	es of new segment is changed to gross basis	,	,100	1,200	-,	.,500	,200	2,500	,500	2,200	, .00	,		, <u> </u>

### From FY Ended March 2015~

\*The data in this page can be downloaded from following URL.

(https://www.segasammy.co.jp/english/ir/library/pdf/settlement/2020/e\_202003\_1q\_transition.xls)

\*Sales of new segment is changed to gross basis.

\*Basis for recording net sales was changed from shipment to delivery starting in FY ended March 2016.

\*In line with the change of accounting policy, contents of retroactive processing have been reflected on new segments since FY ended March 2015.

\*Part of Entertainment Contents Business has been transferred to Pachislot and Pachinko Machines Business since for FY ended March 2017.

\*Numbers shown in parentheses for FY 2016 results are retroactively adjusted values of estimates after changing the breakdown.

\*Added the number of titles in Asia from FY March 2017

# Shareholder Returns



Introduction of Shareholder Benefits

We introduced shareholders benefit program to encourage shareholders to experience our services and hold our shares in the long term and expanded the benefits from March 31 2019.

Number of owned shares	Details of benefits (Gifted twice a year)
More than 100 shares Less than 1,000 shares	I. 1,000-yen worth voucher for UFO Catcher, redeemable at SEGA game centers in Japan or redeemable at SEGA Catcher Online
More than1,000 shares Less than 3,000 shares	<ul> <li>I. 1,000-yen worth voucher for UFO Catcher, redeemable at SEGA game centers in Japan or redeemable at SEGA Catcher Online</li> <li>II. Facility use ticket worth 10,000 yen, redeemable at Phoenix Seagaia Resort (Miyazaki Prefecture)</li> </ul>
More than 3,000 shares Less than 5,000 shares	<ul> <li>I. 1,000-yen worth voucher for UFO Catcher, redeemable at SEGA game centers in Japan or redeemable at SEGA Catcher Online</li> <li>II. Facility use ticket worth 20,000 yen, redeemable at Phoenix Seagaia Resort (Miyazaki Prefecture)</li> </ul>
More than 5,000	<ol> <li>1,000-yen worth voucher for UFO Catcher, redeemable at SEGA game centers in Japan or redeemable at SEGA Catcher Online Facility use ticket worth 20,000 yen, redeemable at Phoenix Seagaia Resort (Miyazaki Prefecture)</li> <li>1 free accommodation ticket (1 room, maximum 2 person) usable at Sheraton Grande Ocean Resort in Phoenix Seagaia Resort (Miyazaki Prefecture)</li> <li>1 free accommodation ticket (1 room, maximum 2 person) usable at Paradise Hotel &amp; Resort in Paradise City (Incheon, Korea)</li> </ol>

Please see the official homepage of SEGA SAMMY HOLDINGS for the details about shareholder benefits program

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## **Company Profile**

(As of March 31, 2019)

Company Name	SEGA SAMMY HOLDINGS INC.						
Address Sumitomo Fudosan Osaki Garden Tower, 1-1							
	Nishi-Shinagawa, Shinagawa-ku, Tokyo						
Established	October 1, 2004						
Capital	¥29.9 billion						
Number of Employees	7,993 (Consolidated)						
Stock Exchange	Tokyo Stock Exchange (Stock Code : 6460)						

#### Managements

(As of June 21, 2019)

Chairman and Group CEO (Representative Director)	Hajime Satomi
President and Group COO (Representative Director)	Haruki Satomi
Senior Executive Vice President (Director of the Board)	Naoya Tsurumi
Executive Vice President and Group CFO (Director of the Board)	Koichi Fukazawa
Executive Vice President (Director of the Board)	Hideki Okamura
Senior Vice President (Director of the Board)	Hideo Yoshizawa
Director of the Board (External)	Takeshi Natsuno
Director of the Board (External)	Kohei Katsukawa
Director of the Board (External)	Hiroshi Onishi
Director of the Board (External)	Melanie Brock
Standing Audit & Supervisory Board Member	Shigeru Aoki
Audit & Supervisory Board Member	Yukito Sakaue
Audit & Supervisory Board Member (External)	Mineo Enomoto
Audit & Supervisory Board Member (External)	Kazutaka Okubo

## **Information on Outstanding Shares**

(As of March 31, 2019)

Number of shares authorized for issuance	800,000,000 shares
Total number of shares issued and outstanding	266,229,476shares
Number of Shareholders	77,599

### ■ Principal Shareholders

Name of Shareholder	Shares Held	Shareholding Ratio (%)
HS Company	35,308,000	13.26
SEGA SAMMY HOLDINGS INC.	31,493,927	11.83
FSC Co., Ltd.	13,562,840	5.09
The Master Trust Bank of Japan, Ltd. (Trust account)	11,474,000	4.30
Japan Trustee Services Bank, Ltd. (Trust account)	10,244,800	3.84

### ■ Distribution of Shareholders

Financial Institutions	16.86%
Securities Companies	1.18%
Other Companies	20.92%
Foreign Institutions and Individuals	28.25%
Japanese Individuals and Other	20.96%
Treasury Stock	11.83%

\*Including the number of share less than 1 unit



## https://www.segasammy.co.jp/english/ir/

Please visit below websites for products and service information. <u>https://www.segasammy.co.jp/english/pr/corp/group/list.html</u> (SegaSammy Group Website list)

\* Company / product names in this document are trademarks or registered trademarks of the respective companies.

## Cautionary Statement for Investors and Shareholders with Respect to Nevada Gaming Statutes and Regulations

SEGA SAMMY HOLDINGS INC. ("the Company") is registered with the Nevada Commission as a publicly traded corporation and has been found suitable to directly or indirectly own the stock of SEGA SAMMY CREATION INC., and Sega Sammy Creation USA, Inc., both of which are subsidiaries that have been licensed as manufacturers and distributors of gaming devices in Nevada. Pursuant to Nevada law, the Company's shareholders are subject to the rules and regulations of the Nevada Gaming Authorities. A detailed explanation of Nevada gaming statutes and regulations can be found on the Company's corporate website: https://www.segasammy.co.ip/english/ir/stock/regulation/