

SEGA SAMMY Management Meeting 2025

Jun. 18, 2025

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Today's Agenda



Scheduled time	Presentation	Speaker			
15:00-15:30	Initiatives of SEGA SAMMY GroupQ & A	Haruki Satomi			
② 15:30-16:20	Entertainment Contents BusinessQ & A	Shuji Utsumi			
③ 16:30-17:10	Pachislot & Pachinko Machines BusinessQ & A	Ayumu Hoshino			
4 17:10-17:50	Gaming BusinessQ & A	Koichi Fukazawa			



Initiatives of SEGA SAMMY Group

SEGA SAMMY HOLDINGS INC.
President and Group CEO, Representative Director

Haruki Satomi

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Group Mission Pyramid



Group Mission/Purpose (Raison d' être) **Group Value** (Mindset and DNA) Constantly Creating, **Forever Captivating Creativity is Genesis** -Making Life More Colorful-**Always Proactive,** Group Vision (Ideal self) **Always Pioneering** Be a Game Changer Sustainability Pachislot & **Entertainment** Gaming **Pachinko Machines Contents Business** Business Business **Establishment of Establishment of Enhancement of SEGA** business which No.1 position can be the third brand value in the industry pillar of the Group Products and Environment Addiction Governance Human Resources Services.

Value Maximization Cycle



Cycle of Four Strengths for Value Maximization

Ability to create Captivating Experience

Versatile Game Changers (human capital)

Ability to develop Captivating Experience (1)

Unique business portfolio/financial base

Common values (mindset and DNA) for value creation

Creativity is Genesis X

Always Proactive, Always Pioneering

Source of Captivating Experience

Brand/IP

Ability to develop Captivating Experience (2)

Multichannel/ transmedia

Value Creation Process



Offering the Group's contents and services as entertainment suited to the times

Common values (mindset and DNA) for value creation

Creativity is Genesis

X

Always Proactive, Always Pioneering

Ability to create Captivating Experience

Versatile Game Changers (human capital)

Ability to develop Captivating Experience (1)

Unique business portfolio/financial base

Ability to develop Captivating Experience (2)

Multichannel/transmedia

Source of Captivating Experience

Brand/IP

Expansion of business areas and geographic expansion

Games

Animation

Amusement Machine

Merchandise/Toy

Pachislot & Pachinko Machines

Gaming

Enhancement of corporate value

Social Value

Economic Value

Constantly -Making Life More Colorful Captivating

Number of Employees, Brands, Medium-Term Targets, etc. by Business Segment





Mainstay IPs/Brands

Medium-Term Plan/ Adjusted EBITDA Target

Entertainment Contents

6,391 people

SONIC
Like a Dragon
ATLUS
Football Manager
Total War, etc.

Implementation of aggressive Investment and significant growth

FY2022-2024/3 113.2 billion yen FY2025-2027/3 Over 180.0 billion yen

Pachislot & Pachinko Machines

1,127 people

Hokuto No Ken
Hokuto Muso
Kabaneri of
the Iron Fortress
Tokyo Revengers, etc.

Stable contribution to profit

FY2022-2024/3 82.7 billion yen FY2025-2027/3 Over 90.0 billion yen

Gaming

104 people

Railroad Riches™ GAN/Coolbet Stakelogic, etc.

To establish business

FY2022-2024/3 -11.3 billion yen FY2025-2027/3 Adjusted EBITDA Positive

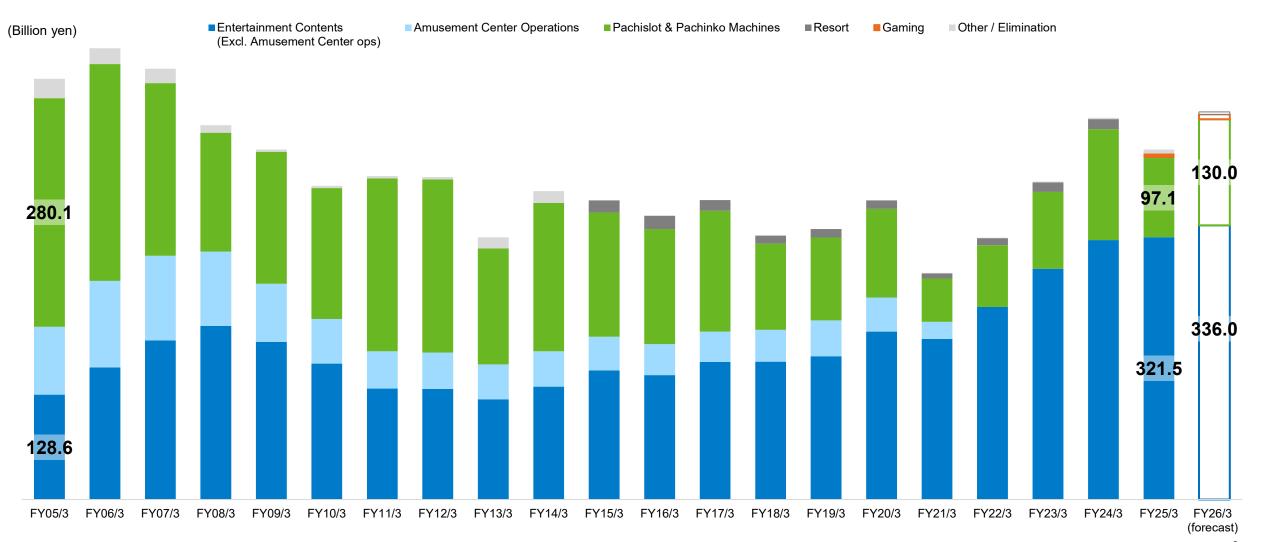
^{*}Not including temporary employees

^{*}As for Gaming business, in addition to the No. of employees above, there are 580 people in GAN and 490 people in Stakelogic (current reference figures, including temporary employees)

Performance Trend (Sales)



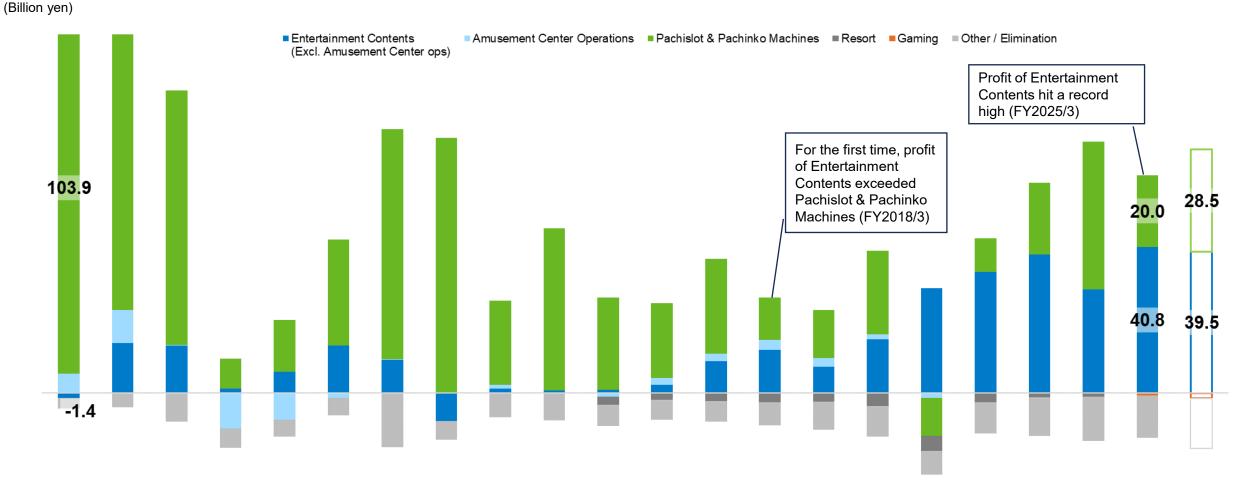
Center of sales shifted to Entertainment Contents Business



Performance Trend (Operating income)



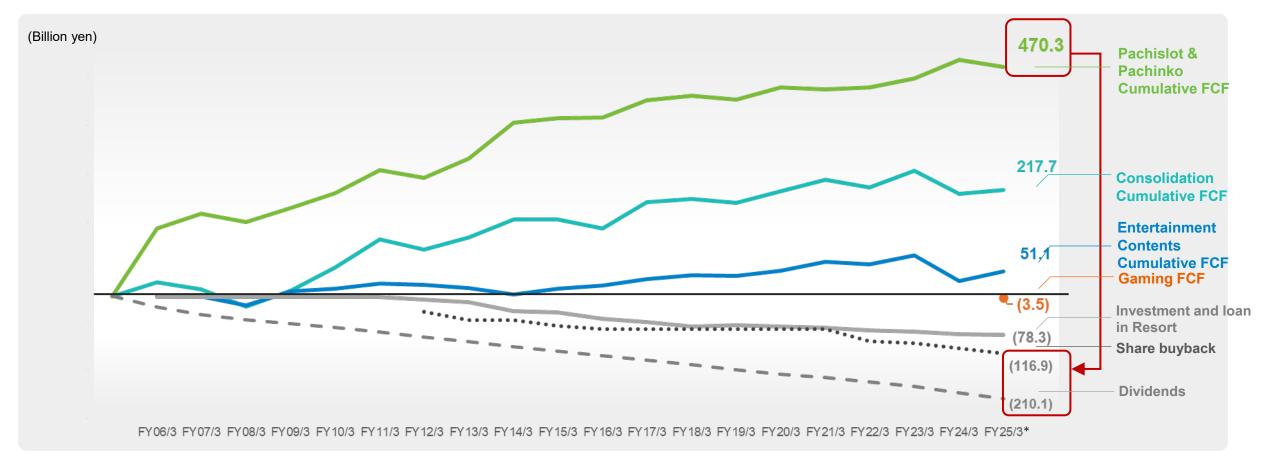
In terms of profit, the Company shifted away from excessive dependence on Pachislot & Pachinko Machines, and Entertainment Contents Business recorded the highest profit.



Trend of Cumulative Free Cash Flows Since Integration



Pachislot & Pachinko ability to generate CF is a source of investment in growth and shareholder returns Aim for growth through investments in the Consumer area and Gaming area

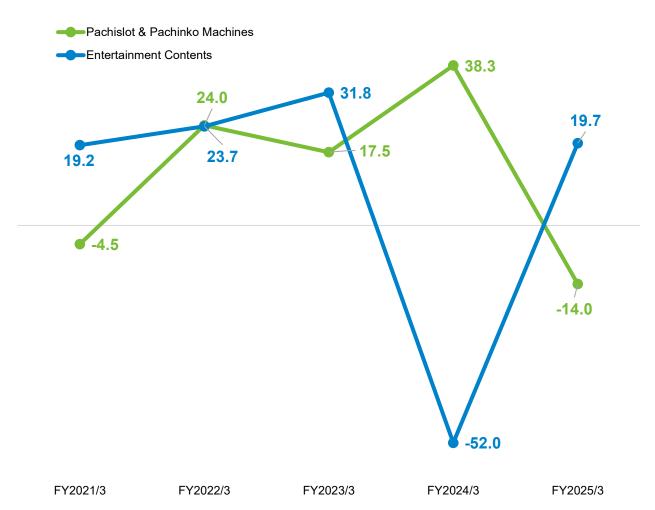


^{*}Approximate value

Free Cash Flows Trend (Entertainment Contents, Pachislot & Pachinko Machines)







Entertainment Contents

FCF, which was negative in FY2024/3 due to the acquisition of Rovio, was positive in FY2025/3.

■ Pachislot & Pachinko Machines

FCF for FY2025/3 was negative due to payment of unpaid consumption tax, income tax payment resulted from the strong performance in FY2024/3, etc.

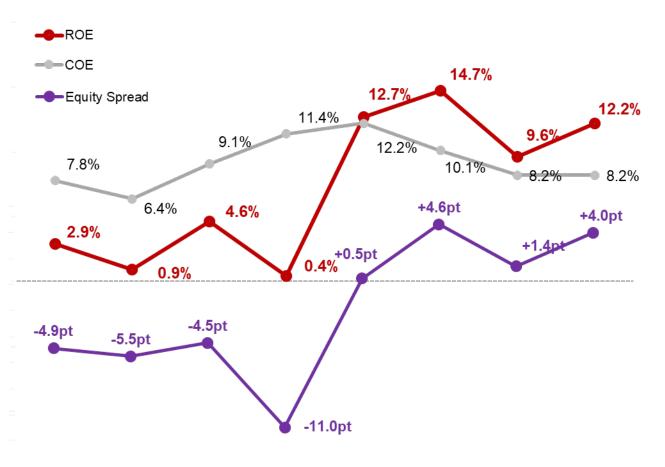
^{*}Approximate calculation

^{*}Pachislot & Pachinko machines: Sammy consolidated, Entertainment Contents: SEGA consolidated

Equity Spread Expansion: FY2025/3 Results



[Trend of ROE, COE, and Equity Spread]



- Recent equity spread has been positive
- ➤ ROE improved from FY2024/3 due to an increase in net income

FY2018/3 FY2019/3 FY2020/3 FY2021/3 FY2022/3 FY2023/3 FY2024/3 FY2025/3

^{*}ROE: Return on equity

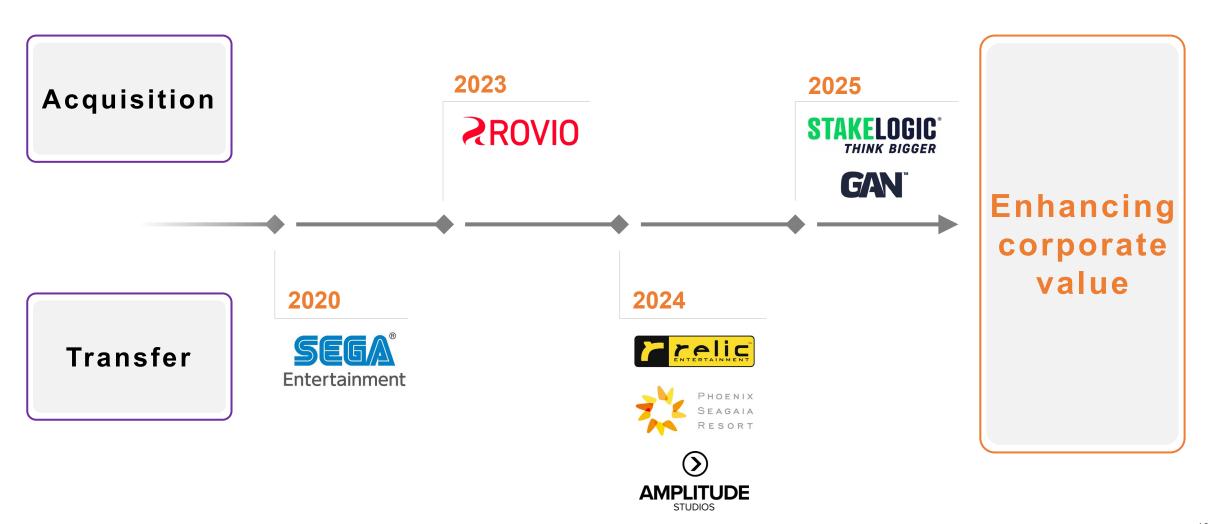
^{*}COE: Cost of Equity (Source: Bloomberg)

^{*}Equity spread: ROE-COE

Promotion of Business Portfolio Management



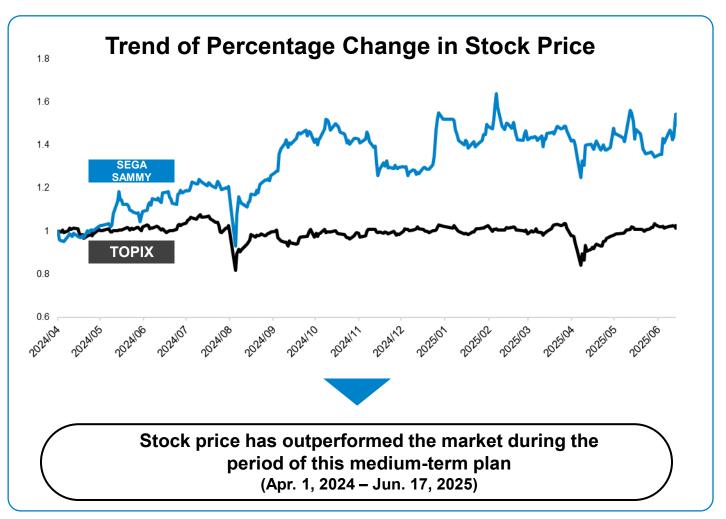
Promote business portfolio reshuffling and enhance corporate value



Recognition of Challenges Regarding Our Stock Price



While the stock price has been performing above the TOPIX, valuation improvement is a continues challenge



Valuation (PER) Comparison

Game companies: 25 to 40 times

SEGA SAMMY:
Approx. 18 times (as of Jun. 17)

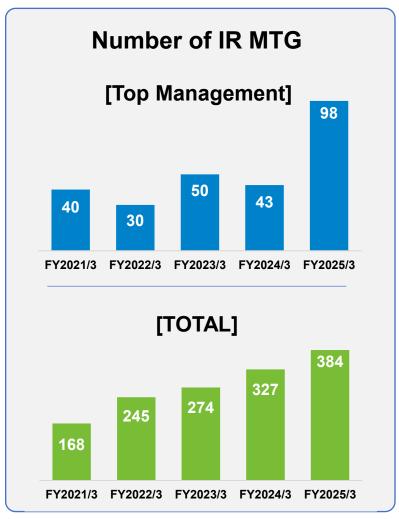
Pachislot & Pachinko Machines companies: 10 to 12 times

Our performance lags behind other game companies

Engaging with the Capital Markets



Enhancing corporate value through proactive engagement with capital markets and fostering internal communications



Initiatives for Internal Permeation

[Engagement Session]

- Engagement sessions with institutional investors and senior management (Mar. 2025)
- Feedback to Group Management Committee: 4 times (FY2025/3)

[Employee Stock Ownership Association participation rate]

24.7%

81.7%

(Before Special (After Special Incentive Program) Incentive Program)

Initiatives for FY2026/3 (Plan)

- SR meetings (Mar. Apr.)
- Large MTG (today)
- Overseas IR (scheduled to be conducted 5 times a year)
- Engagement sessions with institutional investors and senior management
- Perception study, etc.



Entertainment Contents Business Progress of Medium-term Plan Strategies

Representative Director, President and COO of SEGA CORPORATION

Shuji Utsumi

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Be a solid and influential global brand that reaches 3 billion gamers worldwide

Mission/
Purpose Empower The Famers

Medium-Term Plan Focus Points



Quantitative Plan

Adjusted EBITDA 180.0 billion yen (three-year cumulative)

Further expansion of major pillars

- Transmedia
- Global GaaS (Rovio, etc.)

Investments to strengthen development and product capabilities

- Pillars
 Legacy IP (mid- to long-term initiatives)
- Super Game (mid- to long-term initiatives)
 Animation IPs

Regrowth of the European business

- Football Manager
- Total War

Entertainment Contents Business: Performance Trend



Steady growth in business performance



Review of Previous Fiscal Year: Qualitative





Expansion of major IPs No.1 video game publisher In 2024, at Metacritic







2.3 million units

units

2 million units

Transmedia strategy progressed

 SONIC STADIUM (Opened in Dec. 2024@Hong Kong)

- SEGA Licensing Kick-Off (Held on Feb. 2025@Tokyo)
- SEGA STORE SHANGHAI (Opened in May 2025@Shanghai)



Worldwide Box Office Revenue \$492 million Like a Dragon: Yakuza

Distributed at Amazon Prime in more than 240 countries

Structural reforms completed



- MBO of Relic Entertainment
- MBO of Amplitude Studios
- Strong performance of Total War DLC



Slip of 2 titles in F2P



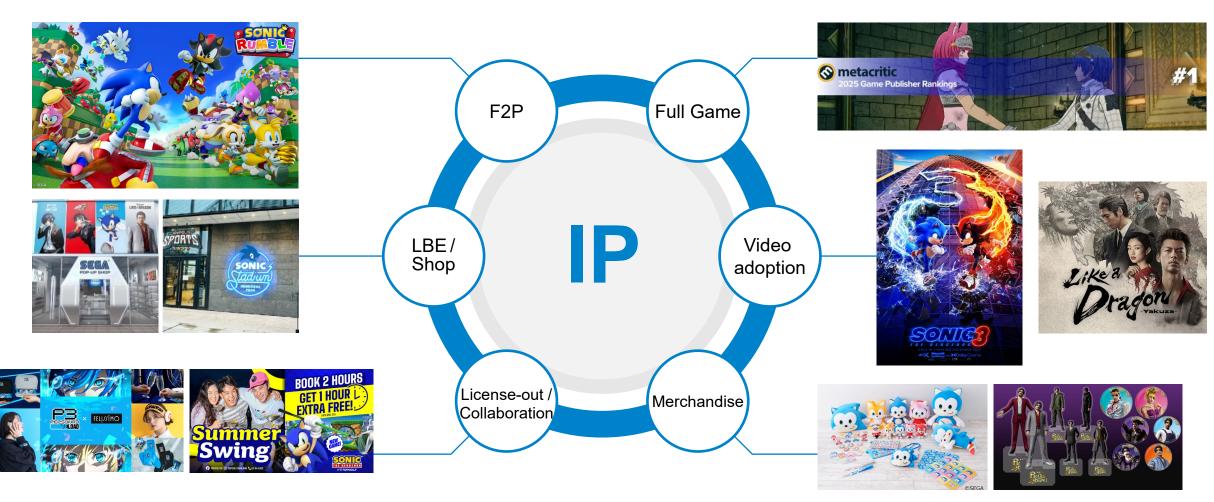


Cancellation of the development of Football Manager 25





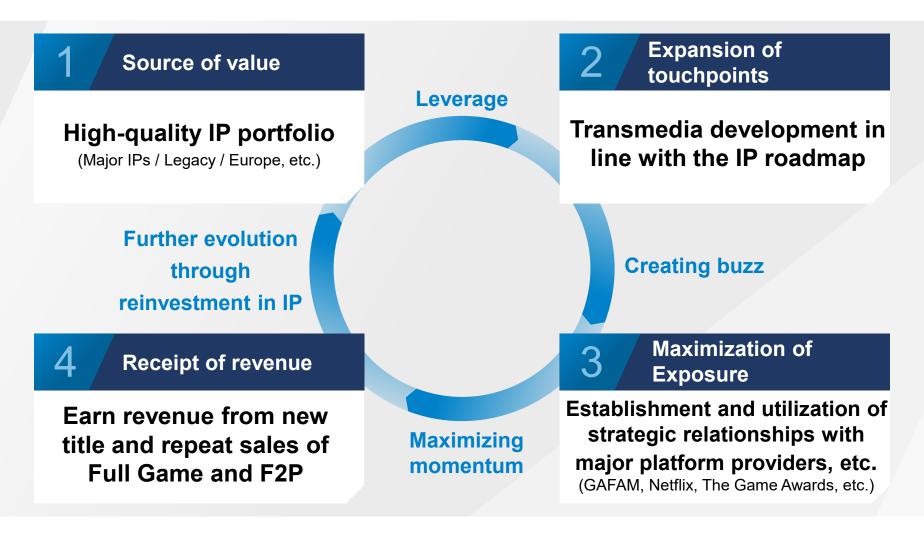
Multifaceted global IP portfolio starting with Sonic



IP Value Enhancement Cycle



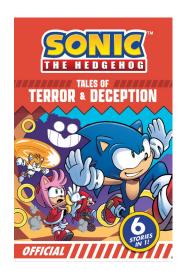
Creating IP value enhancement and accumulation cycle by producing IP globally



Transmedia Strategy: Examples of Sonic IP Development















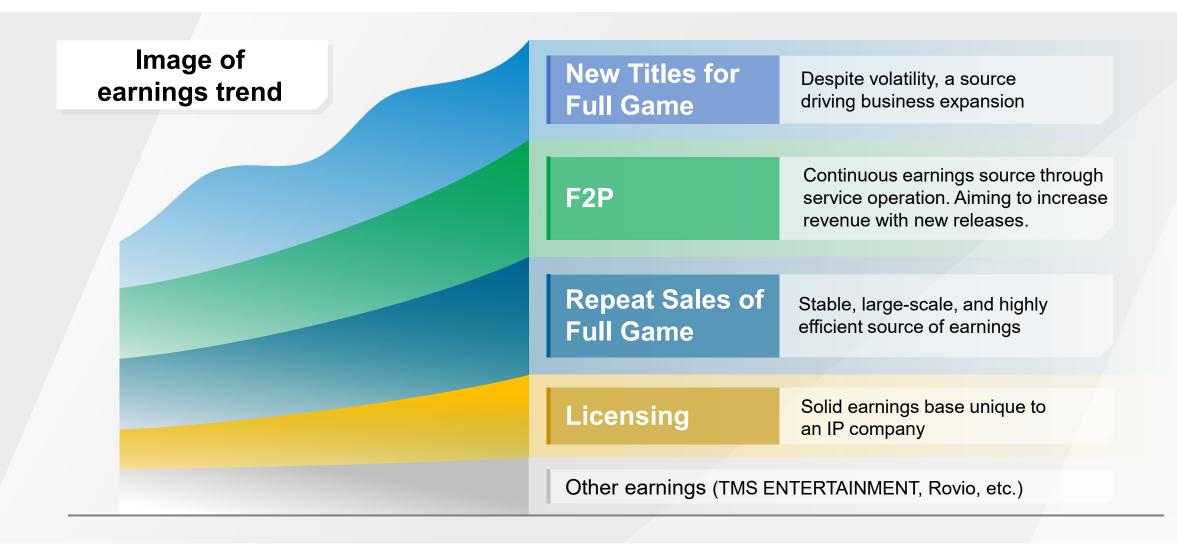


Licensing

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Targeted Earnings Base (Image of Profit)





Full Game: Unit Sales of Major IPs



Stably launch titles utilizing major IP

(Thousand unit)

Like a Dragon: Infinite ∞ Wealth					1,180	480	1,660
Like a Dragon Gaiden: The Man Who Erased His Name					740	220	960
Persona 3 Reload					1,220	850	2,070
Sonic Superstars					1,810	620	2,430
Sonic Frontiers				3,200	760	610	4,570
Total War: WARHAMMER III			960	580	420	380	2,340
Shin Megami Tensei V (Including Vengeance)			990	150	10	960	2,110
Yakuza: Like a Dragon	450	720	410	240	680	360	2,860
Persona 5 Royal (Including Remaster ver.)	1,030	700	350	1,820	1,600	1,750	7,250
Team Sonic Racing	1,380	870	520	310	200	220	3,500
Total War: THREE KINGDOMS	2,100	410	230	230	170	70	3,210
	FY2020/3	FY2021/3	FY2022/3	FY2023/3	FY2024/3	FY2025/3	Total

Certain numbers of units continue to be sold in subsequent years and keep contributing

Full Game: Channel Expansion of Football Manager



Expanding the supported platforms with the introduction of each new title



Expanding player base through deployment including multiple subscription service and the total number of worldwide players of *Football Manager 2024* has exceeded 17 million

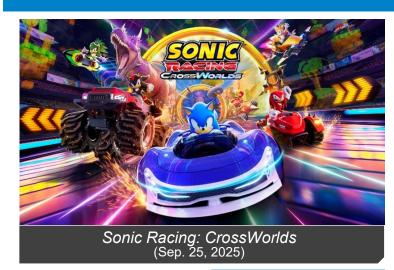
Full Game (Medium-term Pipeline)

Football Manager

(Fall 2025)



FY2026/3





Plan to release several titles including titles compatible for *Nintendo Switch*™ 2

FY2027/3

4 mainstay titles and more (Including European IP title)

Plan to release several new title of Major IPs

Plan to release several new title of European IP and Legacy IP

FY2028/3

4 mainstay titles and more (Including European IP title)

Plan to release several new title of Major IPs

Plan to release several new title of European IP and Legacy IP

Announced titles to be released in or after FY2027/3 *Release timing TBD

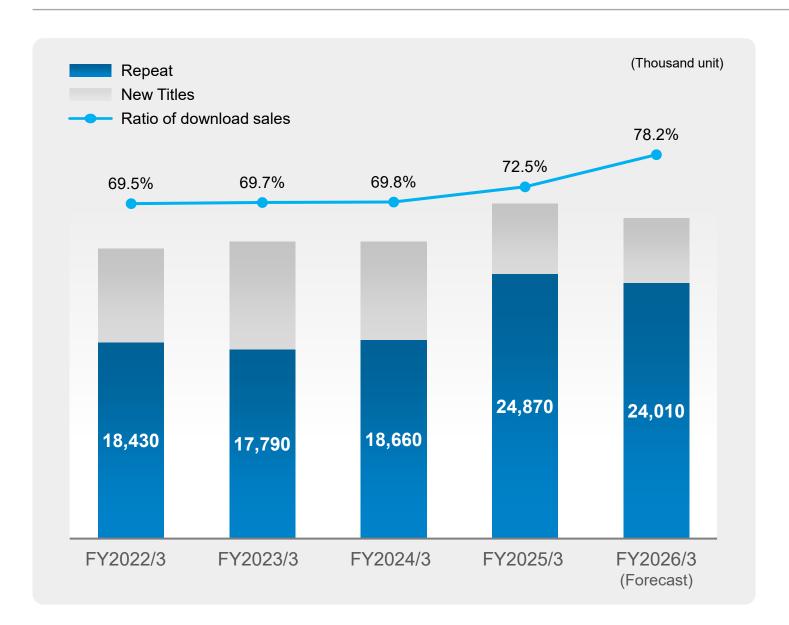






Trend of Full Game Repeat Sales Units





- Repeat sales increase along with rise in download sales ratio
- Plan to further increase download sales ratio in FY2026/3

Strategies to Strengthen Digital Sales



1

Localization by region

Language

(Text, Voice Over)

- Sales Price
- Promotion



China

Emerging countries

(Latin America, Southeast Asia, etc.)

2 Management of titles in repeat sales

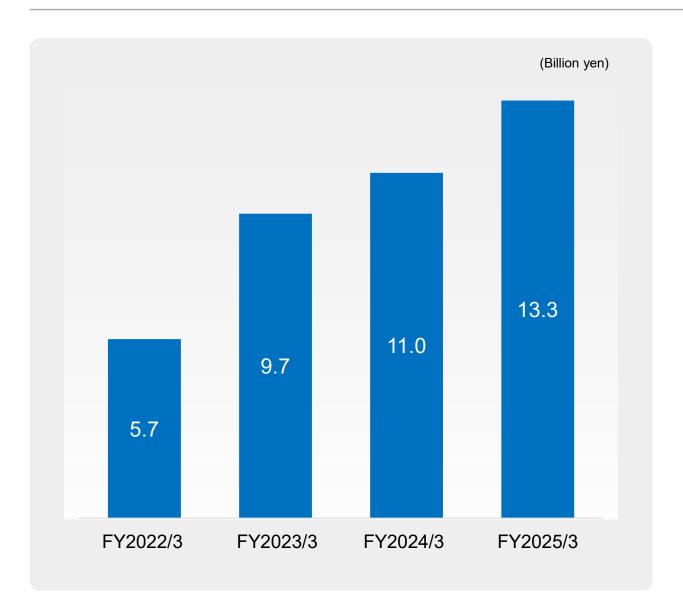
- Promotion through sales
- Bundle
- Lineup optimization



Strategic IP management

Trend of Licensing Revenue





- Expansion continues, led by Sonic and the US
 Expect further expansion in Sonic IPrelated revenue in the future
- Strengthen initiatives for major IPs other than Sonic in Japan and Asia

Transmedia Strategy: Reinforcement of Licensing-out Business



IP development
both in Japan and
overseas







ITLUS

Legacy

2 Strengthening the relationship with agents and licensors

- SEGA Licensing Kick-off (Japan)
- Licensing Expo (Las Vegas)



3 Strengthen the supervision

- Supervision →
 Driving force behind IP expansion
- Promote creation and utilization of style guide

Transmedia Strategy: Reinforcement of Merchandise Business





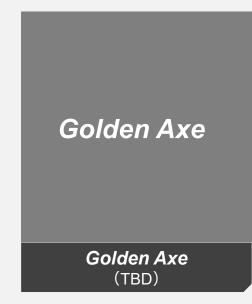
Planning the next measure to expand touchpoints

Transmedia Strategy: Reinforcement of Video Adaption Development SEGASammy

Production decided







Planning phase started

OutRun

SHINOBI

Streets of Rage

Eternal Champions

THE HOUSE OF THE DEAD

*Release timing, region, etc. TBD, *Publication TBD

Initiatives for Animation area



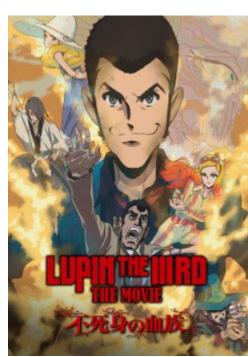
- IP utilization is progressing in the Animation area through strengthening efforts in produced works
- Works of "UNLIMITED PRODUCE project", a collaboration with external production studios is also increasing











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[©] Keisuke Itagaki(AKITASHOTEN)/Baki Hanma Film Partners

[©] Kouji Miura/SHUEISHA, Blue Box Film Partners

Original comic books created by Monkey Punch

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New Titles in FY2026/3 (F2P)





Sonic Rumble (Service launch: 2025)



(Service launch: Jun. 26, 2025 *Global except China, traditional Chinese area and Korea)



SEGA FOOTBALL CLUB CHAMPIONS 2025 (Service launch: 2025)

Initiatives at Rovio





- Reinforce the operation of catalogue titles, with enlarging release regions, etc.
- Soft launch of titles for smartphone, Sonic Blitz, started (Jun. 2025)
- Responsible for global marketing of Sonic Rumble
- Development of original smartphone game, Bloom City Match, in progress
- Global release of *The Angry Birds Movie 3* (Jan. 29, 2027)



Sonic Blitz
(Hard launch timing: TBD)



Bloom City Match
(Hard launch timing: TBD)

Initiatives at European Studios



FOOTBALL MANAGER

- Significant improvement of the quality compared to the previous titles in the series by taking over the development assets of Football Manager 25
- Scheduled to be released on fall 2025
- Previous title in the series, Football Manager 2024 (releases in 2023), surpassed 17 million accumulated players worldwide



- Tentpole sales of *Total War* increased, triggered by high review of downloadable content for *Total War: WARHAMMER III* and *Total War:* PHARAOH released in FY2025/3
- Turnaround of Total War brand

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Proactive Use of Information Dissemination Opportunities





U.S. (Mar.)



U.S. (Jun.)



China (Jul.)



Japan (Sep.)



U.S. (May)



U.S. (Jul.)



Germany (Aug.)



U.S. (Dec.)

From Expansion of Game Sales to Improvement of IP Value Itself **SEGASARMY**







Pachislot & Pachinko Machines Business Progress of Medium-term Plan

President and COO, Representative Director of Sammy Corporation

Ayumu Hoshino

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"No.1 in total utilization" of pachislot & pachinko

Cumulative Adjusted EBITDA Over 90.0 billion yen

(FY2025/3-FY2027/3)

Strengthen/stabilize revenue base

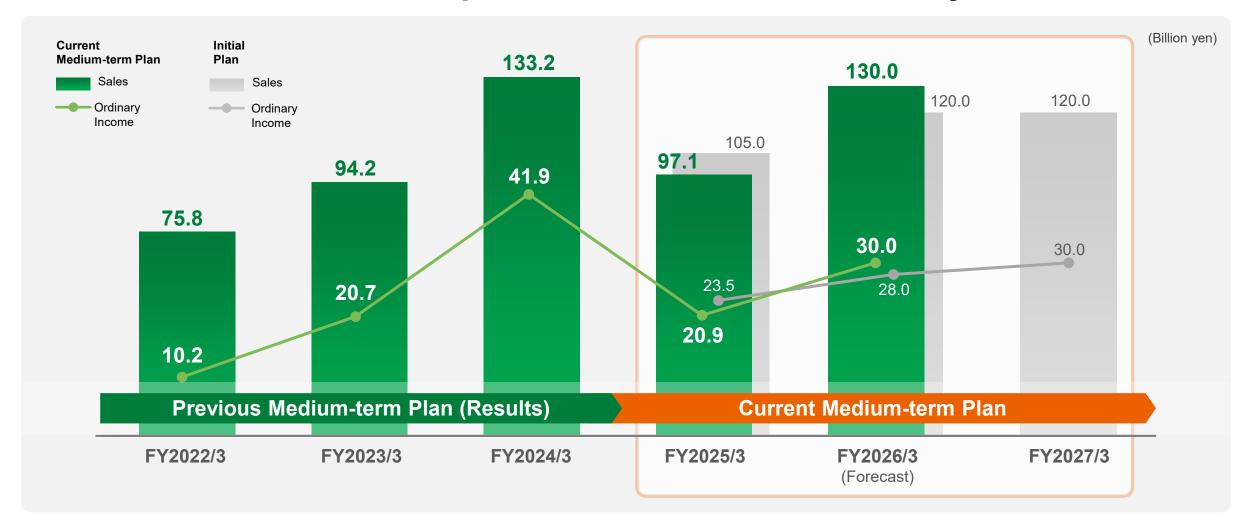


Revitalization of the pachislot & pachinko industry

Pachislot & Pachinko Machines Business: Performance Trend SEGASammy



Business performance remains steady



Medium-Term Plan: Review of the First Year







e Hokuto No Ken 10 (Installation: Aug. 2024)
35,000 units sold

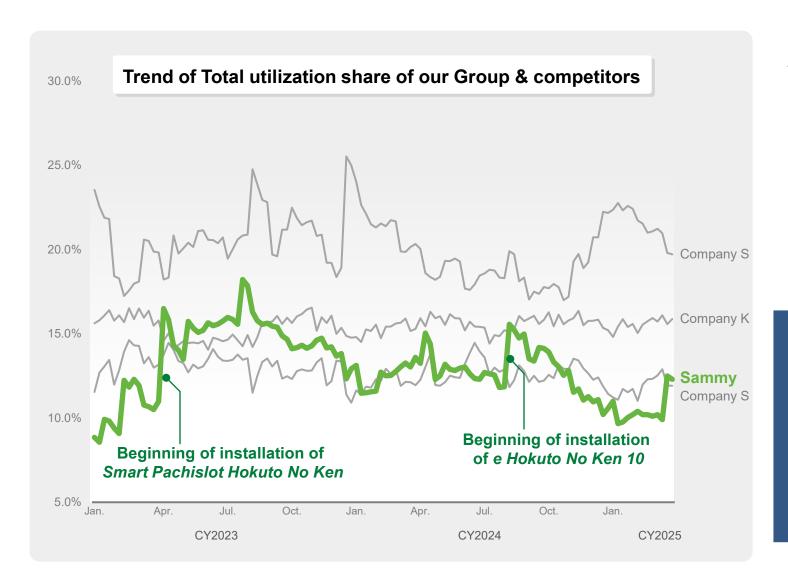
No. 1 unit sales in 2024 in the entire pachislot & pachinko market (In-house estimate*)



- Weak sales of the titles released in the second half
- Improvement of product competitiveness

Medium-Term Plan: Review of the First Year





FY2025/3: Background of weak performance

- Gap between specifications of launched models and market needs
- Unable to create hit titles that contribute to utilization of pachinko halls over the long term other than the mainstay Hokuto No Ken series

Measures to increase total utilization share

- Initiatives to respond market needs, including prompt response to regulatory changes
- Launch of multiple mainstay series
- Creation of new mainstay series by new use of popular IP

Current Efforts: Prompt Response at the Development



Early response to market needs



e Shin Hokuto Muso Chapter 5 Dodeka START

(Installation: Mar. 2025)

- Equipped with "Dodeka START"
- Quickly developed for early launch to meet the growing need of the models with the specs that enable to shorten play time
- Unit Sales: 13,777 units
- Contribution in utilization: 11 weeks ongoing (as of Jun. 10, 2025)

Current Efforts: Prompt Response at the Development



Prompt response to regulatory review



e Tokyo Revengers

(Scheduled to be introduced in July 2025)

- Plan to launch at the fastest on the market as a model equipped with "Lucky Trigger 3.0 Plus"
- Sales status: Performing well which exceeding initial plan

Existing Mainstay Series



Multiple well-performing series



Series t	Number o		Carias	Number of titles in series	Cumulative * unit sales*
Hokuto No Ken	42	Approx. 3,190 thousand units	Hokuto Muso	15	Approx. 320 thousand units
ALADDIN	15	Approx. 580 thousand units	Eureka Sever	11	Approx. 200 thousand units
Beast King	16	Approx. 510 thousand units	〈Monogatari〉 Series	14	Approx. 170 thousand units
SOUTEN-NO-KI	EN 17	Approx. 500 thousand units	Code Geass	6	Approx. 90 thousand units

Titles to Be Launched in or after FY2026/3



Aim to create new mainstay series in addition to existing mainstay series through new use of popular IP

Existing mainstay series





Newly used IP







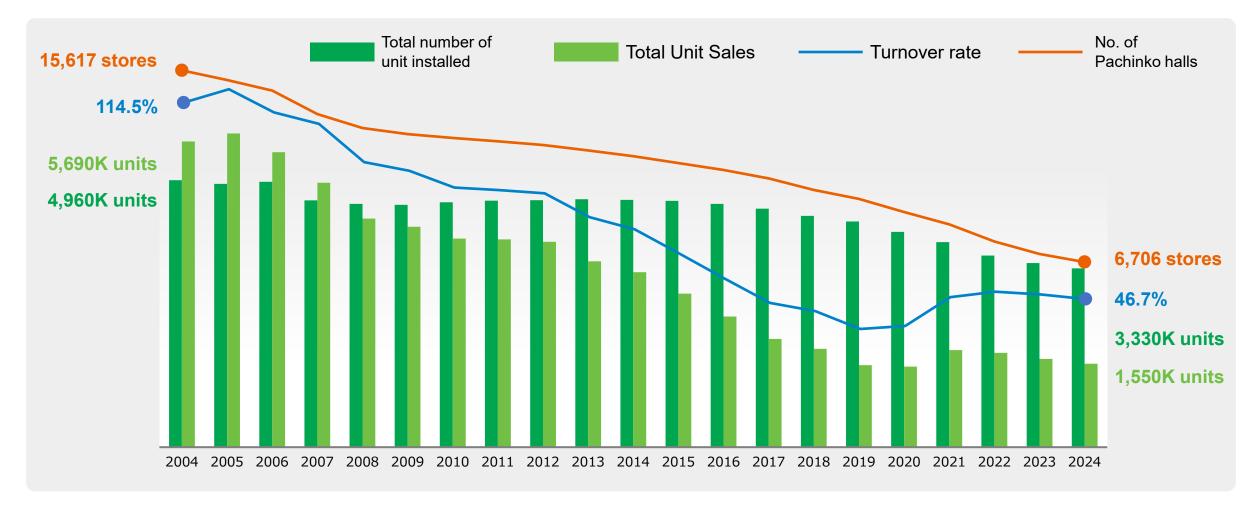
Medium- to Long-term Initiatives

Pachislot & Pachinko Machines Business

Market Environment: Long-term Trend

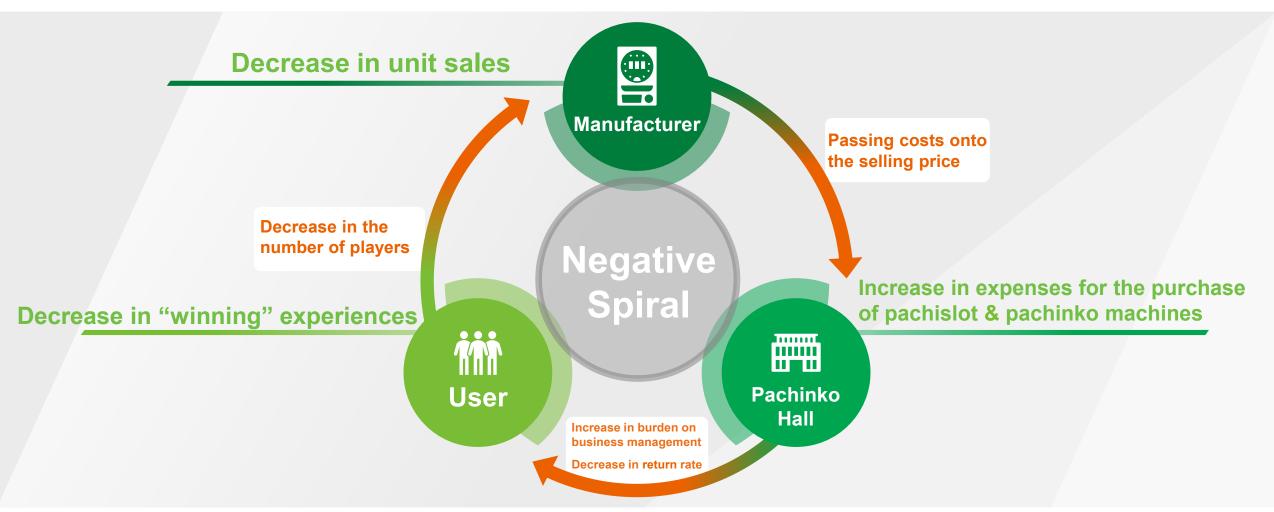


The market continues to see shrink trend





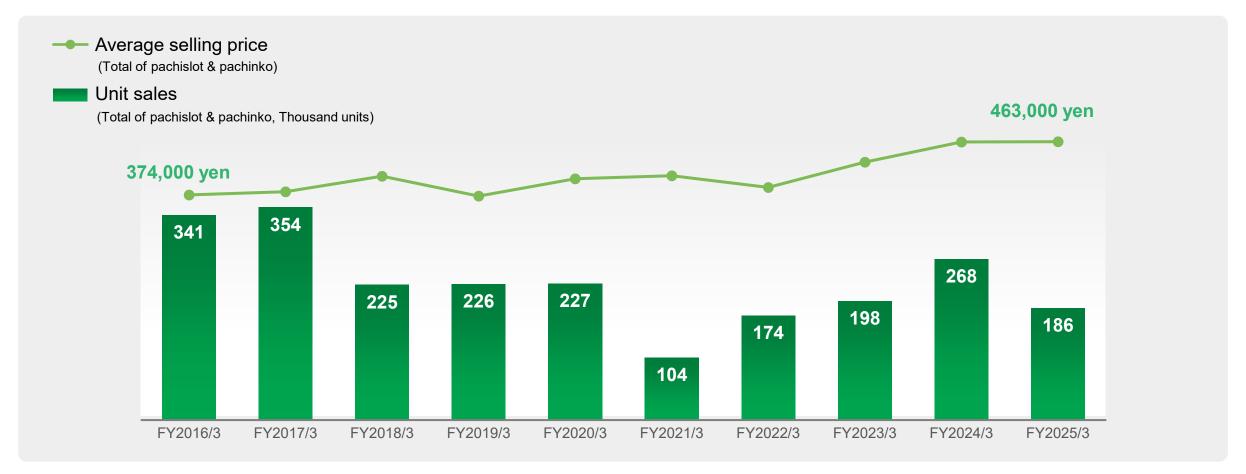
Negative spiral continues amid shrinking trend in the market



Current Status and Challenges in the Pachislot & Pachinko Industry



The selling price of Sammy's pachislot & pachinko machines also continues to rise



For the long-term coexistence and co-prosperity of the industry, Sammy will take the lead in driving change

(Repost) New Pachislot Cabinet



Image of new pachislot cabinet



Revitalize the industry by launching new cabinet

 When replacing products in pachinko halls, the process completes by replacing some parts only instead of the entire cabinet

Pachinko halls: Cost reduction at the replacement Sammy: Maintain previous per-unit gross profit level

Introduction of New Pachislot Cabinet: Replacement Scheme SEGASammy



Replacement can be completed with some parts only due to the minimization of parts



Comparison of Current Cabinet and New Cabinet



Reducing the work burden on pachinko halls when replacing product as well as contributing to improvement in transportation efficiency

Weight of Cabinet

Current Cabinet

New Cabinet

(When replacing title)

Approx. $40-50 \ kg$ /unit

Approx. 5kg/unit

Time taken for replacement

Approx. 24 mins/unit

Approx. 8 mins/unit

Transportation Efficiency*

70/unit

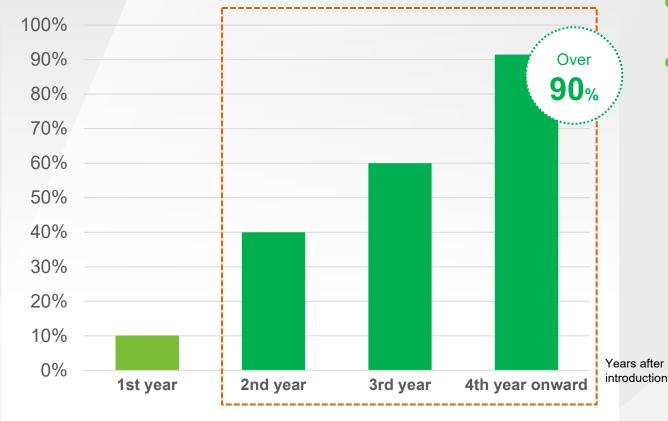
280/unit

^{*} Number of units that can be loaded onto one 4-ton truck

Image of Impacts After Introducing New Pachislot Cabinet







- Plan to introduce from FY2026/3
- Sell as a whole cabinet at the initial introduction
- Like the board sales of Pachinko, the spread of the cabinet enable the pachinko hall to replace existing title to new title by replacing some parts only

Reference:

Transition of the ratio of board sales in Pachinko

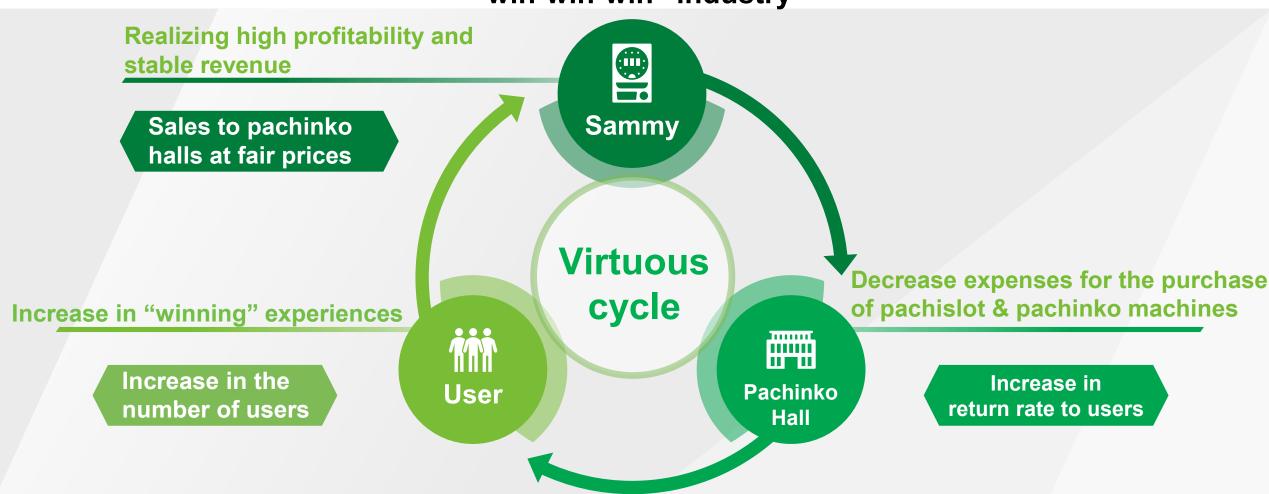
1st year after introduction: 0 to over 10%

2nd to 3rd year after introduction: 30 to 70%

4th year onward after introduction: over 90%

Toward Mutual Coexistence and Prosperity Across the Entire Industry SEGASammy

Transforming the pachislot & pachinko industry structure to a "win-win-win" industry

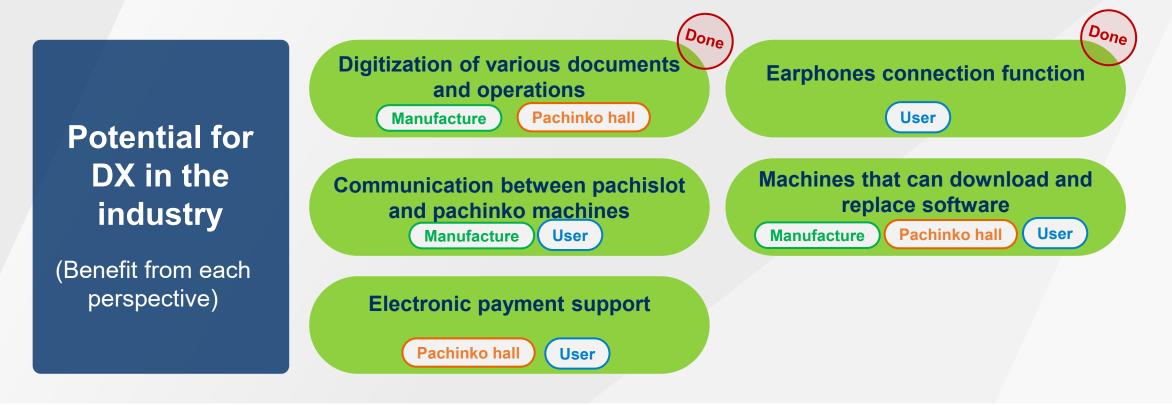


Future Vision of Pachislot & Pachinko Industry (Long-term)



Promoting DX in the industry to improve convenience and efficiency

- Some initiatives have already been realized
- Hold discussion at manufacturers' association toward further vitalization of the industry





Gaming Business Growth Strategy

Senior Executive Vice President and Group CFO of SEGA SAMMY HOLDINGS INC.

Koichi Fukazawa

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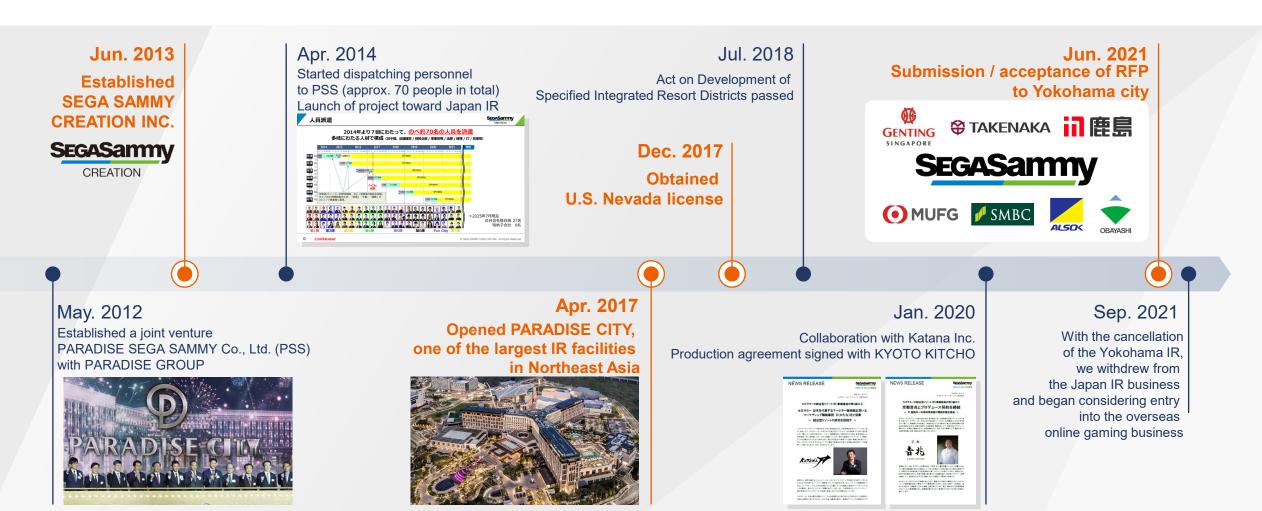
SEGA SAMMY's Gaming Business Capabilities

Gaming Business

The History of Gaming Business



Aiming to realize Japan's first IR*, SEGA SAMMY mobilized the entire group to take on its biggest challenge



The History of Gaming Business





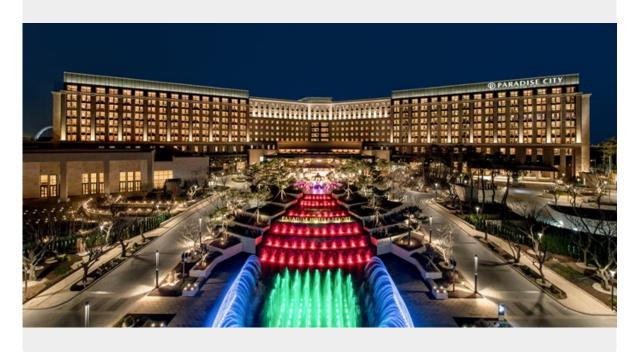
- A plan to realize Japanese IR which can be a world's leading entertainment at Yokohama was finalized
- Although the IR bid was withdrawn, the Nevada license acquisition and casino operation know-how gained at that time have become the foundation of our current Gaming Business

Capabilities of Existing Business



Integrated resorts including casino

PARADISE SEGA-SAMMY



Sales, manufacturing, and development of casino machines

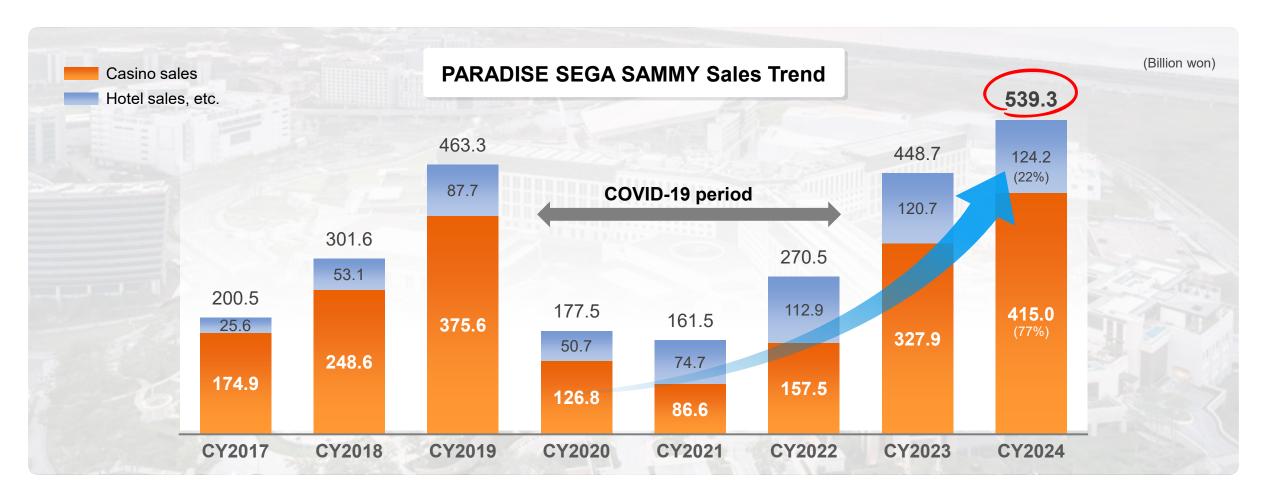








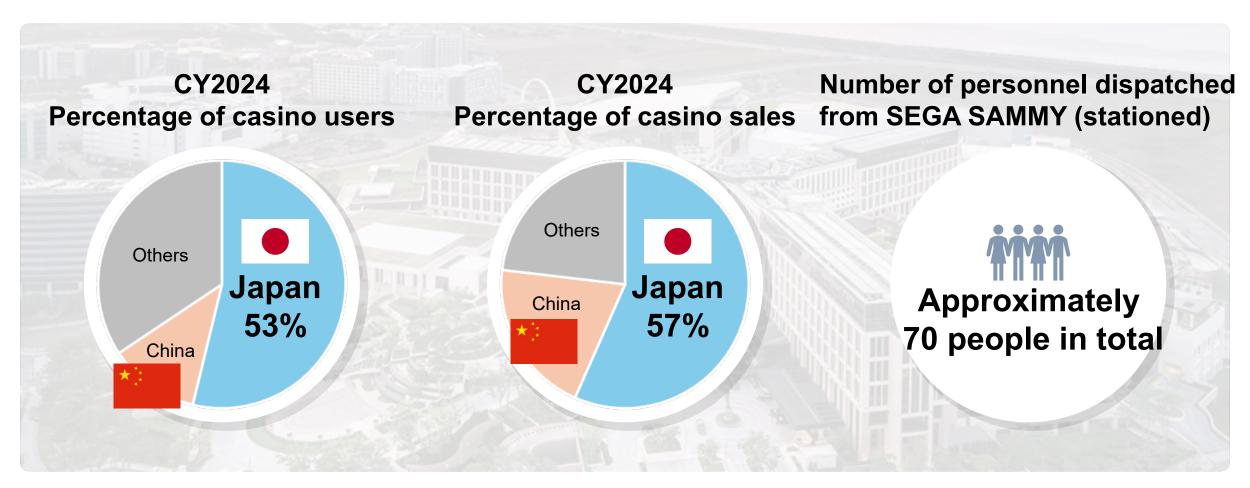
Reached record-high sales of 539.3 billion won (approx. 56.0 billion yen) in 2024 Casino sales accounts for 77% of total sales (casino area accounts for less than 5% of total area)







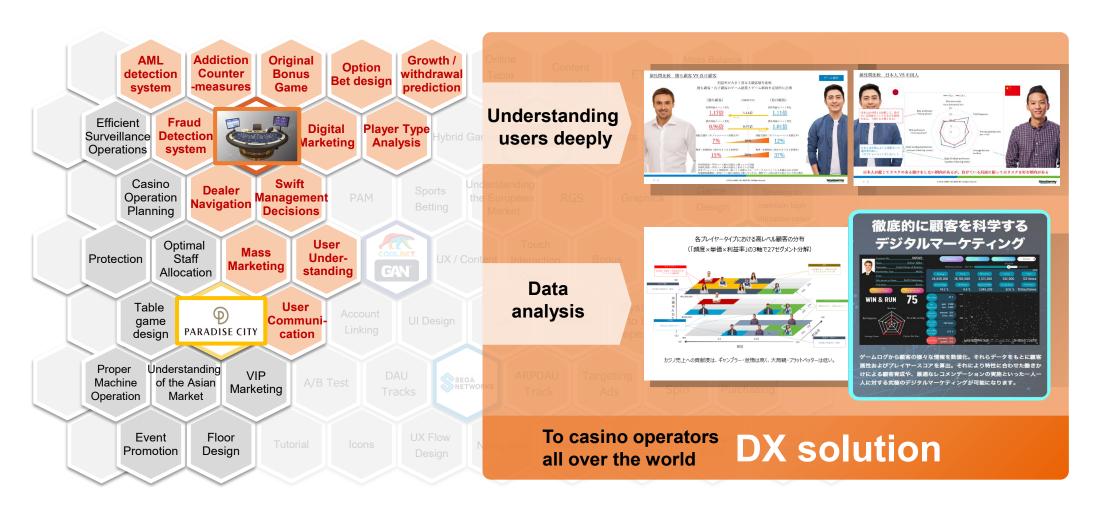
The driving force behind the achievement of record-high performance is "Japanese casino users" both in terms of number of users and sales







Evolving into a stage that goes beyond casino operations that can realize "Casino Gaming Change" that transforms the system itself

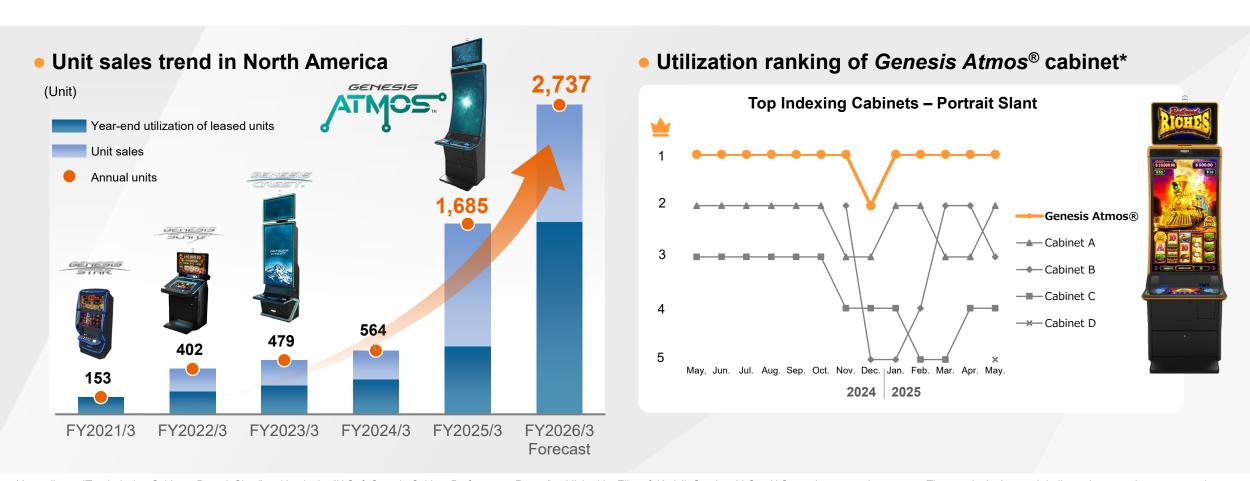


SEGA SAMMY CREATION: Performance Trend





Created hit by utilizing the planning, development, and manufacturing know-how cultivated through video game, etc.



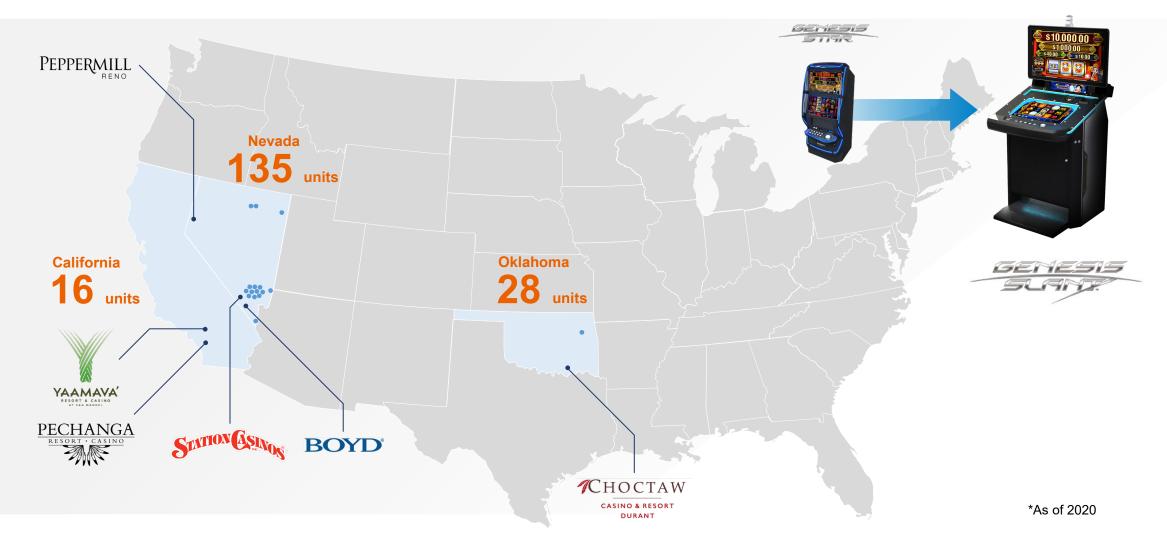
^{*}According to "Top Indexing Cabinets-Portrait Slant" ranking in the "U.S. & Canada Cabinet Performance Report" published by Eilers & Krejcik Gaming, LLC, a U.S. gaming research company. The months in the graph indicate the report issuance month.
© SEGA SAMMY CREATION INC.
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SEGA SAMMY CREATION: Expansion of Sales Area





~2020 First, obtained licenses in Nevada, then began expansion

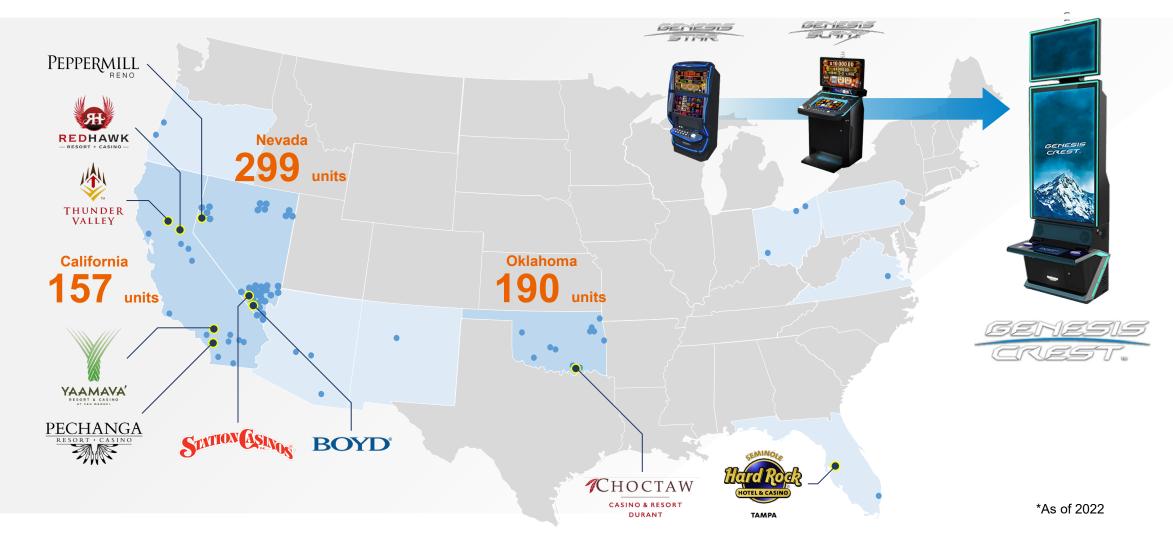


SEGA SAMMY CREATION: Expansion of Sales Area





~2022 Expansion of sales regions centered on mid-tier casino operators and leading tribal casinos



SEGA SAMMY CREATION: Expansion of Sales Area





~2024 Created hit titles and built strong customer network



SEGA SAMMY CREATION: Development Capability





From Game Development Capability to Gaming Development Capability The hit model *Railroad Riches*™ is the culmination

A mechanism to make people sit down

An ingenious design and cabinet that catches the eye from afar

Stress-free mechanisms

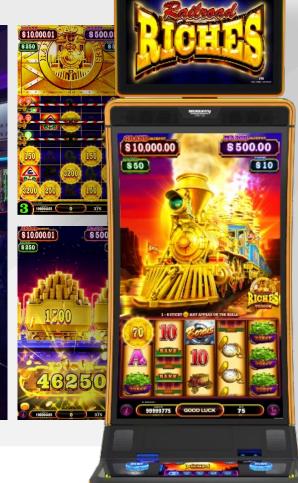
Carefully consider which visual effect are important and what can be skipped

Mechanism that minimizes user stress

Mechanisms that keep players coming back

Optimal balance of RTP for each player
Game design with clear goals and various ways to win





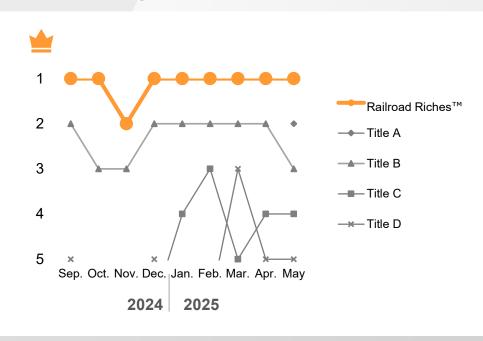
Performance of Mainstay Titles





The *Railroad Riches™* series continues high utilization, won awards in the industry

Top Indexing Games-Core, Parent Theme







- Won two awards at 2025 EKG Slot Awards
 - Top Performing New Core Cabinet
 - Top Performing Game from an Emerging Supplier



^{*&}quot;Top Indexing Games-Core, Parent Theme" ranking" in "U.S. & Canada Cabinet Performance Report" issued by Eilers & Krejcik Gaming, LLC, a US gaming research company.

The months in the graph indicate the report issuance months.

© SEGA SAMMY CREATION INC.

SEGA SAMMY CREATION: Capability





Math logic from the thorough customer's point of view x Sensitivity development capability based on experience Established trusted relationship with casino operators beyond business partnership and global network





2

Market Outlook / What are SEGA SAMMY's Winning Opportunities?

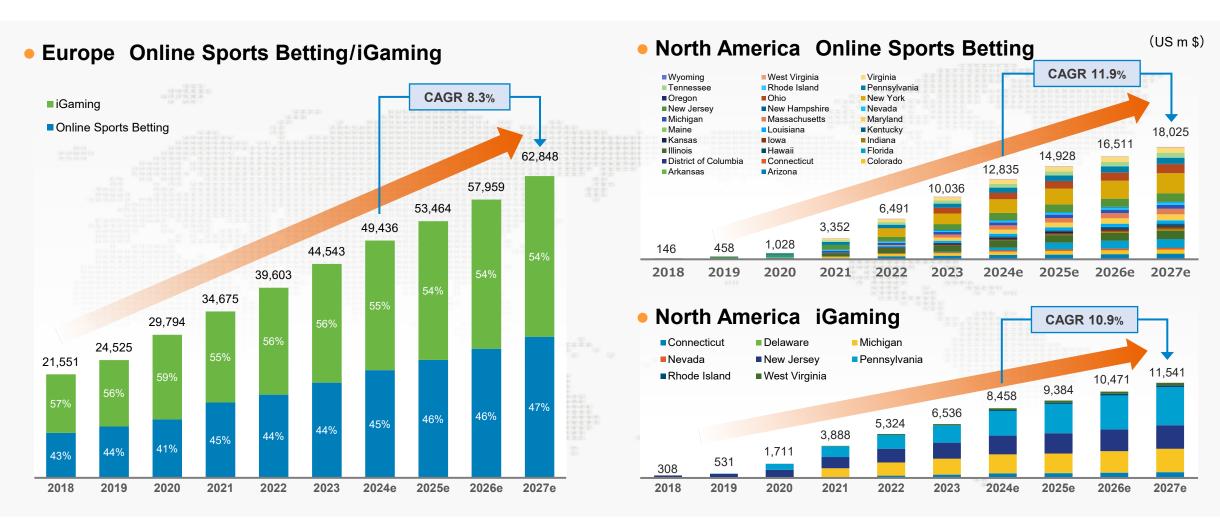
Gaming Business

Online Gaming Market Sales Trend



-76-

Rapid growth in Sports Betting and iGaming with the legalization of online gaming

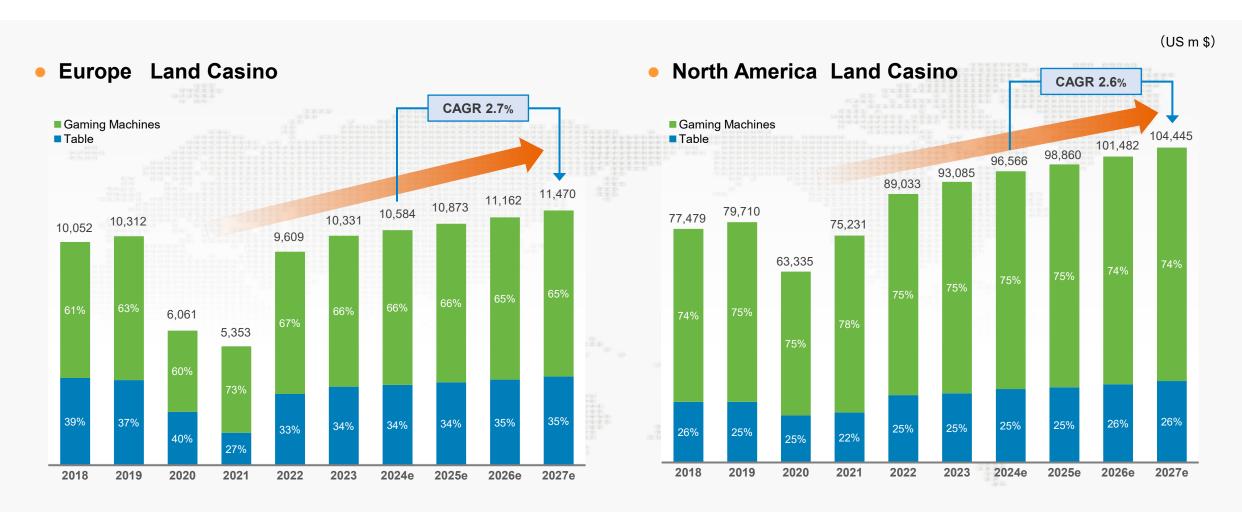


Source: H2 Global Flat Detailed Data (US\$) 05-09-24-1725549294

Land Casino Market Sales Trend



Huge land casino industry continues to grow steadily as online gaming grows



Source: H2 Global Casino Summary 05-09-24-1725550378 -77-

Tribal Casino in North America

Commorcial



In North America, there are two types of casinos with different operators, regulations, tax systems, etc.

	Commercial	Tribal Casino
Ownership	Private companies, corporates	Sovereign Native American tribes
Regulation	Regulated by state gaming authorities and compliant with state laws	Indian Gaming Regulatory Act (IGRA)
Taxation	State and federal taxation on revenue	Exempt from taxes Instead, they often enter into revenue sharing agreements with state governments.
Types of games	Slots, table games, poker, etc.	Similar game types, but some restrictions on table games such as roulette, craps (authorized by the state)
Use of revenue	Distribute to shareholders and owners	Use for tribal government operations, economic development, and tribal community welfare.
Number of facilities	352*1	523* ¹
Revenue	53.0 billion (2021)* ²	39.0 billion (2021)*2

Yaamava Resort & Casino in California **Largest Tribal Casino on the West Coast**

In California, where the operation of commercial casinos is prohibited, tribal casinos are permitted.

Customer Needs and Business Opportunities



The voices and needs of land-based casino operators are, "We want to adapt to online but are unable to do so," or "We have entered the online market but cannot see any synergistic effects."



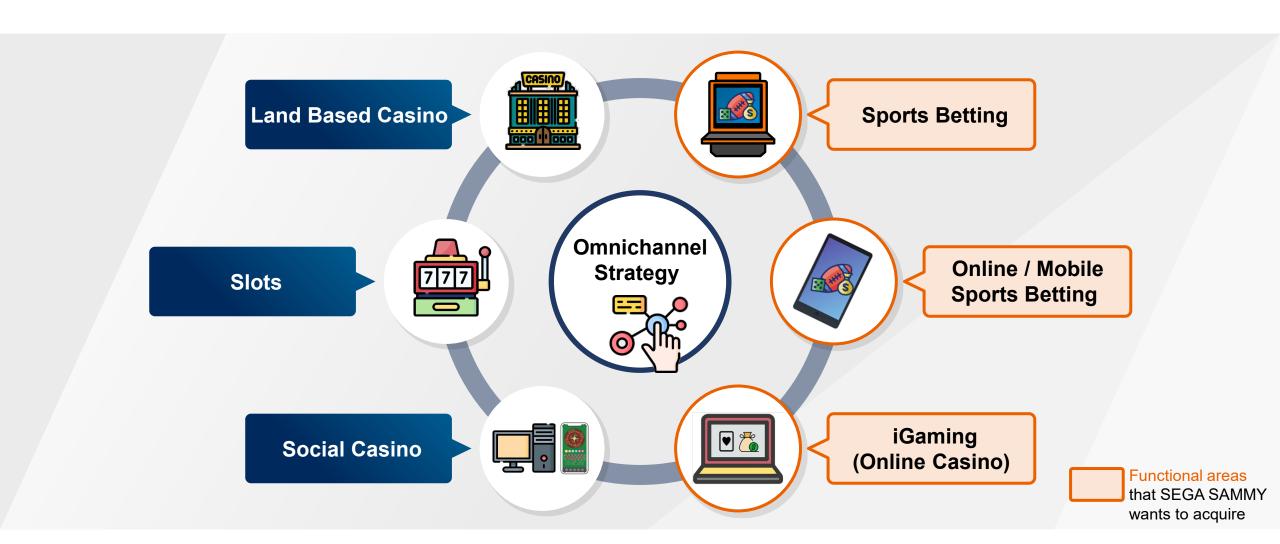
Addressing customers' concerns and supporting both online and offline in B2B

Omnichannel Concept



Know-how of SEGA and Sammy × Capabilities cultivated in the gaming field × Business opportunities

Omnichannel Strategy*



Complemented Capabilities



The acquisition complements the capabilities of online function necessary for our omnichannel strategy

Platform Provider





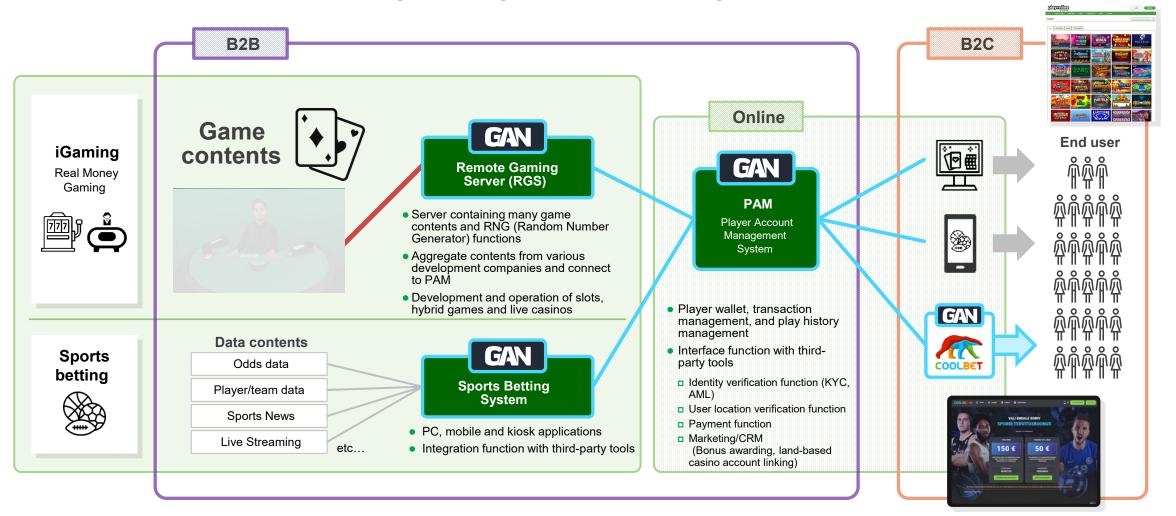
Contents Provider

STAKELOGIC® THINK BIGGER

GAN's Strengths



- B2B: iGaming platform, sports betting system/online customer management B2C: Providing iGaming and sports betting



Stakelogic's Strengths



STAKELOGIC° THINK BIGGER

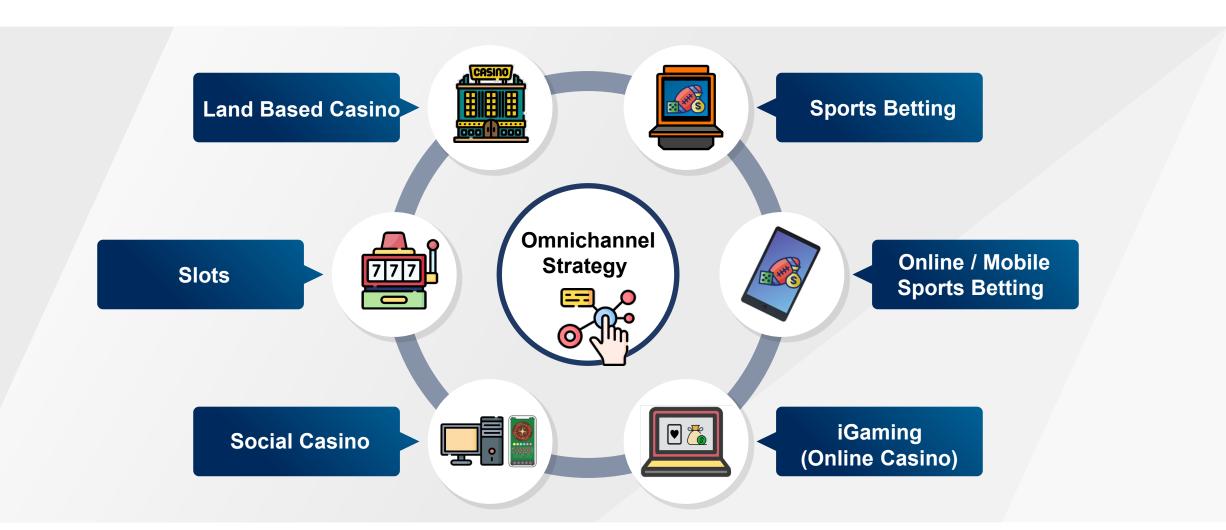
B2B: iGaming Contents Development



Omnichannel Concept



Providing an omnichannel solution that newly combines GAN's tech and Stakelogic's contents



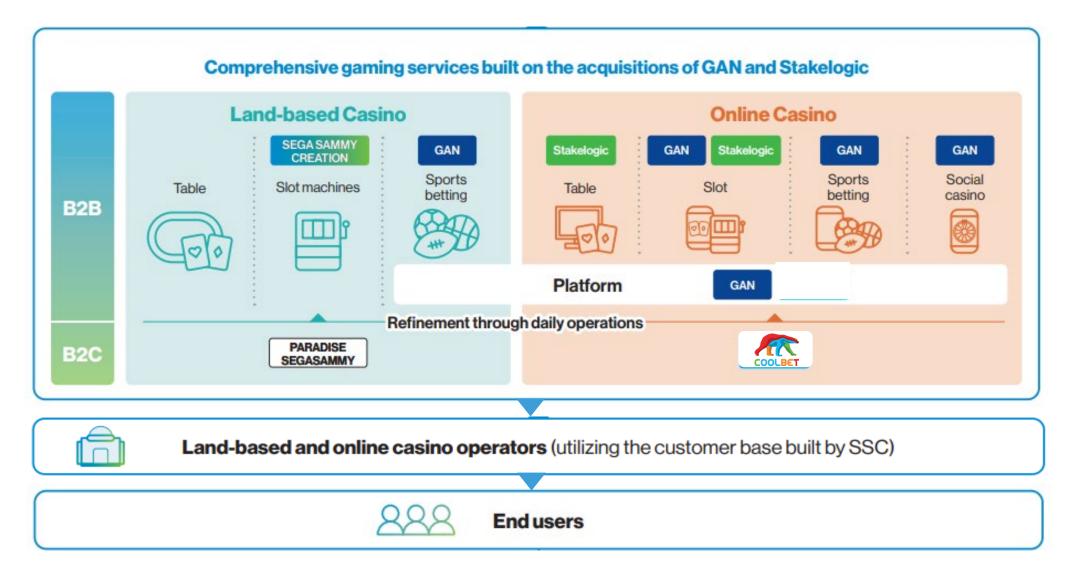
Completion of Omnichannel





Omnichannel Solutions







B2B Omnichannel Solution Provider

~New Medium-term Plan

Medium to Long-term

Completed

STEP 1



Acquisition of GAN and Stakelogic

 Secured a technical foundation centered on B2B platform and contents as a source of competitive advantage in the online gaming market

STEP 2



Start providing B2B solutions

- Through SSC's channels, start providing comprehensive gaming services with a focus on land/online operators
- Promoting planning and development of B2B solutions

STEP 3



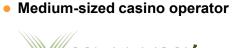
Establish Gaming Business

Establishing a solid revenue foundation and becoming the third pillar of the SEGA SAMMY Group

Further business growth, including the expansion of service areas

Major

Customers





Prominent tribal casino







