[Note] This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

The Company assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translation.

Securities Code: 6460 May 27, 2013

Hajime Satomi

Chairman of the Board and Chief Executive Officer

SEGA SAMMY HOLDINGS INC.

Shiodome Sumitomo Building,

1-9-2 Higashi Shimbashi, Minato-ku, Tokyo, Japan

Dear Shareholders:

# Notice of the 9th Ordinary General Meeting of Shareholders to be held on June 18, 2013

You are cordially invited to attend the 9th Ordinary General Meeting of Shareholders of SEGA SAMMY HOLDINGS INC. (the "Company") to be held at Convention Hall, B2F, The Prince Park Tower Tokyo, 4-8-1 Shiba-koen, Minato-ku, Tokyo, 105-8563, Japan on Tuesday, June 18, 2013 at 10:00 a.m. for the purposes listed below.

If you are unable to attend the meeting in person, you may exercise your voting rights by either mail (in writing) or via the Internet. Therefore, please review the attached Reference Documents for General Meeting of Shareholders, and kindly exercise your voting rights <u>before 6:00 p.m.</u>, <u>Japan Standard Time</u>, <u>on Monday</u>, June 17, 2013.

#### Details of the Meeting

**1. Date and time:** Tuesday, June 18, 2013 at 10:00 a.m.

**2. Venue:** Convention Hall, B2F, The Prince Park Tower Tokyo

4-8-1 Shiba-koen, Minato-ku, Tokyo, 105-8563, Japan

# 3. Agenda:

Matters to be reported:

- 1. The Business Report and the Consolidated Financial Statements for the 9th fiscal year (from April 1, 2012 to March 31, 2013) and results of audits by the Accounting Auditor and the Board of Corporate Auditors on the Consolidated Financial Statements
- 2. Non-consolidated Financial Statements for the 9th fiscal year (from April 1, 2012 to March 31, 2013)

# Matters to be resolved:

**Proposal 1:** To elect nine (9) Directors

**Proposal 2:** To elect four (4) Corporate Auditors

<sup>\*</sup> If you attend the meeting in person, please submit the enclosed voting form at the reception desk at the meeting location on the day of the meeting.

<sup>\*</sup> Please note that persons other than shareholders of the Company such as a proxy and an accompanying person cannot attend the General Meeting of Shareholders.

<sup>\*</sup> Should any change need to be made to the Reference Documents for General Meeting of Shareholders, Business Report or Consolidated/Non-consolidated Financial Statements, such changes shall be posted on the website of the Company (Japanese only).

<sup>\*</sup> Pursuant to the provisions of laws and regulations and the Articles of Incorporation, Internal Control System and so forth to ensure appropriate business execution in the Business Report, Notes to Consolidated Financial Statements and Notes to Non-Consolidated Financial Statements are posted on the website of the Company and not attached to this document.

<sup>\*</sup> The Business Report and Consolidated/Non-consolidated Financial Statements audited by the Accounting Auditor and the Board of Corporate Auditors include Internal Control System and so forth to Ensure Appropriate Business Execution, Notes to Consolidated Financial Statements and Notes to Non-consolidated Financial Statements, which are posted on the website of

#### [English Translation of Convocation Notice Originally Issued in the Japanese Language]

the Company and are not provided herein.

\* For voting results, an extraordinary report shall be posted on the website of the Company in place of Notice of Resolutions. Information in English will be posted on our English website (http://www.segasammy.co.jp/english/ir/event/meeting.html)

#### Information on the Method of Receiving Convocation Notice

You may request the receipt of convocation notice, shareholder information and other documents for future General Meetings of Shareholders by email if your email address is registered with the Company. (Please note that mobile phone email addresses are not accepted.)

If you wish to receive the above documents by email, please access the voting rights exercise website designated by the Company (http://www.evote.jp/) from a PC or a smartphone, log on using the "logon ID" and "temporary password" printed on the enclosed voting rights exercise form and follow the on-screen instructions from the "Receipt by email" screen.

The statutory convocation notice and other documents to be sent by email to the registered addresses (including the notice that such documents have been posted on the website designated by the Company) are as shown below. Convocation notice will be sent by e-mail by the Shareholder Registry Administrator.

- (1) Convocation Notice of Ordinary General Meeting of Shareholders: Date and time, venue, agenda, exhibits (including Business Report) and Reference Documents for General Meeting of Shareholders
- (2) Convocation Notice of Extraordinary Meeting of Shareholders: Date and time, venue, agenda and Reference Documents for General Meeting of Shareholders
  - \* Please note that, in the case of a convocation notice, if you take the procedure after a certain period from the record date of General Meeting of Shareholders (the fiscal year end in case of Ordinary General Meeting of Shareholders and a date separately determined by the Board of Directors in case of Extraordinary Meeting of Shareholders), your email address may not be reflected.

### Information on Exercise of Voting Rights

### Exercise of voting rights by mail

Indicate "for" or "against" the proposals on the voting form enclosed and return the said form to the Company so that it is received no later than the deadline for exercising your voting rights, indicated above.

### **Exercise of voting rights via the Internet**

- (1) Exercise of voting rights
  - (i) Access the voting website designated by the Company (http://www.evote.jp/), log on using the "voting rights exercise code" and "temporary password" printed on the enclosed voting form, and follow the on-screen instructions (Japanese language only) to enter "for" or "against" the proposals before the deadline for exercising your voting rights, indicated above.
  - (ii) In order to prevent unauthorized access by persons other than shareholders (spoofing) and falsification of entries, you are kindly requested to change the "temporary password" once you log on to the voting rights exercise website.

# (2) Voting website

(i) You may exercise your voting rights by accessing the voting website designated by the Company (http://www.evote.jp/) from a PC, smartphone or mobile phone (i-mode, EZweb or Yahoo! Keitai). (Please note that the website cannot be accessed between 2:00 a.m. and 5:00 a.m. daily, Japan Standard Time) ("i-mode", "EZweb" and "Yahoo!" are trademarks or registered trademarks of NTT DoCoMo, Inc., KDDI Corporation and U.S. Yahoo! Inc., respectively.)



You may also access the designated voting website by using a smartphone or mobile phone equipped with a QR code reader to read the QR code on the right:

Please check the usage instructions for your smartphone or mobile phone for further details regarding the use of the OR code reader.

("QR code" is a registered trademark of DENSO WAVE INCORPORATION.)

- (ii) You may be unable to use the voting website depending on your Internet configuration, firewall, anti-virus software and proxy server settings.
- (iii) You must have access to either i-mode, EZweb or Yahoo! Keitai services to exercise your voting rights via mobile phone. Please note that the voting website is only accessible from a mobile handset capable of communicating encrypted data (i.e. SSL) and mobile phone data for security purposes.
- (iv) Please note that any costs incurred in accessing the designated voting website (e.g. internet connection fees and telephone charges) shall be borne by the shareholder. Please note that any costs incurred in voting via mobile phone, including packet charges, shall also be borne by the shareholder.

# Treatment of votes cast more than once

- (i) When any shareholder exercises voting rights both by voting form and via the Internet, only the Internet vote will be deemed as valid.
- (ii) When any shareholder exercises voting rights more than once via the Internet, only the last vote will be deemed as valid. Similarly, when any shareholder exercises voting rights more than once via PC, smartphone and / or mobile phone, only the last vote will be deemed as valid.

# Electronic proxy voting platform for institutional investors

Institutional investors can use the electronic proxy voting platform that is operated by Investor Communications Japan, Inc., which is designed for institutional investors to exercise their voting rights electronically.

# For inquiries concerning the online voting system:

[Helpdesk]

Shareholder registry administrator: Transfer Agent Department, Mitsubishi UFJ Trust and

**Banking Corporation** 

Direct line: 0120-173-027 (Domestic [Japan] call only)

(Weekdays 9:00 a.m. – 9:00 p.m.)

\* Please note that the above contact number is not for inquiries concerning shares.

# **Business Report**

(From April 1, 2012 To March 31, 2013)

#### **I** Group's Current Condition

#### 1. Business Development and Results

During the fiscal year ended March 31, 2013, the depreciation of the yen and rising stock prices led to growing hopes for an economic recovery in the wake of new economic policies by the government's new administration. However, uncertainty continued to prevail overall, as the world economy decelerated and the effects of deteriorating Japan-China relations were felt.

In this climate, the pachislot and pachinko industry witnessed continuing recovery in the pachislot machine market, thanks to a recovery in their utilization rate and an increase in the quantity installed in pachinko parlors. Meanwhile, pachinko machines did not perform quite as strongly, with slight declines in the quantity installed, despite strong replacement demand mainly among the major titles.

In the amusement machine and amusement center industry, the solid market was driven mainly by the prize category. In the future, however, development and supply of innovative new game machines in line with diversifying customer needs is expected to revitalize the market.

In the home video game software industry, demand weakened for packaged games due to the severe economic environment mainly in the U.S. and Europe. Meanwhile, SEGA SAMMY Group (the Group) needs to adapt to a changing business environment in which market demand for digital games geared toward social networking services (SNS) and smartphones is expanding further.

In this business environment, net sales for the fiscal year ended March 31, 2013 amounted to \(\frac{\pmax}{2}\)321,407 million (a decrease of 18.7% from the previous fiscal year). The Group posted an operating income of \(\frac{\pmax}{2}\)19,073 million (a decrease of 67.3% from the previous fiscal year) and ordinary income of \(\frac{\pmax}{2}\)20,914 million (a decrease of 64.0% from the previous fiscal year).

Also, while the Group recorded extraordinary income of \(\xi\)10,179 million including gain on sales of investment securities and gain on transfer of benefit obligation relating to employees' pension fund, the Group recorded extraordinary loss of \(\xi\)5,461 million including losses related to the subsidiary in the U.S. such as impairment loss of goodwill and loss on liquidation of subsidiaries and affiliates.

In addition to above, the Group recorded deferred tax asset related to the tax loss which was resulted from the completion of liquidation of some of the subsidiaries in the U.S. for the amount that will be deductible from the future taxable income.

As a result, the Group recorded a net income of ¥33,460 million (an increase of 53.3% from the previous fiscal year).

The Group reached an agreement with Paradise Group, which conducts tourism and other services business in South Korea, on the business of a resort complex development including casinos in the Incheon City area of South Korea on May 11, 2012. The agreement concerns establishment of a joint venture that will conduct planning, development, and operation of the project. Establishment of the joint venture has been completed.

In addition, The Group won the public bid for the development plan of "Centum City", a cutting-edge complex city equipped with functions such as information, communication, video, entertainment and international business, held by the Busan Metropolitan City, South Korea on January 3, 2013.

Furthermore, the Company resolved to acquire treasury stocks at the Board of Directors' meeting held on May 31, 2012, and during the period of June 7 to July 31, 2012, the Company acquired 10,000,000 shares (the upper limit of total shares which may be acquired) at acquisition costs of \(\frac{1}{2}\)16,192 million.

Result of each segment is as follows

#### 《Pachislot and Pachinko Machines》

In the pachinko machine business, although the sales of "Pachinko CR Hokuto No Ken 5 Hasha" under the Sammy brand was favorable, overall sales of the pachinko machines were 216 thousand units (332 thousand units for the previous fiscal year) and fell short of the previous fiscal year due to a stagnant market environment. In the pachislot machine business, although the Group launched "Pachislot Shin-Onimusha Sairin" under the RODEO brand and sales was generally solid, overall sales of the pachislot machines were 202 thousand units (300 thousand units for the previous fiscal year) and fell short of the previous fiscal year as a result of the rescheduling of the launch of certain titles.

As a result, net sales in this segment were ¥142,796 million (a decrease of 32.7% from the previous fiscal year) and operating income was ¥23,534 million (a decrease of 66.9% from the previous fiscal year).

# Main Pachinko Machines and Units Sold

Model name	Brand	Units sold (Thousands)
Pachinko CR Hokuto No Ken 5 Hasha	(Sammy)	121
Pachinko CR Shin-Juoh	(Sammy)	22
Pachinko CR SOUTEN-NO-KEN TENJU	(Sammy)	20
Pachinko CR GAOGAOKING	(Sammy)	11
CR Chameleon	(Taiyo Elec)	6

#### **Main Pachislot Machines and Units Sold**

Model name	Brand	Units sold (Thousands)
Pachislot Shin-Onimusha Sairin	(Rodeo)	41
Pachislot Monster Hunter	(Rodeo)	38
Pachislot CODE GEASS Lelouch of the Rebellion	(Sammy)	31
Pachislot Ring ni Kakero 1 -The Twelve Gods of Greek Series-	(Sammy)	25
Pachislot Sakigake Otokojuku	(Rodeo)	24

### 《Amusement Machine Sales》

In the amusement machine sales business, the sales of CTV KITs and expendables such as cards for the "WORLD CLUB Champion Football Series" were solid. Although distribution revenue from revenue sharing titles remained solid, the sales of major new titles were absent. As a result, net sales in this segment were ¥42,620 million (a decrease of 19.6% from the previous fiscal year) and operating income was ¥1,902 million (a decrease of 74.3% from the previous fiscal year).

# **《Amusement Center Operations》**

In the amusement center operations business, efforts to reinforce management capabilities of existing amusement centers continued from the previous fiscal year. However, in reaction to the relatively strong performance driven primarily by the prize category in the previous fiscal year, sales at existing SEGA amusement centers in Japan dipped and registered 93.8% of the level compared to the previous fiscal year.

The Group opened 3 amusement centers and closed 8 amusement centers in the domestic market in the fiscal year. Consequently, the Group operated a total of 236 amusement centers in Japan at the end of the period.

As a result, net sales in this segment were \(\frac{\pmathbf{4}}{42,728}\) million (a decrease of 4.2% from the previous fiscal year). Due to the decrease in depreciation expense in connection with the changes to the accounting policies, operating income was \(\frac{\pmathbf{1}}{1,194}\) million (an increase of 235.7% from the previous fiscal year).

#### **《Consumer Business》**

In the consumer business, the Group launched titles such as "Ryu ga Gotoku 5: Yume, Kanaeshimono" which targets the domestic market, "Sonic & All-Stars Racing Transformed" and "Aliens™: Colonial Marines" for overseas markets in the packaged game software field. However, a reduction of number of titles carried out as part of the structural reform policies implemented in Europe and the U.S. starting from the end of the previous fiscal year led to a year-on-year decline in total volume of packaged software sales to 10,780 thousand copies (17,240 thousand copies for the previous fiscal year), which includes 4,200 thousand copies in the U.S., 4,420 thousand copies in Europe, and 2,140 thousand copies in Japan.

In the field of digital game software for mobile phones, smartphones, and PC downloading, the number of registered users of the PC online RPG "Phantasy Star Online 2", which launched its services in July, exceeded 2.5 million, and revenue from paid items exceeded forecasted levels. Our title line-up for smartphones was expanded with the introduction of numerous additions including "Dragon Coins", "Kingdom Conquest II" and "The Clan Battle of Fate" which was developed jointly with Pokelabo, Inc. Meanwhile, on the pachinko and pachislot game website for mobile phones and PCs, the smartphone version of "777townSP" service was enhanced.

In the toy division, sales of mainstay products such as "Jewel Pod Diamond" were strong.

In the animated films business, distribution revenue and film distribution for the movie "ANPANMAN: Revive Banana Island!" were favorable.

As a result, net sales in this segment were \quantum 84,740 million (a decrease of 2.0% from the previous fiscal year) and operating loss was \quantum 732 million (operating loss of \quantum 15,182 million for the previous fiscal year).

#### 2. Issues to be Addressed

In the pachislot and pachinko machines business, pachinko parlor operators are facing increasingly harsh business conditions due to the widespread practice of lowering ball rental fees and a decline in the number of players. There has also been a tendency for demand to concentrate on large major titles that promise greater profitability. Under these circumstances, the Group will strive to adapt to the changes in the business environment through efforts including the development and supply of products with innovative gameplay that meet market needs.

In the amusement machine business, the Group will seek a broad range of users by not only providing various products from high value added items to household items that meet user needs but also simultaneously enhancing investment efficiency for operators and securing sources of long-term and stable earnings for the Company as a machine manufacturer. In overseas markets, the Group must provide products that meet local needs at competitive prices.

In the amusement center operations business, the Group's challenge will be to recover profits by strengthening management capabilities and competitiveness at its amusement centers, as well as by attracting new customers.

In the packaged game software field of the consumer business, one prevailing management issue is how to address the expanding market for new content for the field of digital game software for mobile phones, smartphones and PC downloading, among others, along with the improvement in profitability through the streamlining of development efforts by focusing on a smaller number of titles. In the toy business and the animated films business, further reinforcement of our business by intra-Group collaboration and other measures is our focus.

### 3. Fund Procurement, etc.

# (1) Fund Procurement

The Company concluded commitment line contract aimed at securing medium- to long-term capital liquidity and otherwise providing a Group wide safety net. The company formed a syndicate arrangement with two financial institutions covering \(\frac{\pma}{2}\)0,000 million.

Regarding fund procurement for the fiscal year ended March 31, 2013, the Company procured \(\frac{2}{37,000}\) million including borrowings from seven financial institutions and the issuance of unsecured bonds underwritten by two financial institutions, for the purpose of securing medium- to long-term working capital.

For effective use of the Group funds, the Group is operating the Cash Management System ("CMS") involving eight Group companies including the Company, Sammy Corporation, SEGA CORPORATION, Sammy NetWorks Co., Ltd., SEGA TOYS CO., LTD. and TMS

[English Translation of Convocation Notice Originally Issued in the Japanese Language]

# ENTERTAINMENT CO., LTD.

# (2) Capital Expenditures

The Group's capital expenditures totaled \(\frac{\pmathbf{3}}{3}2,871\) million, including \(\frac{\pmathbf{1}}{11,914}\) million for increasing mold tools, construction of the new factory and other investments in the pachislot and pachinko machines business. In addition, there were \(\frac{\pmathbf{7}}{7},923\) million in capital expenditures related to amusement centers operated by SEGA ENTERTAINMENT Co., Ltd. and other companies.

- (3) Business Transfers, Absorption-type Demergers, and Incorporation-type Demergers There is no applicable material information for the fiscal year ended March 31, 2013.
- (4) Business Transfer from Other Companies
  There is no applicable material information for the fiscal year ended March 31, 2013.
- (5) Succession of Rights and Obligations Related to Businesses of Other Corporations, etc., through Absorption-type Mergers or Demergers

  There is no applicable material information for the fiscal year ended March 31, 2013.
- (6) Acquisition or Disposition of Stocks and Other Interests or Share Subscription Rights, etc., of Other Companies

SEGA CORPORATION, a subsidiary of the Company, acquired all of shares of Relic Entertainment, Inc. and made the company into a subsidiary on January 24, 2013.

Sammy NetWorks Co., Ltd., a subsidiary of the Company, acquired the shares of Butterfly Corporation and made the company into a subsidiary on January 25, 2013.

#### 4. Assets and Profits and Losses for the Previous Three Fiscal Years

	Fiscal Year	FY2010	FY2011	FY2012	FY2013
		From April 1, 2009	From April 1, 2010	From April 1, 2011	From April 1, 2012
Item		To March 31, 2010	To March 31, 2011	To March 31, 2012	To March 31 2013
Net sales	(¥ million)	384,679	396,732	395,502	321,407
Ordinary income	(¥ million)	35,925	68,123	58,164	20,914
Net income	(¥ million)	20,269	41,510	21,820	33,460
Net income per					
share	(¥)	80.46	163.19	86.73	137.14
Total assets	(¥ million)	423,161	458,624	497,451	528,504
Net assets	(¥ million)	256,770	285,461	296,376	320,034

Notes: 1. Figures shown in millions of yen have been rounded down to the nearest million.

2. Net income per share is calculated based on the average number of shares outstanding during the period.

# 5. Major Business Segments

The business segments of the SEGA SAMMY Group are Pachislot and Pachinko Machines, Amusement Machine Sales, Amusement Center Operations, Consumer Business and Other Businesses. The primary business activities are as follows.

Segment	Main Business
Pachislot and Pachinko	Development, manufacture and sales of pachislot and pachinko machines
Machines	Design for parlors
Amusement Machine Sales	Development, manufacture and sales of game machines used in
Amusement Machine Sales	amusement arcades
Amusement Center	Development, operation, rent and maintenance of amusement centers
Operations	
	Development and sales of home video game software;
Consumer Business	Development, manufacture, and sales of toys;
Consumer Business	Planning and production of entertainment contents through mobile
	phones, etc.;Planning, production and sales of animated movies
Other	Resort complex business, Information provider services, etc.

# 6. Major Business Locations of the Group

(1) The Company: SEGA SAMMY HOLDINGS INC. Head Office (Minato-ku, Tokyo)

# (2) Office of the main subsidiaries

① Sammy Corporation Head Office (Toshima-ku, Tokyo) Kawagoe Factory (Kawagoe, Saitama) Branches (8 Branches)

# ② SEGA CORPORATION

Head Office (Shinagawa-ku, Tokyo)

# ③ SEGA ENTERTAINMENT Co., Ltd.

Amusement Center Operating Locations: (216 locations)

### (3) Employees of the Group

Number of employees (change from end of previous year) 7,008 (308 up)

Note: The number of employees includes full-time staff and staff on loan, but not temporary employees.

# 7. Material Parent Company and Subsidiaries

(1) Relationships with parent company There is no pertinent matter.

# (2) Relationships with subsidiaries

Company	Capital	Percentage ratio of issued shares	Main business
Sammy Corporation	¥18,221 million	100.0%	Development/manufacture/sales of pachislot and pachinko machines
SEGA CORPORATION	¥60,000 million	100.0%	Development/manufacture/sales of game machines used in amusement arcades Development/operations of amusement centers Development/sales of home videogame software
RODEO Co., Ltd.	¥100 million	65.0% (Note 1)	Development/manufacture/sales of pachislot machines

		D .	T
Company	Capital	Percentage ratio of issued shares	Main business
Sammy Design Co., Ltd.	¥40 million	100.0% (Note 1)	Planning/design/construction of pachinko parlors
TAIYO ELEC Co., Ltd.	¥5,125 million	100.0% (Note 1)	Development/manufacture/sales of pachislot and pachinko machines
Sega Logistics Service Co., Ltd.	¥200 million	100.0% (Note 1)	Maintenance service, transportation and warehouse business
SEGA ENTERTAINMENT Co., Ltd. (Note 2)	¥100 million	100.0% (Note 1)	Operation of amusement centers
SEGA NETWORKS CORPORATION (Note 3)	¥10 million	100.0% (Note 1)	Development/sales of digital games
DARTSLIVE Co., Ltd.	¥10 million	100.0% (Note 1)	Planning/development/sales of game equipment and game software
Sega Amusements Europe Ltd.	£ 26,485 thousand	100.0% (Note 1)	Import/manufacture/sales of amusement equipment
Sega of America, Inc.	US\$110,000 thousand	100.0% (Note 1)	Development/management/sales of home video game software
Sega Europe Ltd.	£ 10,000 thousand	100.0% (Note 1)	Sales of home video game software
Sega Publishing Europe Ltd.	£ 0 thousand	100.0% (Note 1)	Sales of home video game software
Sammy NetWorks Co., Ltd.	¥2,330 million	100.0%	Planning/production of game and music contents through mobile phones and Internet, etc.
SEGA TOYS CO., LTD.	¥100 million	100.0%	Development/manufacture/sales of toys
TMS ENTERTAINMENT CO., LTD.	¥8,816 million	100.0%	Planning/production/sales and other activities involving animated movies
MARZA ANIMATION PLANET INC.	¥100 million	100.0%	Production of computer graphics animations, planning/production of animated movies, licensing business, investment advisory business and operation/management of investment business partnership (funds), etc.
Japan Multimedia Services Corporation	¥835 million	91.1%	Information providing service, call center service and temporary staffing service
PHOENIX RESORT CO., LTD.	¥93 million	100.0%	Operation of resort facilities, including hotels, spas, golf courses, restaurants and international conference halls

Note 1. Percentage of ratio of issued shares includes rights of indirectly owned shares.

- 2. SEGA Bee LINK CO., LTD. has changed its trade name to SEGA ENTERTAINMENT Co., Ltd. In addition, SEGA CORPORATION conducted an absorption-type split in which the amusement center operations business was transferred to SEGA ENTERTAINMENT Co., Ltd.
- 3. SEGA NETWORKS CORPORATION has been established through an incorporation-type split from SEGA CORPORATION.

# 8. Main Banks and Borrowings

Lenders	Balance of loans payable
Aozora Bank, Ltd.	¥11,989 million
Resona Bank, Limited.	¥7,350 million
Mitsubishi UFJ Trust and Banking Corporation	¥7,230 million
Sumitomo Mitsui Banking Corporation	¥6,725 million
The Bank of Tokyo-Mitsubishi UFJ, Ltd.	¥6,375 million
The Hokuriku Bank, Ltd.	¥4,717 million
Mizuho Corporate Bank, Ltd.	¥4,000 million
The Bank of Yokohama, Ltd.	¥3,975 million
Others	¥5,433 million
Total	¥57,794 million

9. Where the Articles of Incorporation Provide for the Board of Directors to Determine Distributions, etc., of Retained Earnings, Policy Regarding Exercise of Such Authority

SEGA SAMMY HOLDINGS INC. gives priority to returning profits to shareholders. The Company's basic policy is to pay an appropriate dividend that is commensurate with earnings.

For the distribution of surplus, the Company paid second quarter and plans to pay year-end dividends of \\$20 per share, respectively. This reflects the Group's policy of paying dividends to shareholders stably. Furthermore, the Company's policy is to effectively use retained earnings to bolster its financial position and operating base as well as for investments in line with business expansion.

# 10. Other Significant Events of the Group

There is no applicable material information for the fiscal year ended March 31, 2013.

# II Shares Outstanding and Shareholders

1. Number of shares authorized for issue 800,000,000 shares

2. Total shares issued and outstanding 266,229,476 shares

3. Number of shareholders 82,682

# 4. Principal shareholders (Top 10)

Name of shareholder	Investment in SEGA SAMMY HOLDINGS		
Name of snareholder	Shares held	Shareholding ratio (%)	
Hajime Satomi	33,569,338	13.86	
FSC Co., Ltd.	14,172,840	5.85	
Mellon Bank N.A. Treaty Client Omnibus	12,019,000	4.96	
Japan Trustee Services Bank, Ltd. (Trustee)	11,271,800	4.65	
HS Company	10,000,000	4.13	
The Master Trust Bank of Japan, Ltd. (Trustee)	8,925,600	3.68	
Government of Singapore Investment Corporation Pte Ltd.	4,480,084	1.85	
SSBT OD05 OMNIBUS ACCOUNT-TREATY CLIENTS	4,131,100	1.70	
JPMorgan Chase Bank 380055	4,045,696	1.67	
State Street Bank and Trust Company	3,135,715	1.29	

Note: Shareholding ratio was calculated excluding treasury stock (24,169,675 shares)

# **III Company's Share Subscription Rights**

# 1. Outline of Share Subscription Rights Issued to the Company's Directors and Corporate Auditors as Remuneration for Their Services as of the End of the Fiscal Year Ended March 31, 2013

Date of Resolutions of the Ordinary General Meeting of Shareholders	June 30, 2010
Number of individuals with rights Company directors	3
Number of share subscription rights (Note 1)	879
Class of shares for share subscription rights	Common stock
Number of shares for share subscription rights	87,900
Payment on exercise of share subscription rights	There is no need of delivering payment to
	exchange with the share subscription rights.
Capital contribution upon exercise of share subscription rights (per share)	¥1,312
Period for exercise of share subscription rights	August 1, 2012 – July 31, 2014
Terms and conditions for exercise of share subscription rights	(Note 2)
Matters concerning the transfer of share	When transferring share subscription rights,
subscription rights	approval must be obtained from the Board of
	Directors

Notes: 1. Number of shares of share subscription rights is 100 per the right.

2. Terms and conditions for exercise of share subscription rights are as follows:

The grantee shall be Director, Corporate Auditor, Executive Officer, Consultant, Counsel, or employee of the Company or any of its subsidiaries when he or she exercises the rights. However, the following cases are treated as exceptions.

- a. Where the loss of such position is due to expiration of the term of office or amendment of law or Articles of Incorporation of the Company or any of its subsidiaries:
- b. Where the loss of such position is due to company regulations, including mandatory retirement or termination on account of business contraction;
- c. Where, immediately after the loss of such position due to the reasons held by the Company, the grantee becomes Director, Corporate Auditor, Executive Officer, Consultant, Counsel, or employee of the Company, any of its Group companies, any of its business partners or any other company sanctioned by the Company.

Date of Resolutions of the Ordinary General Meeting of Shareholders	July 31, 2012
Number of individuals with rights Company directors	5
Number of share subscription rights (Note 1)	2,500
Class of shares for share subscription rights	Common stock
Number of shares for share subscription rights	250,000
Payment on exercise of share subscription rights	There is no need of delivering payment to exchange with the share subscription rights.
Capital contribution upon exercise of share subscription rights (per share)	¥1,686
Period for exercise of share subscription rights	September 2, 2014 – September 1, 2016
Terms and conditions for exercise of share subscription rights	(Note 2)
Matters concerning the transfer of share	When transferring share subscription rights,
subscription rights	approval must be obtained from the Board of
	Directors

Notes: 1. Number of shares of share subscription rights is 100 per the right

2. Terms and conditions for exercise of share subscription rights are as follows:

The grantee shall be Director, Corporate Auditor, Executive Officer, Consultant, Counsel, or employee of the Company or any of its subsidiaries when he or she exercises the

rights. However, the following cases are treated as exceptions.

- a. Where the loss of such position is due to expiration of the term of office or amendment of law or Articles of Incorporation of the Company or any of its subsidiaries;
- b. Where the loss of such position is due to company regulations, including mandatory retirement or termination on account of business contraction;
- c. Where, immediately after the loss of such position due to the reasons held by the Company, the grantee becomes Director, Corporate Auditor, Executive Officer, Consultant, Counsel, or employee of the Company, any of its Group companies, any of its business partners or any other company sanctioned by the Company.

# 2. Outline of Share subscription rights Issued to Company Employees or Subsidiary Directors, Corporate Auditors, or Employees as Remuneration for Their Services During the Fiscal Year Ended March 31, 2013

Data of Bosoli	utions of the Ordinary				
Date of Resolutions of the Ordinary		July 31, 2012			
General Meeting of Shareholders		·			
	are subscription rights (Note 1)	34,972			
	s for share subscription rights	Common stock			
Number of sha	ares for share subscription rights	3,497,200	3,497,200		
Payment on ex	xercise of share subscription rights	There is no need of delivering payment to			
		exchange with the share s	subscription rights.		
Capital contr	ibution upon exercise of share				
	ghts (per share)	¥1,686			
*	rcise of share subscription rights	September 2, 2014 – Sept	tember 1, 2016		
Terms and c	onditions for exercise of share	(21.4.2)			
subscription ri	ghts	(Note 2)			
Matters concerning the transfer of share		When transferring share subscription rights,			
subscription rights			ned from the Board of		
The State of the S		Directors			
	Company employees	Number of share	0.7.4		
		subscription rights	975		
		Number of shares for			
		share subscription rights	97,500		
Issuance to					
employees,		Number of recipient	17		
etc.		Number of share	33,855		
		subscription rights	33,833		
	Subsidiary Directors, Corporate Auditors or employees	Number of shares for	2 205 500		
		share subscription rights	3,385,500		
		Number of recipient	1,250		
L	1 01 01 1 1		-,=00		

Notes: 1. Number of shares of share subscription rights is 100 per the right

2. Terms and conditions for exercise of share subscription rights are as follows:

The grantee shall be Director, Corporate Auditor, Executive Officer, Consultant, Counsel, or employee of the Company or any of its subsidiaries when he or she exercises the rights. However, the following cases are treated as exceptions.

- a. Where the loss of such position is due to expiration of the term of office or amendment of law or Articles of Incorporation of the Company or any of its subsidiaries;
- b. Where the loss of such position is due to company regulations, including mandatory retirement or termination on account of business contraction;
- c. Where, immediately after the loss of such position due to the reasons held by the Company, the grantee becomes Director, Corporate Auditor, Executive Officer, Consultant, Counsel, or employee of the Company, any of its Group companies, any of its business partners or any other company sanctioned by the Company.

# IV Company Directors and Corporate Auditors

# 1. Directors and Corporate Auditors

Title	Name	Main Responsibilities
Chairman of the Board and Chief Executive Officer	Hajime Satomi	Chairman of the Board, Sammy Corporation Chairman and CEO, SEGA CORPORATION
Executive Vice President and Representative Director Executive for Group Communications Office, Corporate Strategy and External Affairs, Administrations Division, Group CSR Promotion Office	Keishi Nakayama	Vice Chairman and CEO, Sammy Corporation
Director	Naoya Tsurumi	President and COO, SEGA CORPORATION
Director	Hisao Oguchi	
Director	Haruki Satomi	Director, SEGA CORPORATION
Director	Yuji Iwanaga	Attorney
Director	Takeshi Natsuno	
Standing Corporate Auditor	Tomio Kazashi	
Corporate Auditor	Toshio Hirakawa	Standing Corporate Auditor, Sammy Corporation
Corporate Auditor	Hisashi Miyazaki	Standing Corporate Auditor, SEGA CORPORATION
Corporate Auditor	Mineo Enomoto	Corporate Auditor, SEGA CORPORATION, Attorney

Notes:1. Yuji Iwanaga and Takeshi Natsuno are outside director as stipulated in Article 2, Clause 15 of the Company Law.

- 2. Tomio Kazashi, Toshio Hirakawa and Mineo Enomoto are outside corporate auditor as stipulated in Article 2, Clause 16 of the Company Law.
- 3. The Company has submitted an Independent Directors/Corporate Auditors Notification Form to register Directors Yuji Iwanaga and Takeshi Natsuno, Standing Corporate Auditor Tomio Kazashi, and Corporate Auditors Toshio Hirakawa and Mineo Enomoto as Independent Directors/Corporate Auditors at Tokyo Stock Exchange, Inc.
- 4. The Company has adopted the executive officer system to speed up decision-making, strengthen oversight of business execution, and reinforce business execution functions. The Company has seven executive officers: Hideo Yoshizawa, Division Manager of the Administrative Division; Koichi Fukazawa, Takatoshi Akiba and Kenichiro Hori, the Corporate Strategy and External Affairs; Koichiro Ueda, General manager of New Business Office; Seiji Shintani, General manager of Group Executive Office and Group Communications Office; Tetsushi Ikeda, Division Manager of the Group Internal Control Office, Group CSR Promotion Office and Internal Audit Office.

### 2. Total Remuneration, etc., to Directors and Corporate Auditors

Title	Number of individuals	Remuneration, etc.
Director	7	¥629 million
Corporate Auditor	2	¥23 million
Total	9	¥652 million

Notes: 1. Remuneration, etc., includes bonuses to directors/corporate auditors in the amount of ¥131 million (¥130 million for directors, ¥1 million for corporate auditors) and stock options to directors in the amount of ¥21 million (¥21 million for directors).

2. The remuneration limit for directors is \$1,000 million, pursuant to the resolution at the Ordinary General Meeting of Shareholders on June 19, 2012.

3. The remuneration limit for corporate auditors is ¥50 million, pursuant to the resolution at the Ordinary General Meeting of Shareholders of Sammy Corporation on June 25, 2004, and at the Ordinary General Meeting of Shareholders of SEGA CORPORATION on June 29, 2004

# 3. Main Activities of Outside Directors and Corporate Auditors

Title	Name	Major Activities
Outside Director	Yuji Iwanaga	He attended 18 Board of Directors meetings out of the 20 meetings held during the year (9 out of 11 regular meetings) and expressed his opinion on professional and managerial view points as an attorney. He also made some proposals to secure the adequateness and fairness of decision making of the Board of Directors.
Outside Director	Takeshi Natsuno	He attended 20 Board of Directors meetings out of the 20 meetings held during the year (11 out of 11 regular meetings) and expressed his opinion on managerial view points. He also made some proposals to secure the adequateness and fairness of decision making of the Board of Directors.
Outside Corporate Auditor	Tomio Kazashi	He attended 20 Board of Directors meetings out of the 20 meetings held during the year (11 out of 11 regular meetings) and expressed his opinion on managerial view points. He also made some proposals to secure the adequateness and fairness of decision making of the Board of Directors. He also attended 15 Corporate Auditors meetings out of the 15 meetings held during the year exchanging the opinions on auditing results and deliberating the significant issues related to audits.
Outside Corporate Auditor	Toshio Hirakawa	He attended 20 Board of Directors meetings out of the 20 meetings held during the year (11 out of 11 regular meetings) and expressed his opinion on managerial view points. He also made some proposals to secure the adequateness and fairness of decision making of the Board of Directors. He also attended 15 Corporate Auditors meetings out of the 15 meetings held during the year exchanging the opinions on auditing results and deliberating the significant issues related to audits.
Outside Corporate Auditor	Mineo Enomoto	He attended 19 Board of Directors meetings out of the 20 meetings held during the year (10 out of 11 regular meetings) and expressed his opinion on professional and managerial view points as an attorney. He also made some proposals to secure the adequateness and fairness of decision making of the Board of Directors.  He also attended 14 Corporate Auditors meetings out of the 15 meetings held during the year exchanging the opinions on auditing results and deliberating the significant issues related to audits.

# 4. Liability Limitation Agreements for Outside Directors and Corporate Auditors

At the Second Ordinary General Meeting of Shareholders on June 20, 2006, the Company amended its Articles of Incorporation and established regulations regarding liability limitation agreements for Outside Corporate Auditors.

An outline of the contents of the liability limitation agreement that the Company has entered into with Outside Corporate Auditor Mineo Enomoto is as follows:

# (Outline of Liability Limitation Agreement)

The liability to compensate for damages under Article 423, Section 1 of the Company Law will be limited to the minimum liability set forth by law in the absence of malicious intent or material negligence.

# 5. Total Remuneration, etc., to Outside Directors and Corporate Auditors

	Number of individuals	Remuneration, etc.	Remuneration, etc., from subsidiary
Total remuneration, etc., to outside Directors and Corporate Auditors	5	¥72 million	¥17 million

Notes: 1. The remuneration, etc. includes director's bonuses in the amount of \(\xi\)1 million (\(\xi\)1 million for corporate auditor), that is planned to be paid from the Company.

2. The remuneration, etc. includes director's bonuses in the amount of \(\fomage 2\) million (\(\fomage 2\) million for corporate auditor), that is planned to be paid from subsidiary.

# V Independent Auditors

#### 1. Name

KPMG AZSA LLC

# 2. Liability Limitation Agreement with Independent Auditors

Although, the Company amended its articles of incorporation and established regulations regarding liability limitation agreements with independent auditors at the Second Ordinary General Meeting of Shareholders on June 20, 2006, the Company has not entered into the liability limitation agreement with KPMG AZSA LLC.

### 3. Remuneration, etc.

	Remuneration, etc
Remuneration, etc., related to the fiscal year ended March 31, 2013	¥122 million
Total of cash and other profits that should be paid to independent auditors by the Company and its subsidiaries	¥284 million

Notes: 1. The Company's subsidiaries, Sega Europe Ltd., etc. are audited by auditors that differ from the Company's.

### 4. Policy Regarding Determination of Termination or Not Reappointing

The Company entrusts the Board of Corporate Auditors with the responsibility for deciding on the dismissal or non-reappointment of the independent auditor, and if any clause within Article 340, Section 1 of the Company Law is deemed to apply, the independent auditor will be dismissed in accordance with the Company's policy. The Board of Corporate Auditors also determines the reappointment or non-reappointment of the independent auditor upon consideration of the current status related to their performance, etc.

# **Consolidated Balance Sheet**

(As of March 31, 2013)

(Unit: millions of yen)

(Unit: millions of yen)				
Item	Amount	Item	Amount	
Assets		Liabilities		
Current assets	318,570	Current liabilities	103,637	
Cash and deposits	176,540	Notes and accounts payable-trade	50,142	
Notes and accounts	63,886	Short-term loans payable	12,867	
receivable-trade	03,880	Current portion of bonds	5,843	
Short-term investment securities	4,260	Income taxes payable	1,494	
Merchandise and finished goods	5,931	Accrued expenses	10,825	
Work in process	12,773	Provision for bonuses	3,893	
Raw materials and supplies	23,850	Provision for directors' bonuses	654	
Income taxes receivable	8,428	Provision for business	907	
Deferred tax assets	10,965	restructuring	907	
Other	12,319	Asset retirement obligations	229	
Allowance for doubtful accounts	(386)	Deferred tax liabilities	0	
Noncurrent assets	209,933	Other	16,778	
Property, plant and equipment	87,060	Noncurrent liabilities	104,831	
Buildings and structures, net	32,062	Bonds payable	29,500	
Machinery, equipment and	0.201	Long-term loans payable	44,926	
vehicles, net	9,381	Provision for retirement benefits	9,277	
Amusement machines and	0 242	Provision for directors' retirement	120	
facilities, net	8,343	benefits	138	
Land	27,229	Deferred tax liabilities	5,124	
Construction in progress	2,555	Deferred tax liabilities for land	745	
Other, net	7,487	revaluation	745	
Intangible assets	22,913	Asset retirement obligations	2,165	
Goodwill	10,206	Other	12,953	
Other	12,706	Total liabilities	208,469	
<b>Investments and other assets</b>	99,960	Net assets	,	
Investment securities	72,797	Shareholders' equity	307,673	
Long-term loans receivable	663	Capital stock	29,953	
Lease and guarantee deposits	12,492	Capital surplus	119,335	
Deferred tax assets	5,172	Retained earnings	198,924	
Other	9,831	Treasury stock	(40,540)	
Allowance for doubtful accounts	(997)	Accumulated other comprehensive	•	
	, ,	income	8,078	
		Valuation difference on	27.205	
		available-for-sale securities	27,385	
		Revaluation reserve for land	(4,705)	
		Foreign currency translation	, , ,	
		adjustment	(14,601)	
		Subscription rights to shares	1,146	
		Minority interests	3,136	
		Total net assets	320,034	
Total assets	528,504	Total liabilities and net assets	528,504	
	220,201			

# **Consolidated Statement of Income**

(From April 1, 2012 To March 31, 2013)

(Unit: millions of yen)

Item	Amour	nt. minions or yen
Net sales		321,407
Cost of sales		204,468
Gross profit		116,938
Selling, general and administrative expenses		97,865
Operating income		19,073
Non-operating income		
Interest income	507	
Dividends income	752	
Equity in earnings of affiliates	15	
Gain on investments in partnership	193	
Income from operation of lease asset	67	
Gain on valuation of derivatives	318	
Foreign exchange gains	1,925	
Other	730	4,509
Non-operating expenses		
Interest expenses	836	
Sales discounts	139	
Commission fee	204	
Loss on investments in partnership	229	
Penalty payment for cancellation of game center lease	45	
Bond issuance cost	373	
Other	839	2,668
Ordinary income		20,914

(Unit: millions of yen)

Item	Amo	unt
Extraordinary income		
Gain on sales of noncurrent assets	667	
Gain on sales of investment securities	1,917	
Gain on liquidation of subsidiaries and affiliates	20	
Gain on transfer of benefit obligation relating to employees' pension fund	6,345	
Other	1,227	10,179
Extraordinary loss		
Loss on sales of noncurrent assets	11	
Impairment loss	2,986	
Loss on valuation of investment securities	6	
Restructuring loss	489	
Loss on liquidation of subsidiaries and affiliates	1,795	
Other	172	5,461
Income before income taxes and minority interests		25,631
Income taxes-current	4,038	
Income taxes-deferred	(12,201)	(8,163)
Income before minority interests		33,795
Minority interests in income		334
Net income		33,460

# **Consolidated Statement of Changes in Net Assets**

(From April 1, 2012 To March 31, 2013)

(Unit: millions of yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balances as of April 1, 2012	29,953	119,397	175,173	(26,067)	298,456
Changes of items during the period					
Dividends from surplus			(9,851)		(9,851)
Net income			33,460		33,460
Purchase of treasury stock				(16,220)	(16,220)
Disposal of treasury stock		(61)		1,747	1,686
Change of scope of consolidation			(21)		(21)
Reversal of revaluation reserve for land			163		163
Total changes of items during the period	_	(61)	23,751	(14,472)	9,217
Balances as of March 31, 2013	29,953	119,335	198,924	(40,540)	307,673

	Accumulated other comprehensive income			
	Valuation difference on available - for - sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Total accumulated other comprehensive income
Balances as of April 1, 2012	18,872	(4,541)	(19,681)	(5,350)
Changes of items during the period				
Dividends from surplus				
Net income				
Purchase of treasury stock				
Disposal of treasury stock				
Change of scope of consolidation				
Reversal of revaluation reserve for land		(163)		(163)
Net changes of items other than shareholders' equity	8,513		5,079	13,593
Total changes of items during the period	8,513	(163)	5,079	13,429
Balances as of March 31, 2013	27,385	(4,705)	(14,601)	8,078

(Unit: millions of yen)

	Subscription rights to shares	Minority interests	Total net assets
Balances as of April 1, 2012	991	2,279	296,376
Changes of items during the			
period			
Dividends from surplus			(9,851)
Net income			33,460
Purchase of treasury stock			(16,220)
Disposal of treasury stock			1,686
Change of scope of consolidation			(21)
Reversal of revaluation reserve for land			_
Net changes of items other than shareholders' equity	155	856	14,604
Total changes of items during the period	155	856	23,658
Balances as of March 31, 2013	1,146	3,136	320,034

# **Independent Auditor's Report**

May 9, 2013

The Board of Directors SEGA SAMMY HOLDINGS INC.

#### KPMG AZSA LLC

Satoshi Nakaizumi Designated Limited Liability Partner Engagement Partner Certified Public Accountant

Naoya Miyaki Designated Limited Liability Partner Engagement Partner Certified Public Accountant

Hiroyuki Nakamura Designated Limited Liability Partner Engagement Partner Certified Public Accountant

We have audited the consolidated financial statements, comprising the consolidated balance sheet, the consolidated statement of income, the consolidated statement of changes in net assets and the related notes of SEGA SAMMY HOLDINGS INC. as at March 31, 2013 and for the year from April 1, 2012 to March 31, 2013 in accordance with Article 444-4 of the Companies Act.

### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatements, whether due to fraud or error.

# **Auditor's Responsibility**

Our responsibility is to express an opinion on the consolidated financial statements based on our audit as independent auditor. We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, while the objective of the financial statement audit is not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our

audit opinion.

### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position and the results of operations of SEGA SAMMY HOLDINGS INC. and its consolidated subsidiaries for the period, for which the consolidated financial statements were prepared, in accordance with accounting principles generally accepted in Japan.

# Without qualifying our opinion, we draw attention to the following

As discussed in Significant Accounting Policies to the consolidated financial statements, SEGA SAMMY HOLDINGS INC. and its certain domestic consolidated subsidiaries have changed the depreciation method and the useful lives of the tangible assets.

There are no influences on our opinion.

#### **Other Matter**

Our firm and engagement partners have no interest in the Company which should be disclosed pursuant to the provisions of the Certified Public Accountants Law of Japan.

### Notes to the Reader of Independent Auditor's Report:

The Independent Auditor's Report herein is the English translation of the Independent Auditor's Report as required by the Companies Act.

# **Non-Consolidated Balance Sheet**

(As of March 31, 2013)

(Unit: millions of yen)

Item	Amount	Item	Amount
Assets		Liabilities	
Current assets	68,361	Current liabilities	36,092
Cash and deposits	52,783	Short-term loans payable	10,000
Accounts receivable-trade	424	Current portion of long-term loans payable	10,600
Short-term investment securities	3,505	Current portion of bonds	1,600
Prepaid expenses	179	Accounts payable-other	5,749
Accounts receivable-other	4,521	Income taxes payable	20
Income taxes receivable	6,852	Accrued expenses	369
Deferred tax assets	42	Deposits received	7,254
Other	54	Unearned revenue	1
Noncurrent assets	378,074	Provision for bonuses	108
Property, plant and equipment	7,250	Provision for directors' bonuses	131
Buildings, net	876	Other	256
Structures, net	725	Noncurrent liabilities	61,712
Machinery and equipment, net	3	Bonds payable	14,400
Aircraft, net	3,797	Long-term loans payable	32,200
Vehicles, net	21	Provision for retirement benefits	70
Tools, furniture and fixtures, net	406	Deferred tax liabilities	14,726
Land	1,418	Other	315
Construction in progress	1	Total liabilities	97,804
Intangible assets	34	Net assets	
Right of trademark	3	Shareholders' equity	321,213
Software	29	Capital stock	29,953
Other	2	Capital surplus	192,305
Investments and other assets	370,789	Legal capital surplus	29,945
Investment securities	53,719	Other capital surplus	162,360
Stocks of subsidiaries and affiliates	306,278	Retained earnings	139,811
Investments in other securities of subsidiaries and affiliates	5,078	Other retained earnings	139,811
Long-term loans receivable from subsidiaries and affiliates	4,888	Retained earnings brought forward	139,811
Long-term prepaid expenses	29	Treasury stock	(40,855)
Other	795	Valuation and translation adjustments Valuation difference on	<b>26,271</b> 26,271
		available-for-sale securities  Subscription rights to shares	1,146
		Total net assets	348,631
Total assets	446,436	Total liabilities and net assets	446,436
Note: Figures shown in millions of y			440,430

# **Non-Consolidated Statement of Income**

(From April 1, 2012 To March 31, 2013)

(Unit: millions of yen)

		t: millions of yer
Item	Amoun	t
Operating revenue		
Consulting fee income	4,852	
Dividends income	28,279	33,131
Operating expenses		
Operating expenses	6,566	6,566
Operating income		26,565
Non-operating income		
Interest income	315	
Interest on securities	10	
Dividends income	584	
Income from operation of lease asset	67	
Foreign exchange gains	1,724	
Other	232	2,934
Non-operating expenses		
Interest expenses	385	
Interest on bonds	0	
Commission fee	45	
Bond issuance cost	231	
Loss on investments in partnership	264	
Other	111	1,038
Ordinary income		28,461
Extraordinary income		
Gain on sales of investment securities	11	
Gain on reversal of subscription rights to shares	2	13
Income before income taxes		28,475
Income taxes-current	118	
Income taxes-deferred	1	119
Net income		28,355

# Non-Consolidated Statement of Changes in Net Assets

(From April 1, 2012 To March 31, 2013)

(Unit: millions of yen)

	I		(0.111)	minons or yen)			
	Shareholders' equity						
		Capital surplus					
	Capital stock	Legal capital surplus	Other capital surplus	Total capital surplus			
Balances as of April 1, 2012	29,953	29,945	162,435	192,380			
Changes of items during the period							
Dividends from surplus							
Net income							
Purchase of treasury stock							
Disposal of treasury stock			(74)	(74)			
Total changes of items during the period	_	_	(74)	(74)			
Balances as of March 31, 2013	29,953	29,945	162,360	192,305			

		Sharehol	ers' equity		
	Retained	earnings			
	Other retained earnings Retained earnings brought forward	Total retained earnings	Treasury stock	Total shareholders' equity	
Balances as of April 1, 2012	121,307	121,307	(26,397)	317,243	
Changes of items during the period					
Dividends from surplus	(9,851)	(9,851)		(9,851)	
Net income	28,355	28,355		28,355	
Purchase of treasury stock			(16,220)	(16,220)	
Disposal of treasury stock			1,761	1,686	
Total changes of items during the period	18,504	18,504	(14,458)	3,970	
Balances as of March 31, 2013	139,811	139,811	(40,855)	321,213	

		ion and adjustments		
	Valuation difference on available - for - sale securities	Total valuation and translation adjustments	Subscription rights to shares	Total net assets
Balances as of April 1, 2012	18,245	18,245	991	336,480
Changes of items during the period				
Dividends from surplus				(9,851)
Net income				28,355
Purchase of treasury stock				(16,220)
Disposal of treasury stock				1,686
Net changes of items other than shareholders' equity	8,026	8,026	155	8,181
Total changes of items during the period	8,026	8,026	155	12,151
Balances as of March 31, 2013	26,271	26,271	1,146	348,631

# **Independent Auditor's Report**

May 9, 2013

The Board of Directors SEGA SAMMY HOLDINGS INC.

#### KPMG AZSA LLC

Satoshi Nakaizumi Designated Limited Liability Partner Engagement Partner Certified Public Accountant

Naoya Miyaki Designated Limited Liability Partner Engagement Partner Certified Public Accountant

Hiroyuki Nakamura Designated Limited Liability Partner Engagement Partner Certified Public Accountant

We have audited the financial statements, comprising the balance sheet, the statement of income, the statement of changes in net assets and the related notes, and the supplementary schedules of SEGA SAMMY HOLDINGS INC. as at March 31, 2013 and for the year from April 1, 2012 to March 31, 2013 in accordance with Article 436-2-1 of the Companies Act.

#### Management's Responsibility for the Financial Statements and Others

Management is responsible for the preparation and fair presentation of the financial statements and the supplementary schedules in accordance with accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of financial statements and the supplementary schedules that are free from material misstatements, whether due to fraud or error.

# **Auditor's Responsibility**

Our responsibility is to express an opinion on the financial statements and the supplementary schedules based on our audit as independent auditor. We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements and the supplementary schedules are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements and the supplementary schedules. The procedures selected depend on our judgement, including the assessment of the risks of material misstatement of the financial statements and the supplementary schedules, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements and the supplementary schedules in order to design audit procedures that are appropriate in the circumstances, while the objective of the financial statement audit is not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements and the supplementary schedules.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# **Opinion**

In our opinion, the financial statements and the supplementary schedules referred to above present fairly, in all material respects, the financial position and the results of operations of SEGA SAMMY HOLDINGS INC. for the period, for which the financial statements and the supplementary schedules were prepared, in accordance with accounting principles generally accepted in Japan.

#### **Other Matter**

Our firm and engagement partners have no interest in the Company which should be disclosed pursuant to the provisions of the Certified Public Accountants Law of Japan.

# **Notes to the Reader of Independent Auditor's Report:**

The Independent Auditor's Report herein is the English translation of the Independent Auditor's Report as required by the Companies Act.

# **Audit Report**

The Board of Corporate Auditors has received the reports of the audit procedures and results concerning the execution of the duties of the Directors during the 9th fiscal year from April 1, 2012 through March 31, 2013 prepared by each of the auditors. After discussing the reports, we have prepared this Audit Report and report as follows.

1. Procedures and details of the audits by the Auditors and the Board of Corporate Auditors

The Board of Corporate Auditors established the audit policy, allocation of duties, and other relevant matters, and received reports from each Corporate Auditor regarding the implementation of audits and results thereof, as well as reports from the Directors, other relevant personnel, and the independent auditor regarding the execution of their duties, and sought explanations as necessary.

Each Corporate Auditor complied with the auditing standards for Corporate Auditors established by the Board of Corporate Auditors, according to the audit policy, allocation of duties, and other relevant matters, communicated with the Directors, the internal audit department, other employees, and any other relevant personnel. We also made efforts to optimize the environment for information collection and audit, and participated in meetings of the Board of Directors and other important meetings, received reports from the Directors, employees, and other relevant personnel regarding performance of their duties, and sought explanations as necessary. We examined important authorized documents and associated information, and investigated the operations and assets at the head office and principal offices.

In addition, we received the periodical reports from Directors, employees, and other relevant personnel, sought explanations as necessary, and expressed our opinions on the status of development and operation of the system for ensuring that the execution of the duties of the Directors conforms to the relevant laws and regulations and the Articles of Incorporation, as well as the details of the resolutions of the Board of Directors regarding the organization of the system stipulated in Article 100, Item 1 and Item 3 of the Enforcement Regulations of the Company Law and the status of the system (internal control system) based on said resolutions, a necessary measure for ensuring that a joint stock corporation's business is proper.

As to the internal control system associated with financial reports, we received the reports from the Directors and the independent auditor, KPMG AZSA LLC regarding the evaluation of the internal control, and the implementation of audits, and sought explanations as necessary.

With respect to subsidiaries, we communicated and exchanged information with directors, corporate auditors, and other relevant personnel of the subsidiaries, and received business reports from subsidiaries as necessary.

Based on the above methods, we examined the business report and supporting schedules related to the relevant Fiscal Year.

Furthermore, we monitored and verified whether the independent auditor maintained its independence and implemented appropriate audits, and we received reports from the independent auditor regarding the performance of its duties and sought explanations as necessary. In addition, we received notice from the independent auditor that "systems for ensuring that duties are performed properly" (matters set forth in each Item of Article 131 of the Corporate Calculation Regulations) were maintained in accordance with the "Quality Management Standards Regarding Audits" (Business Accounting Council, October 28, 2005) and other relevant standards, and sought explanations as necessary.

Based on the above methods, we examined the financial statements (balance sheet, statement of income, statement of changes in net assets, and individual notes) and supporting schedules, and the consolidated financial statements (consolidated balance sheet, consolidated statement of income, consolidated statement of changes in net assets, and notes to consolidated financial statements) related to the relevant Fiscal Year.

#### 2. Result of audit

- (1) The Report of Business Operations
  - 1) In our opinion, the business report and supporting schedules are in accordance with the related laws and regulations and Articles of Incorporation, and fairly represent the Company's condition.
  - 2) With regard to the execution of the duties of the Directors, we have found no evidence of wrongful action or material violation of the relevant laws and regulations, nor of any violation with respect to the Articles of Incorporation.

# [English Translation of Convocation Notice Originally Issued in the Japanese Language]

- 3) In our opinion, the contents of the resolutions of the Board of Directors regarding the internal control system are fair and reasonable. In addition, we have found no matters on which to remark in regard to the execution of the duties of the Directors regarding the internal control system, including the one associated with financial reports.
- (2) Audit result of the Financial Statements and supporting schedules
  In our opinion, the audit procedures and audit results received from the independent auditor KPMG
  AZSA LLC are appropriate.
- (3) Audit result of the Consolidated Financial Statements and consolidated supporting schedules In our opinion, the audit procedures and audit results received from the independent auditor KPMG AZSA LLC are appropriate.

May 10, 2013
Board of Corporate Auditors,
SEGA SAMMY HOLDINGS INC.
Tomio Kazashi, Standing Corporate Auditor
(Outside Auditor)
Toshio Hirakawa, Corporate Auditor
(Outside Auditor)
Hisashi Miyazaki, Corporate Auditor
Mineo Enomoto, Corporate Auditor
(Outside Auditor)

# Reference Documents for General Meeting of Shareholders

# Proposals and reference information

# **Proposal 1: To elect nine (9) Directors**

The terms of office of all seven (7) Directors will expire at the conclusion of this Ordinary General Meeting of Shareholders. Thus we are seeking to elect nine (9) Directors, two (2) of whom are Outside Directors.

The nominees for Directors are as described below:

Nominee	Name	Bri		r Profile, Important Concurrent Duties outside the Company,	Number of the Company's
No.	(Date of Birth)		7	Title and Area of Responsibilities at the Company	Shares Owned
		Mar	1980	President and Representative Director of Sammy Industry Co., Ltd. (now Sammy Corporation)	
		Nov	2003	Chairman and Director of Sammy NetWorks Co., Ltd. (current position)	
		Feb	2004	Chairman and Representative Director of SEGA CORPORATION	
		May	2004	Chairman of JAMMA (Japan Amusement Machinery and Manufacturers' Association, Inc.) (current position)	
		Jun	2004	Chairman, Representative Director and Chief Executive Officer of Sammy Corporation	
		Jun	2004	Chairman, CEO and Representative Director of SEGA CORPORATION	
		Oct	2004	Chairman of the Board and Chief Executive Officer of the Company (current position)	
		Mar	2005	Senior Advisor to NICHIYUKYO (Japan Play Equipment Industry Association) (current position)	
	Hajime Satomi	May	2005	Advisor to NDK (Japan Electric Game Manufacturers' Association)	33,569,338
1	(January 16, 1942)	Jun	2005	Chairman and Director of SEGA TOYS CO., LTD. (current position)	shares
		Jun	2005	Chairman and Director of TMS ENTERTAINMENT CO., LTD. (current position)	
		Dec	2006	Chairman of Japan Amusement Industry Association (current position)	
			Chairman of NDK (current position)		
		Jun	2007	President, Representative Director, Chief Executive Officer and Chief Operating Officer of SEGA CORPORATION	
		May	2008	Chairman, Representative Director and Chief Executive Officer of the above (current position)	
		Mar	2012	Outside Director of PHOENIX RESORT CO., LTD.	
		Apr	2012	Chairman of Sammy Corporation	
		May	2012	Director of PHOENIX RESORT CO., LTD.	
		Jun	2012	Chairman and Director of the above (current position)	
		Jul	2012	Director, SEGA Networks Co., Ltd (current position)	
		May	2013	Chairman, Representative Director and Chief Executive	
				Officer of Sammy Corporation (current position)	

Nominee No.	Name (Date of Birth)	Br		r Profile, Important Concurrent Duties outside the Company, Title and Area of Responsibilities at the Company	Number of the Company's Shares Owned
		Sep	1989	Joined Sammy Industry Co., Ltd. (now Sammy Corporation) as Division Manager of the General Affairs Division	Shares Owned
		Jun	1993	Director and General Manager of the President's Office of the above	
		Jan	2000	Managing Director and General Manager of the President's Office of the above	
		Mar	2004	Senior Managing Director in charge of the President's Office of Sammy Corporation	
		Oct	2004	Senior Managing Director of the Company	
		Apr	2005	Director of SEGA SAMMY GOLF ENTERTAINMENT CO, Ltd.	
2	Keishi Nakayama	Jun	2005	Executive Vice President and Director of the Company	409,200
2	(July 23, 1942)	Jul	2006	Chairman and Director of SEGA SAMMY GOLF ENTERTAINMENT CO, Ltd. (current position)	shares
		Jun	2007	Executive Vice President and Representative Director of the Company (current position)	
		May	2008	President, Representative Director and Chief Operating Officer of Sammy Corporation	
		May	2008	Chairman and Director of WAVEMASTER, Inc. (current position)	
		Mar	2011	Director of Sammy NetWorks Co., Ltd. (current position)	
		Apr	2012	Vice Chairman, Representative Director and Chief Executive Officer of Sammy Corporation	
		Jun	2012	Director of PHOENIX RESORT CO., LTD. (current position)	
		Dec	1998	Manager of Business Planning Office of Sega Enterprises, Ltd. (now SEGA CORPORATION)	
		Jun	2000	Executive Officer in charge of group business strategy of SEGA CORPORATION	
		Jun	2001	Corporate Auditor of SEGA TOYS CO., LTD.	
		Jun	2002	Senior Executive Officer and General Manager of Finance Department of SEGA CORPORATION	
		Feb	2004	Senior Executive Officer, General Manager of Finance	
				Department, General Manager of Business Planning Department and General Manager of the President's Office of the above	
		Jun	2004	Director in charge of Corporate Department of the above	
		Oct	2004	Executive Officer of the Company	
3	*Akira Sugano (March, 8, 1964)	Jun	2008	Director and General Manager of Corporate Division of SEGA CORPORATION	8,552 shares
	, , , ,	May	2009	Director of the above	
		Jun	2009	Senior Managing Director, General Manager of Corporate Department of SEGA TOYS CO., LTD.	
		Dec	2009	Executive Vice President and Director, General Manager of Corporate Department, General Manager of Business Planning Office of the above	
		Jan	2010	Executive Vice President, Director, and General Manager of Business Control Department of the above	
		Jun	2010	Executive Vice President and Representative Director, General Manager of Business Control Department of the above	
		May	2011	Executive Vice President and Representative Director of the above (current position)	
		May	2013	Senior Executive Officer of the Company (current position)	

Nominee No.	Name (Date of Birth)	Br		r Profile, Important Concurrent Duties outside the Company, Fitle and Area of Responsibilities at the Company	Number of the Company's Shares Owned
		Apr	2001	Joined KOKUSAI Securities Co., Ltd. (now Mitsubishi UFJ	Bhares 6 whea
		r		Morgan Stanley Securities Co., Ltd.)	
		Mar	2004	Joined Sammy Corporation	
		Jan	2005	Joined SEGA CORPORATION	
		Oct	2005	SEGA OF AMERICA, INC., Director	
		Oct	2005	Sega Holdings U.S.A., INC., Director	
		Jul	2009	SEGA OF AMERICA, INC., Vice President of Digital Business	
4	Haruki Satomi (January 11, 1979)	Oct	2011	SEGA OF AMERICA, INC., Senior Vice President of Digital Business (current position)	475,648 shares
		Nov	2011	Director, Sammy NetWorks Co., Ltd.	
		Apr	2012	President, Representative Director (CEO) of the above (current position)	
		Jun	2012	Director, SEGA CORPORATION (current position)	
		Jun	2012	Director of the Company (current position)	
		Jul	2012	President and CEO, Representative Director of SEGA	
		Mon	1002	Networks Co., Ltd, (current position)	
		Mar	1992 2004	Joined Sega Enterprises, Ltd. (now SEGA CORPORATION)	
		Dec		Executive Officer of SEGA CORPORATION	
		Sep	2005 2006	SEGA PUBLISHING EUROPE LTD., CEO	
		Jun	2006	Senior Executive Officer, SEGA CORPORATION	
		Jun Oct	2006	SEGA HOLDINGS U.S.A., INC. CEO and President SEGA OF AMERICA, INC., Chairman	
		Oct	2006	SEGA PUBLISHING AMERICA, INC., Chairman	
		May	2007	Senior Executive Officer, SEGA CORPORATION, General	
		way	2007	Manager of Europe and US Consumer Business Division	
		May	2008	Director, General Manager of Overseas Consumer Business Division of the above	
		May	2009	Director, General Manager of Consumer Business Division of the above	
_	Naoya Tsurumi	Jun	2009	Managing Director, General Manager of Consumer Business Division of the above	
5	(February 8, 1958)	Sep	2009	SEGA EUROPE LTD., Chairman	_
	•	Jul	2010	Managing Director, General Manager of Overseas Regional Department of SEGA CORPORATION	
		Aug	2010	SEGA AMUSEMENT EUROPE LTD., CEO	
		Jun	2011	Managing Director, General Manager of Overseas Regional	
				Department and in charge of Global Consumer Business of SEGA CORPORATION	
		Apr	2012	President, Representative Director and Chief Operating Officer of the above (current position)	
		May	2012	Sega Jinwin (Shanghai) Amusements Co., Ltd. Vice Chairman and CEO (current position)	
		Jun	2012	CEO and President of SEGA HOLDINGS EUROPE Ltd. (current position)	
		Jun	2012	Director of the Company (current position)	
		Jul	2012	Director of SEGA Networks, Co., Ltd. (current position)	

# [English Translation of Convocation Notice Originally Issued in the Japanese Language]

Nominee No.	Name (Date of Birth)	Bri		r Profile, Important Concurrent Duties outside the Company, Fitle and Area of Responsibilities at the Company	Number of the Company's Shares Owned
6	Hisao Oguchi (March 5, 1960)	Apr Jun Jun Jun Oct Aug May Jun Feb May May Jun Jun Jun Apr Jun Apr	1984 2000 2002 2003 2004 2004 2005 2006 2007 2008 2008 2008 2008 2008 2009 2009	Joined Sega Enterprises, Ltd. (now SEGA CORPORATION) Corporate Officer of SEGA CORPORATION Senior Corporate Officer of the above President and Representative Director of the above President, COO and Representative Director of the above Vice Chairman and Director of the Company CEO of SEGA HOLDINGS EUROPE LTD. Chairman of SEGA HOLDINGS U.S.A., INC. Executive Vice President and Representative Director of SEGA CORPORATION Representative Director of the above Director of the above Director of SEGA CORPORATION CCO and Director of SEGA CORPORATION CCO and Director of the Company (current position) Senior Managing Director of Sammy Corporation Director of SEGASAMMY VISUAL ENTERTAINMENT INC. (now MARZA ANIMATION PLANET INC.) Senior Managing Director, Representative Director of Sammy Corporation Director of D×L CREATION Co., Ltd. (current position)	22,400 shares
		Apr	2012	Vice President, Representative Director of Sammy Corporation	
7	*Shigeru Aoki (January 3,1952)	May Jun Aug Jun Aug Apr Jun	2005 2005 2006 2008 2008 2009 2011	Joined SEGA CORPORATION as Head Councilor Corporate Officer and General Manager of Office of China and Asia Business Management of the above President of Sega Networks (China) Co., Ltd. Executive Officer and General Manager of Business Administration Department of Sammy Corporation Executive Officer and General Manager of Corporate Division of the above Director and General Manager of Corporate Division of the above Managing Director and General Manager of Corporate Division of the above	12,000 shares
		Apr	2012	President and Representative Director, COO of the above (current position)	

Nominee No.	Name (Date of Birth)	Bri		r Profile, Important Concurrent Duties outside the Company, Fitle and Area of Responsibilities at the Company	Number of the Company's Shares Owned
		Apr	1964	Joined Tohato Inc.	
		Sep	1970	Joined General Aircon Inc.	
		Apr	1981	Registered with The Japan Federation of Bar Associations (current position)	
		Apr	1981	Joined Yanagita Sakuragi Law Office	
0	Yuji Iwanaga	Sep	1984	Partner of Lillick McHose and Charles Law Office (Now Pilsbury Winthrop Shaw Pittman LLP) (current position)	
8	(April 3, 1941)	Dec	1984	Registered with the State Bar of California (current position)	_
		Apr	2003	Outside Director of Manufacturers Bank	
		Jun	2005	Outside Director of JMS North America Corporation (current position)	
		Jun	2006	Outside Director of TAIYO YUDEN Co., Ltd. (current position)	
		Jun	2007	Outside Director of the Company (current position)	
		Apr	1988	Joined TOKYO GAS Co., Ltd.	
		Sep	1997	Joined NTT Mobile Communications Network, Inc. (now NTT DOCOMO, Inc.)	
		Jun	2005	Senior Vice President, Managing Director, Multimedia Services Department of NTT DOCOMO, Inc.	
		May	2008	Guest Professor, Media and Governance of Keio University	
		Jun	2008	Outside Director of the Company (current position)	
		Jun	2008	Director of PIA Corporation (current position)	
		Jun	2008	Outside Director of transcosmos inc. (current position)	
	Takeshi Natsuno	Jun	2008	Director of NTT Resonant Inc. (current position)	2,000
9	(March 17, 1965)	Jun	2008	Director of SBI Holdings, Inc.	shares
	(1/141011 17, 1900)	Dec	2008	Director of DWANGO Co., Ltd. (current position)	51141 65
		Jun	2009	Outside Director of DLE, Ltd. (current position)	
		Sep	2009	Outside Director of GREE, Inc. (current position)	
		Jan	2010	Outside Director of bitWallet, Inc. (Now Rakuten Edy, Inc.) (current position)	
		Dec	2010	Director of U-NEXT Co., Ltd.(current position)	
		Apr	2011	Outside Director of CUUSOO SYSTEM Co., Ltd. (current position)	
		Apr	2013	Guest Professor, Media and Governance of Keio University (current position)	

(Nominees marked with "\*" are new nominees for Director)

Notes: 1. Business arrangements including an outsourcing agreement exist between Hajime Satomi and the Company.

- 2. There are no special interests between the Company and the other Director-nominees.
- 3. Hisao Oguchi is expected to be appointed as President and Representative Director of, SEGA SAMMY CREATION INC., an "incorporated company in incorporation–type split," with Sammy Corporation, the "transferring company," transferring a part of the company's business, on June 3, 2013.
- 4. Yuji Iwanaga and Takeshi Natsuno are Outside Director-nominees, and the Company has notified the Tokyo Stock Exchange (TSE) of their inauguration as Independent Directors based on the Rules of TSE.
- 5. We seek appointment of Mr. Iwanaga as an Outside Director, as he has performed at a high level in international corporate law and international corporate legal affairs in a global corporation from the viewpoint of an expert international lawyer. Furthermore, Mr. Iwanaga has business management experience gained in senior corporate management prior to his registration as an attorney. Thus, given Mr. Iwanaga's deep insight into management, he has been judged to be capable of properly performing the duties of an Outside Director.
- 6. We seek appointment of Mr. Natsuno as an Outside Director so that the management of the Company may benefit from his extensive managerial experience and broad insight into management.
- 7. Mr. Iwanaga and Mr. Natsuno shall have served as an Outside Director of the Company for six years and five years, respectively, at the conclusion of this Ordinary General Meeting of Shareholders.

# **Proposal 2: To elect four (4) Corporate Auditors**

The terms of office of all four (4) Corporate Auditors will expire at the conclusion of this Ordinary General Meeting of Shareholders. We are seeking the election of four (4) Corporate Auditors. We have already obtained the approval of the Board of Corporate Auditors with respect to this proposal.

The nominees for Corporate Auditors are as described below:

Nominee No.	Name (Date of Birth)	Bri	ief Care	er Profile, Important Concurrent Duties outside the Company, Title and Area of Responsibilities at the Company	Number of the Company's Shares Owned
		Jun	1990	Director of Cosmo Securities Co., Ltd.	
		Mar	1996	Managing Director of the above	
	Tomio Kazashi	Jun	1999	Managing Director of Cosmo Investment Trust and Investment Advisors Co., Ltd.	
1	(November 24,	Jun	2005	Standing Corporate Auditor of Sammy NetWorks Co., Ltd.	2,665
1	1944)	Jun	2008	Substitute Corporate Auditor of the Company	shares
	12.1.)	Jun	2009	Corporate Auditor of Sammy NetWorks Co., Ltd. (current position)	
		Jun	2009	Corporate Auditor of SEGA TOYS CO., LTD. (current position)	
		Jun	2009	Standing Corporate Auditor of the Company (current position)	
		Jun	1994	Director of MARUSAN SECURITIES CO., LTD.	
		Jun	1996	Managing Director of the above	
	Toshio Hirakawa	Jun	2001	President and Representative Director of MARUSAN FINANCE CO., LTD.	1,000
2	(June 24, 1943)	Jun	2004	Standing Corporate Auditor of Sammy Corporation (current position)	shares
		Oct	2004	Corporate Auditor of the Company (current position)	
		Jun	2005	Corporate Auditor of TMS ENTERTAINMENT CO., LTD.	
				(current position)	
		Nov	1984	Joined Sega Enterprises, Ltd. (now SEGA CORPORATION)	
2	Hisashi Miyazaki	Jun	2001	General Manager of the Accounting Dept of SEGA CORPORATION	
3	(January 24,	Apr	2006	Financial Manager of the Corporate Division of the above	_
	1953)	Jun	2007	Standing Corporate Auditor of the above (current position)	
		Jun	2007	Corporate Auditor of the Company (current position)	
		Apr	1978	Registered with The Japan Federation of Bar Associations (current position)	
		May	2000	Establishment of Mineo Enomoto Law Firm	
		Jun	2004	Outside Corporate Auditor of Sammy NetWorks Co., Ltd.	
	Mineo Enomoto	Juli	2004	(current position)	2 000
4	(December 12, 1950)	Jun	2004	Outside Corporate Auditor of SEGA CORPORATION (current position)	2,000 shares
		Jun	2005	Substitute Corporate Auditor of the Company	
		Jun	2006	Outside Corporate Auditor of Nippon Koei Co., LTD. (current position)	
		Jun	2007	Corporate Auditor of the Company (current position)	

Notes: 1. There are no special interests between each nominee for Corporate Auditors and the Company.

- 2. Tomio Kazashi, Toshio Hirakawa and Mineo Enomoto are Outside Corporate Auditor-nominees, and the Company has notified the TSE of their inauguration as Independent Corporate Auditors based on the Rules of TSE.
- 3. Rationale for the appointment of Outside Corporate Auditor-nominees, independence as Outside Corporate Auditors, and Limited Liability Agreements for Outside Corporate Audiors
  - (1) Rationale for the appointment of Outside Corporate Auditor-nominees and their independence
    - (i) We seek to appoint Mr. Kazashi and Mr. Hirakawa as Outside Corporate Auditors so that the audits of the Company may benefit from their extensive experience in business matters, and their experience and knowledge as Corporate Auditors.
    - (ii) We seek to appoint Mr. Enomoto as an Outside Corporate Auditor so that the management of the Company may benefit from the viewpoint of his expertise as a lawyer and broad insight into management.
    - (iii) Mr. Kazashi, Mr. Hirawaka and Mr. Enomoto shall have served as an Outside Corporate Auditor of the Company for four years, eight years and eight months, and six years, respectively, at the conclusion of this Ordinary General Meeting of Shareholders.
    - (iv) Neither Mr. Kazashi, Mr. Hirakawa nor Mr. Enomoto shall receive considerable cash payments or any other assets from the Company or business related to the Company (excluding remuneration for services rendered as Corporate Auditor), and nor have they received such payment in the past two years.
    - (v) Mr. Enomoto has one relative within the third degree who is currently employed by SEGA CORPORATION, a business related to the Company.

#### [English Translation of Convocation Notice Originally Issued in the Japanese Language]

- (vi) Neither Mr. Kazashi, Mr. Hirawaka nor Mr. Enomoto has served as an executive officer in any company in which the Company has acquired duties or obligations acquired through merger, spin-off or reorganization, or transfer of business in the past two years for any period immediately prior to the aforementioned event.
- (2) Rationale for determining competence as an Outside Corporate Auditor

  Mr. Enomoto has performed at a high level in corporate law as an expert lawyer. Thus, given Mr. Enomoto's deep insight into management, we judge him capable of properly performing the duties of an Outside Corporate Auditor.
- (3) Improper execution of duties, preventive measures against reoccurrence of such, and follow-up responses During Mr. Kazashi's service as an Outside Corporate Auditor at SEGA TOYS CO., LTD., a subsidiary of the Company, inappropriate transactions were conducted by a former employee at SEGA TOYS from around May 2008 to the end of March 2010. Mr. Kazashi was not involved in this incident at all. However, he regularly made suggestions to the Board of Directors of the Company from the viewpoint of compliance with the relevant laws and regulations, and actively alerted the Company to risk management-related issues. Following the aforementioned incidents, Mr. Kazashi, as a Corporate Auditor of the Company's subsidiary, carried out discussions with the other Corporate Auditors of the company and fulfilled his duty in issuing instructions for compliance with the relevant laws and regulations, development of regulations, and enhancement of preventive measures against reoccurrence of such incidents.
- (4) In accordance with Article 46 of the Articles of Incorporation, the Company has entered into a limited liability agreement with Mr. Enomoto. The details of the agreement are as follows: Under the agreement, the liability for damages shall be limited to the minimum amount stipulated in Article 423, Paragraph 1 of the Corporate Law, except where malicious intent or gross