

Foundations Enabling Entry into the Integrated Resort Business

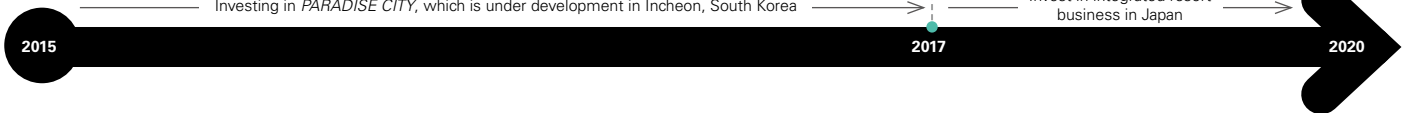
We are preparing to establish an integrated resort business, which we envision as becoming a future earnings mainstay for us. As well as prior investment to accumulate expertise, entry into this area will require large-scale investment. Financial stability provides foundations that enable the Group to make such forward-looking investments.

● Planning to open *PARADISE CITY* in 2017



Investing in *PARADISE CITY*, which is under development in Incheon, South Korea

Invest in integrated resort business in Japan



Assuming act promoting integrated resorts is enacted

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Passing of integrated resort enforcement act
Establishing of designated tourism resort areas

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● Selecting of operators
Implementing investment

Total Assets Breakdown in Fiscal 2015 and Directly after Management Integration

Consumer Business

Main additions

- Increase in human capital and intellectual properties for the digital game area
- Acquisition of Index Corporation
- Acquisition of Sports Interactive
- Acquisition of The Creative Assembly

Main deduction

- Downsizing of North American and European businesses

Amusement Center Operations

Main addition

- Development of new-concept facilities, including *Orbi Yokohama*

Main deduction

- Closure or sale of amusement centers with low profitability or potential (from 477 amusement centers to 198)

Pachislot and Pachinko Machine Business

Main additions

- Construction of new Kawagoe Factory
- Acquisition of TAIYO ELEC and GINZA

Main deduction

- Withdrawal from pachislot and pachinko machine peripheral business

Amusement Machine Sales Business

Main deduction

- Decrease in development of large products

